

Project Number	Project Name	Project Description	Asset Management Status	Project Status	Actuals			Remaining 2021 Approved Budget for Carryforward Projects	2022 Approved Capital Budget	2022 Post-Budget Approval	Post Budget Resolution Approval	Unspent Budget Amount (\$)	Budget Spent (%)	Director/Managers Comments
					Unfinanced Costs from 2021	Actual Costs as at March 31, 2022	Actual Revenues as at March 31, 2022							
<b>Property Tax Supported</b>														
<b>Council</b>														
GG-20-0008	Harrow Streetscaping	In accordance with the design guidelines adopted by Council, the Harrow Streetscape will include road paving, watermain replacement, storm sewer replacement, sidewalk reconstruction, streetlighting, landscaping, and furnishings to revitalize and further beautify the Harrow downtown district.	Upgrade	In Progress	2,531,132	175,149		4,115,084				1,408,803	66%	
GG-21-0001	Essex Streetscaping	Essex Streetscaping - includes the costs for Victoria Roadworks and multiuse trail. Approximately 50% of long-term debt would not be debentured until 2023 at project completion.	New	In Progress		61,268		207,757	8,900,000			9,046,488	1%	
GG-22-0001	Contingency (Council)	Council projects outside approved budget	New	Not Started					50,000			50,000	0%	
Total - Council					2,531,132	236,417	-	4,322,840	8,950,000	-		10,505,291	21%	
<b>Division: Office of the CAO</b>														
GG-21-0006	Ductless HVAC for Director, Infrastructure Office	Controlled Heat/Cooling system for office	New	In Progress				4,621				4,621	0%	Worked completed in April 2022
GG-21-0008	HRIS System	Implementation of Human Resources	New	Not Started			30,096	40,000				40,000	0%	
GG-22-0002	Maedel File Storage	Create File Storage system	New	In Progress					30,000			30,000	0%	Storage racks ordered and expect delivery and installation in July
GG-22-0003	Sidewalk widening at Municipal Building	Widen the sidewalk on the west and east front areas at the Municipal Bldg. to meet accessible standards	Upgrade	Not Started					10,000			10,000	0%	
Total - Office of the CAO					-	-	30,096	44,621	40,000	-		84,621	0%	
<b>Division: Police</b>														
PD-22-0001	Contingency	Unanticipated facility needs	New	Not Started					25,000			25,000	0%	
PD-22-0002	Speed Radar Systems	Council request to procure additional speed radar systems for objective traffic data	New	In Progress					20,000			20,000	0%	Blackboxes ordered in April 2022
Total - Police					-	-	-	-	45,000	-		45,000	0%	
<b>Division: Cemeteries</b>														
HS-21-0002	Sign Replacement	Replace historic signs	Upgrade	Not Started					4,858			4,858	0%	
Total - Cemeteries					-	-	-	4,858	-	-		4,858	0%	
<b>Department: Corporate Services</b>														
<b>Division: Information Technology</b>														
GG-19-0013	New Town Hall	Grant Funding received to perform building upgrades	Upgrade	In Progress	34,710	110,001			350,414			205,703	41%	
CS-21-0014	Replace Intercom/PA System at Essex Recreation Complex	Replace Intercom/PA System at Essex Recreation Complex	Replacement	In Progress				2,386				2,386	0%	Currently Obtaining Quotes
GG-22-0004	Wireless Upgrade - Essex Arena	Replace all wireless access points in the arena for Guest and Corporate Wi-Fi	Upgrade	In Progress					15,000			15,000	0%	Equipment on Order
GG-22-0005	Wireless Upgrade - Harbour	Replace all wireless access points for the harbour - Guest and Corporate Wi-Fi	Upgrade	In Progress					8,000			8,000	0%	Equipment on Order
GG-22-0006	IT Strategic Review: Phase 2 Implementation	Implement findings from the IT strategic review to be completed by March 22	Upgrade	In Progress		2,095	34,726		50,000			47,905	4%	
GG-22-0007	MCC Projector Replacement	Older unit in need of replacement.	Replacement	Not Started					5,000			5,000	0%	Estimated Completion of Summer 2022.
GG-22-0008	Ontario Regulation 588 Mandatory Asset Management Plan	Ontario Regulation 588 Mandatory Asset Management Plan Update	Upgrade	In Progress						56,000		56,000	0%	<a href="#">Council Report: Finance - 2022-06</a>
Total - Information Technology					34,710	112,097	34,726	2,386	428,414	56,000	-	339,994	30%	
Total - Corporate Services					34,710	112,097	34,726	2,386	428,414	56,000		339,994	30%	
<b>Department: Community Services</b>														
<b>Division: Fire</b>														
FD-19-0015	Fire Station 2 Replacement		Upgrade	In Progress	(2,032)			238,326				240,357	-1%	Awaiting completion of deficiency list
FD-20-0014	Firefighter Recruitment (6)	Cost of training and gear for new firefighters.	New	In Progress		4,555		6,717				2,162	68%	Completed
FD-22-0001	Personal Protective Equipment	Personal Protective Gear for Firefighters	Replacement	In Progress		6,337			32,837			26,500	19%	On order - lead times 4-6 mths due to COVID
FD-22-0002	Hose Replacement Program	Hose and Nozzle replacement	Replacement	Not Started					15,302			15,302	0%	Waiting on new truck to see what is needed for sure
FD-22-0003	Replace Trucks 1 and 3 and Position New Truck at Station 2	Replace Aerial truck - re-position Stn. 2	Replacement	In Progress					1,500,000			1,500,000	0%	Tender closes April 27,2022
FD-22-0004	Fire Station 3 Repairs , Window, Flashing and roof repair	Minor repairs to station 3	Upgrade	In Progress					5,000			5,000	0%	Waiting for window to come in
FD-22-0005	Pager Replacement Program	Annual Pagers Replacement Program	Replacement	Not Started					5,738			5,738	0%	Not order yet
FD-22-0006	Replace Rams Jaws of Life Station 1	Replace Ram - Fire Station 1	Replacement	In Progress					18,500			18,500	0%	Ordered, some have come in

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FD-22-0007	Ice Water Rescue Equipment (RIT Basket & PPE for Ice/Water Team)	Continuation of purchasing of Ice/Water rescue equipment	New	In Progress		7,106			9,400			2,294	76%	Have ordered equipment what for it to come in
FD-22-0008	Pick-up Truck	Replace Asst. Deputy vehicle	Replacement	In Progress					55,000			55,000	0%	Awarded, Ken Knapp Ford possibly Sept 2022
FD-22-0009	Replace Three (3) Notebook Computers	Notebooks on Fire Apparatus - each stn.	Replacement	Not Started					12,000			12,000	0%	Working with IT
Total - Fire					(2,032)	17,998	-	245,043	1,653,777	-		1,882,854	1%	
Division: Parks														
CS-19-0056	Splashpad and Change House in Essex Centre forward CS-18-0049/CS-19-0112)	Update facility to include washrooms, mechanical room, roof repairs and demo side portions of the facility	New	In Progress				63,846				63,846	0%	In progress
CS-19-0101	Hard surface Trails Hard surface Trails (cfwd CS-18-0071/CS-17-0061)	Hard surface Trails within urban centres	Upgrade	In Progress				4,571				4,571	0%	In progress
CS-19-0121	Waterfront Access Upgrades (cfwd CS-18-0076/CS-17-0127)	Waterfront Access Upgrades - review of current properties	Upgrade	Not Started				15,237				15,237	0%	
CS-19-0124	Beautification Colchester Centre	Beautification Colchester Centre (cfwd CS-18-0083/CS-17-0120/CS-16-0073/CS-15-0076).	New	Not Started				5,000				5,000	0%	
CS-19-0125	Beautification Harrow Centre	Beautification Harrow Centre (carry forward CS-18-0084/CS-17-0121/CS-16-0073/CS-15-0076).	Upgrade	Not Started				25,386				25,386	0%	
CS-20-0066	Fence Around Harrow Tennis Courts	Replacement fence	Replacement	Not Started				11,300				11,300	0%	
CS-21-0022	Replacement of Picnic Tables for Parks	Replacement of 12 Picnic Tables for Parks	Replacement	Not Started				5,765				5,765	0%	
CS-21-0043	New Public Washrooms/Change Room at Harrow Splash pad	New Public Washrooms/Change Room at Harrow Splash pad	New	In Progress		1,526		133,922	70,000	(20,000)		182,396	1%	Tender awarded. Starting soon.
CS-21-0065	Hunter Park Replace Playground Equipment	Replacement of equipment at hunter park	Replacement	In Progress				21,604				21,604	0%	In progress
CS-21-0066	Replacement of Harrow Park Fence along Walnut St	Replacement of Harrow Park Fence along Walnut St Not in Citywide	Replacement	Not Started				25,000				25,000	0%	
CS-21-0069	Replacement of Leaf and Turf Vacuum for Parks Maintenance	Replacement of Leaf and Turf Vacuum for Parks Maintenance	Replacement	Work Completed		43,248		43,248				-	100%	Complete.
CS-21-0070	Replacement of Cedar Shingles Train Station Shed	Replacement of Cedar Shingles Train Station Shed Not in Citywide	Replacement	In Progress				7,000		1,548	<a href="#">Council Report: Parks and Facilities 2021-11</a>	8,548	0%	Complete.
CS-21-0081	Dugouts at Harrow Diamonds	Addition of dug outs Pollard #5 Diamond	New	Not Started				15,000				15,000	0%	
CS-21-0088	Move Tot Park to Essex Splashpad area	Move Tot Park to Essex Splashpad location	New	In Progress		24,178		100,000				75,822	24%	In progress
CS-21-0090	Remove recirculation equipment from Harrow and Colchester Splash Pads	Remove pumps and filters in splash pads	New	Not Started				20,000				20,000	0%	
CS-21-0094	Replace Snow Push Box	Replace snow push box attachment for tractor to push snow from Parking Lots, Town Hall, Fire and ERC	Replacement	In Progress				4,000				4,000	0%	Complete.
CS-21-0102	Replacement Snowplow for Kioti Tractor	Replacement Snowplow for Kioti Tractor	Replacement	In Progress		4,986				9,000	2021 Carryforward	4,014	55%	
CS-22-0001	New garbage enclosures across municipality (1 per year at min)	Used to replace damaged/deteriorating garbage enclosures	New	Work Completed		4,411			5,000			589	88%	Complete.
CS-22-0002	Ball Diamond Rehabilitation (Annual) in Essex and Harrow	Yearly contribution for ball diamond rehab and supplies.	Replacement	In Progress					15,000			15,000	0%	In progress
CS-22-0003	Soccer Field rehabilitation Essex and Harrow	Yearly contribution for ball diamond rehab and supplies.	Replacement	In Progress					15,000			15,000	0%	In progress
CS-22-0004	Replace 2 sets of Soccer Goals Essex	Replace 2 sets of Soccer Goals Essex	Replacement	Not Started				9,000				9,000	0%	
CS-22-0005	Park Signage	Add or Replace Park Signage with updated by-laws and branding at the entrance to parks.	New	In Progress				10,000				10,000	0%	In progress
CS-22-0006	Harrow Soccer Complex Outdoor Sign	No entrance signage to the park. Will be to get a large sign	New	In Progress					15,000			15,000	0%	Tender awarded. Starting soon.
CS-22-0007	Heritage Park Washrooms	Washrooms in Heritage Park. Anticipated 1/3 cost sharing with BIA and Rotary Club	New	Not Started					300,000			300,000	0%	
CS-22-0008	Field Software & Tablets	Replace software/devices which are required for parks inspections of playgrounds per legislations.	Replacement	Not Started				5,500				5,500	0%	
CS-22-0009	Drop Salter for UTV	Required due to new pieces of equipment and needed for snow removal.	New	Not Started					4,500			4,500	0%	
CS-22-0010	Pickup Truck	Replacement for 861. Truck is deteriorating and a replacement with Tow package is required.	Replacement	Not Started					58,500			58,500	0%	
CS-22-0011	Pickup Truck	Replacement for 854. Truck was wrote off in 2021	Replacement	In Progress					58,500			58,500	0%	PO Awarded. Awaiting Delivery.
CS-22-0012	Skateboard Ramp Replacement in Harrow	Skate parks are deteriorated and in need of replacement. Will have public consultations to get opinions from end users on features they would like to see.	Replacement	Not Started					50,000			50,000	0%	

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CS-22-0013	Skateboard Ramp Replacement in Essex	Skate parks are deteriorated and in need of replacement. Will have public consultations to get opinions from end users on features they would like to see.	Replacement	Not Started					50,000			50,000	0%		
CS-22-0014	Roof Restoration at Fieldhouse		Upgrade	In Progress					55,000			55,000	0%	PO Awarded.	
CS-22-0015	Harrow High School Assessment costs	Have consultant perform assessment based on needs and provide costs for repairs for future budgets	New	In Progress		305			60,000			59,695	1%	In progress	
CS-22-0016	Harbour Ramp Retaining Walls	Wash out from rain fall is creating deterioration to the beach. Consultation with engineer said this decorative retaining wall will solve the wash out issue.	New	Not Started					27,000			27,000	0%		
CS-22-0017	Fencing around Diamond 1 - Essex	Replace the old fencing at the Diamond 1 field with new. This is going to be the same as before, just new.	Replacement	In Progress					50,000			50,000	0%	PO Awarded. Work to start in September.	
CS-22-0018	Parks Equipment Replacement/Contingency	Top up funding to maintain a yearly \$50,000 for broken park equipment, non-forecasted tools, and unforeseen repairs.	Replacement	Not Started					50,000			50,000	0%		
CS-22-0019	BBQ/Hot Coal Containers at Colchester	Directed by council. This will provide four BBQ units and two charcoal disposal bins for proper dumping. These units are important to ensure people do not dump coal along trees or other park areas.	New	In Progress		3,434			8,000			4,566	43%	In progress	
CS-22-0020	Gutters/Downspouts at Train Station	Gutters are not properly directing the water away from the building. This is an issue with ice in the winter as the sidewalks are freezing over.	Replacement	In Progress					6,000			6,000	0%	PO Awarded	
CS-22-0021	Shade for Townsview Park	Currently do not have shade as the trees are not going to grow for several years. Need something to assist with providing shade for residents which fits within the climate adaptation plan.	New	Not Started					20,000			20,000	0%		
CS-22-0022	Concrete Pathway from ECSC Parking lot to Splash Pad/Tot Park	Right now the residents have to walk through the grass to get to each area. Would like to connect them all together.	New	Not Started					10,000			10,000	0%		
CS-22-0023	Harrow Soccer Complex - Parking Lot Cracks	Lot is experiencing cracks and needs to be filled or it will deteriorate.	Upgrade	Not Started					6,500			6,500	0%		
CS-22-0024	Town Hall Lighting to LED	Creating energy efficiency and reduce staffing hours for bulb replacements.	Upgrade	In Progress					12,000			12,000	0%	Complete.	
CS-22-0025	Fertilizer Spreader	Current spreader has several holes and is deteriorating.	Replacement	In Progress		7,179			7,500			321	96%	Complete.	
CS-22-0026	Sidewalk from Sullivan to Colchester Schoolhouse	Parking is at the Colchester School House and will increase safety and accessibility for those walking from parking area to the Harbour.	New	Not Started					12,000			12,000	0%		
CS-22-0027	Replace Lights at Essex Diamond 1	Existing lights are old and expensive to replace burnt out bulbs. LED are now comparable in price to replacement of existing.	Replacement	Not Started					225,700			225,700	0%		
CS-22-0028	Relocate Pavilion at Sadler's Park	The current location is poor due to visibility and drainage, so with funding from the rotary, we would be looking to move it more into the centre of the park.	Upgrade	Not Started					75,000			75,000	0%		
CS-22-0029	Co-An Park	Yearly contribution	New	Not Started					15,000			15,000	0%		
CS-22-0059	Essex Sports Fields		New	Not Started						1,068,899		1,068,899	0%		
CS-22-0060	Harrow High Roof		Upgrade	Not Started						20,000		20,000	0%		
<b>Total - Parks</b>						-	89,268	-	500,879	1,305,700	1,079,447	-	2,796,758	3%	
<b>Division: Miscellaneous Recreation Programs</b>															
CS-19-0032	Colchester Community Centre Upgrades	Colchester Community Centre upgrades.	Replacement	Not Started					20,392			20,392	0%		
CS-19-0097	Washroom Upgrades at Lions Hall	Washroom upgrades at Lion's Hall	Upgrade	In Progress					13,097			13,097	0%	In progress	
CS-19-0109	Heritage Garden Development	Heritage Garden Development (carry forward CS-18-0082/17-0119/16-0050).	New	Not Started					13,620			13,620	0%		
CS-19-0111	Parks, Recreation and Culture Master Plan	Development of plans from Master Plan recommendations (carry forward)	New	Not Started					8,912	11,088		20,000	0%		

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CS-19-0120	Park Signage (Carry forward CS-18-0074/CS-17-0111/CS-16-0039)	Park Signage - add and replace for proper branding	Replacement	In Progress				3,394				3,394	0%	
CS-20-0042	Essex Tennis Courts	New Tennis Courts in Essex as per Parks and Recs Master Plan	New	In Progress		53,678		55,155				1,477	97%	In progress
CS-20-0075	Heritage Train Station Caboose	moved from 2020. The funds are not sufficient. The caboose is in very poor condition	Upgrade	In Progress		2,264		22,339				20,075	10%	
CS-21-0073	New Dustless Air Conditioning Units for Three Program Room	Upgrade from window units to new ductless AC	Upgrade	Work Completed		15,966				15,966	2021 Carryforward	-	100%	Complete.
CS-22-0030	Maedel and Essex Library Building Envelope energy efficiency	Will be dependent on grant funding. With funding, will be able to identify projects to increase efficiency.	New	Not Started					50,000			50,000	0%	
CS-22-0031	Basketball Net Winch for MAE	User complaints that it is difficult to manually raise and lower the units.	Upgrade	Not Started					11,500			11,500	0%	
CS-22-0032	Surge protection for HVACs at OPP	Existing HVAC's experiencing mechanical issues due to power surges. With this protection, we can prevent mechanical issues with units.	Upgrade	In Progress					3,000			3,000	0%	In progress
CS-22-0033	CCC Door/Window Replacement	Leaking doors/windows creating low energy efficiency.	Replacement	Not Started					25,000			25,000	0%	
CS-22-0034	Sliding Door at MAE Program Room	This door will be able to split the room in half so both rooms can be used at the same time. Based on grant funding.	New	Not Started					10,500			10,500	0%	
CS-22-0035	CCC Deck Railing and Counter Replacement	Deck railing/counter in rough shape and needs replacement.	Replacement	Not Started					10,000			10,000	0%	
CS-22-0036	New Windows at MAE	Upgrade windows in program rooms required engineers specs	Upgrade	Not Started					108,000			108,000	0%	
Total - Miscellaneous Recreation Programs														
Division: Arena														
CS-20-0086	Shower/Dressing Room Updates-Harrow Arena	Reconfiguration of dressing rooms for addition of private showers.	Upgrade	In Progress		2,951		40,000				37,049	7%	
CS-21-0044	Replace Rubber Tiles in Two dressing rooms and the Main Hall of Libro Rink	Replace Rubber Tiles in Two dressing rooms and the Main Hall of Libro Rink	Replacement	In Progress				18,321				18,321	0%	In progress
CS-21-0099	Fuel Maker for Olympias at Harrow Arena	Replace existing with FM4 Units at Harrow arena.	Replacement	Not Started				12,000	48,000			60,000	0%	
CS-22-0037	Rubber Floor Replacement at Essex Centre Sports Complex	Rubber floor replacement in dressing rooms 3 and the benches.	Upgrade	Not Started					48,000			48,000	0%	
CS-22-0038	Replace Screw Compressor and Motor	Two compressors replaced in 2021, with the third being replaced in 2022.	Replacement	In Progress					48,000			48,000	0%	PO Awarded
CS-22-0039	Replace Roof Top Unit Shaheen Room Essex Centre Sports Complex	New unit will be smaller and more efficient. This will also assist to eliminate the noise when this unit runs during meeting and programs. The BAS will need to be replaced to the new unit.	Replacement	Not Started					38,500			38,500	0%	
CS-22-0040	Harrow Arena Spectator Netting	Replace netting around rink as per legislation.	Replacement	Not Started					18,000			18,000	0%	
CS-22-0041	Surge protection for HVACs at Twin Pad	Existing HVAC's experiencing mechanical issues due to power surges. With this protection, we can prevent mechanical issues with units.	Upgrade	In Progress					11,000			11,000	0%	In progress
CS-22-0042	Surge protection for HVACs Harrow Arena	Existing HVAC's experiencing mechanical issues due to power surges. With this protection, we can prevent mechanical issues with units.	Upgrade	Not Started					3,000			3,000	0%	
CS-22-0043	Replace the Eco Chill Main Control Panel at Twin Pad Arena	Outdated control panel and can no longer receive parts for repairs. Moved from 2021 and will need to be replaced.	Replacement	In Progress					57,000			57,000	0%	PO Awarded
CS-22-0044	Replace Rink Netting at Essex Centre Sports Complex	Replace netting around rink as per legislation.	Replacement	Not Started					35,000			35,000	0%	
CS-22-0045	Water Tower for Essex Twin Pad Compressor System	Existing water tower is cracking and requires replacement.	Replacement	In Progress					80,000			80,000	0%	PO Awarded
CS-22-0046	Updated Controllers/Software for Johnson Controls Building Automation software for Twin Pad Arena	Programming and controllers are outdated and parts/service is difficult unless we upgrade system. Could lead to same issues as Town Hall/MCC/MAE if controllers fail.	Upgrade	In Progress					10,500			10,500	0%	PO Awarded
CS-22-0047	ECSC Automatic Doors at Top of Stairs	New accessible door going into Libro rink. Will be dependent on grant funding.	New	Not Started			10,000		13,000			13,000	0%	
CS-22-0048	Southshore Fitness Washrooms	Washrooms in need of renovation as they are old and have a number of issues.	Replacement	Not Started					20,000			20,000	0%	
CS-22-0049	Harrow Arena Parking Lot Catch Basin/Asphalt	Replace catch basins for future paving.	Replacement	Not Started					203,000			203,000	0%	

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CS-22-0050	Cameras for Harrow Arena	Council requested as there are no security cameras for public safety.	New	In Progress					25,000			25,000	0%	
Total - Arenas					-	2,951	10,000	12,000	658,000	-		670,000	0%	
Division: Essex Recreation Complex														
CS-20-0108	NEW - Cameras for ERC	NEW - Cameras for ERC	New	In Progress						28,500	2021 Carryforward	28,500	0%	
CS-21-0106	HVAC Replacement at Essex Recreation Complex	HVAC Replacement at Essex Recreation Complex	Upgrade	In Progress				149,041				149,041	0%	
CS-22-0051	Kitchenette Countertop Replacement ERC	Replace peeling/exposed countertops	Replacement	Not Started					5,400			5,400	0%	
CS-22-0052	3 HVAC Units at ERC		Replacement	In Progress					337,500			337,500	0%	
CS-22-0053	ERC Gym Lighting upgrades to LED	Supply & install (30) LED replacement fixture in the existing gym.	Upgrade	In Progress					17,104			17,104	0%	
CS-22-0054	ERC Roof Replacement		Replacement	In Progress					257,190			257,190	0%	
Total - Essex Recreation Complex					-	-	-	149,041	617,194	-		766,235	0%	
Division: Harbour														
CS-21-0086	Install Gates and FOBS at each Colchester Dock Entrance	Install Gates and FOBS	New	In Progress				36,642		8,841	<a href="#">Council Report: Parks &amp; Facilities - 2022-02</a>	45,483	0%	In progress
CS-21-0105	Public Washroom Upgrades Colchester Harbour	New Sinks and Epoxy Floors	Upgrade	In Progress				9,000				9,000	0%	In progress, flooring is done
CS-22-0055	Colchester Park Hill to Ramp Road Reconstruction	Replacement of asphalt pavement from Sullivan Street to the bottom of the hill at the marina	New	Not Started					70,000			70,000	0%	
CS-22-0056	Colchester Harbour Kiosk Landscaping	Landscaping around the kiosk at the Harbour.	Upgrade	Not Started					5,000			5,000	0%	
CS-22-0057	Buoys and Anchors for Colchester Beach	Council requested as no identification for boats/sea doos to stay away from the beach area. Will work to increase public safety.	New	In Progress					2,000			2,000	0%	In progress
Total - Harbour					-	-	-	45,642	77,000	8,841		131,483	0%	
Division: Arts, Culture and Tourism														
CS-19-0064	Mural/Sculpture		New	Not Started				10,000				10,000	0%	
CS-22-0058	Mural/Sculpture	For ACT Committee to work on a mural/sculpture	New	Not Started					10,000			10,000	0%	
Total - Arts, Culture and Tourism					-	-	-	10,000	10,000	-		20,000	0%	
Total - Community Services					(2,032)	182,125	10,000	1,157,834	4,550,759	1,132,754		6,661,253	3%	
Department - Development Services														
Division: Planning														
PZ-19-0007	New Development Standards Manual Update	Procurement of services to create an updated Development Standards Manual including design standards for municipal assets and new developments	New	Not Started		281		3,291				3,010	9%	
PZ-22-0001	CWATS (Pre-approved)	Bike Lockers, Bike Repair Stations, Essex participation in Bike Rodeo, Bike Valet, OPP Bike Helmet Program	New	Not Started					20,000			20,000	0%	
PZ-22-0002	New Official Plan	As mandated under the Planning Act, a new municipal Official Plan must be prepared every 10 years after an Official Plan takes effect. The Town's current OP took effect in 2009.	New	In Progress					110,000	4,421	<a href="#">Council Report: Development Services-2022-01</a>	114,420.74	0%	
Total - Planning					-	281	-	3,291	130,000	4,421		137,431	0%	
Division: Economic Development														
GG-19-0016	Wayfinding Signage Project	Anticipated additional costs to complete the Wayfinding Signage Project. Carry forward remaining funds into 2022 for installation of Gesto and Fire Station #2 signage.	Upgrade	Not Started				2,188				2,188	0%	
ED-22-0001	Business Retention & Expansion Program	Consultant to develop a small business retention and expansion program as identified in the Strategic Plan	New	Not Started					55,000			55,000	0%	
ED-22-0002	Agritourism Implementation	Consultant to support continued Agritourism Implementation from completed strategy	New	Not Started					25,000			25,000	0%	
Total - Economic Development					-	-	-	2,188	80,000	-		82,188	0%	
Total - Development Services					-	281	-	5,479	210,000	4,421		219,619	0%	

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					Unfinanced Costs from 2021	Actual Costs as at March 31, 2022	Actual Revenues as at March 31, 2022							
<b>Department - Public Works</b>														
<b>Division: Equipment</b>														
PW-20-0039	Building Expansion and Washroom Upgrade	Due to level of service and growth the existing facility no longer meets operational requirements. Building expansion will allow more effective and efficient operations, as well as protection of valuable assets.	New	Not Started				495,241				495,241	0%	
PW-21-0041	5-ton Roll-off/Plow	Current Unit is past its useful life and requires replacement. The 3-ton (Unit #531) is proposed to be upgraded with a 5-ton to accommodate growth for snow removal and public works maintenance	Upgrade	Not Started				280,000				280,000	0%	
PW-22-0001	Cat Backhoe	Unit #512 requires replacement	Replacement	Not Started					220,000			220,000	0%	
PW-22-0002	Road Widener	Current unit requires replacement	Replacement	Not Started					75,000			75,000	0%	
PW-22-0003	Sweeper Broom	Current unit requires replacement	Replacement	Not Started					14,000			14,000	0%	
PW-22-0004	5 Ton Dump Unit 508	Current unit is at its useful life and requires replacement. Due to changing needs of the department, 5 ton will be replaced with Heavy Duty Pickup Truck with dump body	Replacement	Not Started					140,000			140,000	0%	
PW-22-0005	Minor Equipment	This consists of yearly required minor equipment that exceeds the procurement threshold for capital equipment and falls outside small tools.	Replacement	Not Started		1,005			20,000			18,995	5%	
PW-22-0006	Annual Door Replacement	Annual replacement of a single overhead door ensures proper maintenance of these facility doors. Furthermore, we utilize adequate panels from old doors to improve any existing damaged doors to assist in extending the useful life of these assets.	Replacement	Not Started					12,000			12,000	0%	
PW-22-0007	Batwing Mower	Current unit is at its useful life and requires replacement	Replacement	In Progress					35,000			35,000	0%	
<b>Total - Equipment and Administration</b>								775,241	516,000	-		1,290,236	0%	
<b>Division: Roads and Roadside</b>														
PW-19-0036	LED Conversion of Streetlights	Conversion of streetlights to more energy efficient LED streetlights.	Upgrade	Not Started				328,067				328,067	0%	
PW-21-0006	Old Malden Road (14th Conc to 12th Conc)	Final lift of surface treatment on Old Malden Road.	Upgrade	Not Started				53,199	11,801			65,000	0%	
PW-21-0033	Victor (from Victoria to Laird)	Reconstruction of Victor Street from Victoria to Laird following the construction of apartment building.	Replacement	In Progress				421,397				421,397	0%	
PW-21-0037	Maidstone-Arthur-Gosfield Intersection Improvements	Interim solution to improve intersection configuration and safety while extending the useful life of the road.	Upgrade	Not Started		5,630		407,884				402,254	1%	
PW-21-0043	Viscount Rehabilitation	Reconstruction of roadway to Viscount Estates	Replacement	In Progress				192,926				192,926	0%	
PW-22-0008	Overlay 6km (Maintenance)	Yearly maintenance overlay on select rural tar & chip roads to extend their useful life.	Replacement	Not Started					160,000			160,000	0%	
PW-22-0009	Irwin Ave Reconstruction (phase one)	Engineering Design and Preliminary work of Irwin Avenue reconstruction from Arthur to Gosfield	Replacement	Not Started					270,000			270,000	0%	
PW-22-0010	5th Concession Rehabilitation	Rehabilitation of the 5th Concession from Smith Road to County Road 11.	Replacement	Not Started					575,000			575,000	0%	
PW-22-0011	Bell Road Rehabilitation	Rehabilitation of Bell Road from Gore Road to County Road 50.	Replacement	Not Started					240,000			240,000	0%	
PW-22-0012	Victoria Street (Oxley)	Asphalt overlay of Victoria Street from County Road 50 to Oxley Beach Drive	Replacement	Not Started					60,000			60,000	0%	
PW-22-0013	Roads Condition Assessment	Update of the Town's road condition assessments	Replacement	In Progress					55,000			55,000	0%	
PW-22-0014	Annual Sidewalk Maintenance	Annual replacements/repairs of various sidewalks within the municipality.	Replacement	Not Started					90,000			90,000	0%	
PW-22-0015	North Malden Road between County Road 15 and Walker Sideroad.	Continuation of full depth reconstruction of North Malden Road.	Replacement	Not Started					725,000			725,000	0%	
PW-22-0016	Walnut Street Engineering	Reconstruction of Walnut Street South including water and storm sewers	Upgrade	Not Started					160,000			160,000	0%	
PW-22-0017	Irwin Ave Sidewalk between CR 34 and Gosfield	Installation of sidewalk/trail on Irwin between Gosfield and County Road 34	New	Not Started					120,000			120,000	0%	

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PW-22-0018	Gesto Sidewalk along CR 12	Installation of a sidewalk from Colchester North Public School to Gesto Sideroad	New	Not Started					70,000			70,000	0%	
PW-22-0019	Thomas Street Sidewalk through to Bell	Continuation of Sidewalks on Thomas and Bell.	New	Not Started					70,000			70,000	0%	
PW-22-0020	Colchester Traffic Study	Evaluate traffic movement and parking in the Colchester harbour area.	New	Not Started					20,000			20,000	0%	
<b>Total - Roads and Roadside</b>														
<b>Division: Stormwater Management</b>														
PW-19-0048	Stormwater Partnership Improvements-Main	Storm water partnership improvements that occur as a result of development.	Upgrade	Not Started				197,995				197,995	0%	
PW-19-0064	Ward 1 Storm Improvements	Carry Forward (NDMP funding extension to March 22)	Replacement	Not Started	38,037	17,860		3,791,053	40,000			3,775,155	1%	
PW-20-0021	Engineering for Various Bridges and Culverts	Carry Forward	Replacement	Not Started				27,938				27,938	0%	
PW-21-0011	Engineering for Various Bridges and Culverts	In order to be prepared for construction, engineering of select bridges and culverts are done a year in advance.	Replacement	In Progress		1,089		50,000		11,153	<a href="#">Council report: Capital Works and Infrastructure - 2022-02</a>	60,064	2%	
PW-21-0034	Victor (from Victoria to Laird) Storm Sewers	Reconstruction of Victor Street from Victoria to Laird following the construction of apartment building	Replacement	In Progress				275,000				275,000	0%	
PW-21-0040	Victoria/South Talbot Culvert Replacement	In conjunction with MTO's Highway 3 Widening Project	Replacement	Not Started				350,000				350,000	0%	
PW-22-0021	South Malden Rd/County Road 11 103901	Bridge/Culvert Rehabilitation Program	Replacement	Not Started					220,000			220,000	0%	
PW-22-0022	4th Concession and McLean Bridge 200303	Bridge/Culvert Rehabilitation Program	Replacement	Not Started					360,000			360,000	0%	
PW-22-0023	Engineering for Various Bridges and Culverts	In order to be prepared for construction, engineering of select bridges and culverts are done a year in advance.	Replacement	Not Started					70,000			70,000	0%	
PW-22-0024	Smith Road/Long Marsh Drain 203403	Bridge/Culvert Rehabilitation Program	Replacement	Not Started					220,000			220,000	0%	
PW-22-0025	Ferris Sideroad/4th Concession 200404	Bridge/Culvert Rehabilitation Program	Replacement	Not Started					200,000			200,000	0%	
<b>Total - Stormwater Management</b>					38,037	18,949	-	4,691,986	1,110,000	11,153		5,756,152	1%	
<b>Total - Public Works</b>					<b>38,037</b>	<b>25,584</b>	<b>-</b>	<b>6,870,700</b>	<b>4,252,801</b>	<b>11,153</b>		<b>11,071,032</b>	<b>1%</b>	
<b>Total - Property Tax Supported</b>					<b>2,601,847</b>	<b>556,504</b>	<b>74,822</b>	<b>12,408,719</b>	<b>18,476,974</b>	<b>1,204,327</b>		<b>28,931,669</b>	<b>10%</b>	
<b>User Rated Supported</b>														
<b>Division: Drainage</b>														
AR-22-0001	Drainage Costs that are recoverable		N/A	In Progress	1,797,386	102,628	221,145					(1,678,869)	0%	
<b>Total - Drainage</b>					1,797,386	102,628	221,145					(1,678,869)		
<b>Department: Environmental Services</b>														
<b>Division: Water</b>														
WW-20-0013	Victor Watermain (Ward 1)	Carry Forward. Replacement of the watermain on Victor between Victoria and Laird in conjunction with road reconstruction.	Replacement	In Progress				151,908				151,908	0%	
WW-21-0005	Backflow Prevention and Monitoring Program Wards 1/2 (Maintenance)	To help ensure the delivery of safe and clean drinking water to our residents, this program regulates how property owners connect to the Town's water supply. It ensures that backflow prevention devices are installed to prevent possible contamination of the Town's drinking water system.	Replacement	Not Started		1,730		7,939				6,209	22%	
WW-21-0006	Backflow Prevention and Monitoring Program Wards 3/4 (Maintenance)	To help ensure the delivery of safe and clean drinking water to our residents, this program regulates how property owners connect to the Town's water supply. It ensures that backflow prevention devices are installed to prevent possible contamination of the Town's drinking water system.	Replacement	Not Started		1,730		7,939				6,209	22%	
WW-21-0007	OWCA Capital Recommendations	OCWA Recommended capital improvements to Harrow-Colchester South Water Treatment Plant.	Upgrade	Not Started				117,901				117,901	0%	
WW-21-0009	Viscount Watermain Replacement	Replacement of existing cast iron water main	Replacement	In Progress		1,213		19,144				17,931	6%	
WW-21-0010	Ward 1 Water Supply West of Highway 3		New	Not Started				15,264				15,264	0%	

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WW-22-0001	Backflow Prevention and Monitoring Program Wards 1/2 (Maintenance)	To help ensure the delivery of safe and clean drinking water to our residents, this program regulates how property owners connect to the Town's water supply. It ensures that backflow prevention devices are installed to prevent possible contamination of the Town's drinking water system.	Replacement	Not Started					10,000			10,000	0%	
WW-22-0002	Backflow Prevention and Monitoring Program Wards 3/4 (Maintenance)	To help ensure the delivery of safe and clean drinking water to our residents, this program regulates how property owners connect to the Town's water supply. It ensures that backflow prevention devices are installed to prevent possible contamination of the Town's drinking water system.	Replacement	Not Started					10,000			10,000	0%	
WW-22-0003	Equipment Contingency Wards 1 and 2	Replacement of equipment, maintenance, issues, and design investigations with respect to water distribution systems.	New	Not Started		(154)			10,000			10,154	-2%	
WW-22-0004	Equipment Contingency Wards 3 and 4	Replacement of equipment, maintenance, issues, and design investigations with respect to water distribution systems.	New	Not Started		(154)			10,000			10,154	-2%	
WW-22-0005	Harrow Colchester South Water Treatment Plant Contingency Wards 3 and 4	Replacement of equipment, maintenance, issues, and design investigations with respect to Harrow-Colchester South Water Treatment Plant.	New	Not Started					195,000			195,000	0%	
WW-22-0006 /WW-22-0007 /SS-22-0001 /SS-22-0002 /SS-22-	Pickup Truck	Unit #612 is at its useful life expectancy and requires replacement	Replacement	Not Started					50,000			50,000	0%	
WW-22-0008	OCWA Capital Recommendations	OCWA Recommended capital improvements to Harrow-Colchester South Water Treatment Plant.	Upgrade	Not Started					771,000			771,000	0%	
WW-22-0009 /WW-22-0010 /SS-22-0004 /SS-22-0005 /SS-22-	Heavy Duty Pickup	Unit #609 is at its useful life expectancy and requires replacement	Replacement	Not Started					80,000			80,000	0%	
WW-22-0011	Overhead Door Replacement	Overhead Doors at Harrow Water shop have reached their useful life. Replacement of single door.	Replacement	Not Started					12,000			12,000	0%	
Total - Water						-	4,365	-	320,096	1,148,000	-	1,463,731	0%	
Division: Sanitary Sewer														
SS-19-0004	Treatment - Ward 4 Cell Treatment		Replacement	Not Started					431,701			431,701	0%	
SS-19-0008	Sanitary Sewer Masterplan Ward 3		Replacement	Not Started					29,566			29,566	0%	
SS-19-0012	Harrow Sanitary Optimization Study (cfwd SS-18-0010)		New	Not Started		7,193			23,272			16,079	31%	
SS-19-0013	Treatment - Ward 4 Cell Treatment (cfwd SS-18-0017/SS-17-0007)		Replacement	Not Started					431,701			431,701	0%	
SS-21-0009	OCWA Capital Recommendations - Ward 1	OCWA Recommended capital improvements to Essex Pollution Control Plant and Northeast Lagoons.	Replacement	Not Started					60,674			60,674	0%	
SS-21-0010	OCWA Capital Recommendations - Ward 3	OCWA Recommended capital improvements to the Colchester Lagoons.	Replacement	Not Started					18,139			18,139	0%	
SS-21-0011	OCWA Capital Recommendations - Ward 4	OCWA Recommended capital improvements to the Harrow Lagoons.	Replacement	Not Started					36,204			36,204	0%	
SS-22-0007	Treatment - Ward 1 Contingency	Equipment, process, facility replacements and improvements for the Essex Pollution Control Plant and Northeast Lagoons.	Replacement	Not Started					87,500			87,500	0%	
SS-22-0008	Treatment - Ward 3 Contingency	Equipment, process, facility replacements and improvements for the Colchester Lagoons.	Replacement	Not Started					52,500			52,500	0%	
SS-22-0009	Treatment - Ward 4 Contingency	Equipment, process, facility replacements and improvements for the Harrow Lagoons.	Replacement	Not Started					52,500			52,500	0%	
SS-22-0010	Collection and Conveyance - Ward 1	Replacement of equipment, maintenance, issues, design investigations with respect to the ward 1 service area.	Replacement	Not Started					50,000			50,000	0%	

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SS-22-0011	Collection and Conveyance - Ward 3	Replacement of equipment, maintenance, issues, design investigations with respect to the ward 3 service area.	Replacement	Not Started					52,500			52,500	0%	
SS-22-0012	Collection and Conveyance - Ward 4	Replacement of equipment, maintenance, issues, design investigations with respect to the ward 4 service area.	Replacement	Not Started					47,500			47,500	0%	
SS-22-0013	OWCA Capital Recommendations - Ward 1	OCWA Recommended capital improvements to Essex Pollution Control Plant and Northeast Lagoons.	Replacement	Not Started					215,000			215,000	0%	
SS-22-0014	OWCA Capital Recommendations - Ward 3	OCWA Recommended capital improvements to the Colchester Lagoons.	Replacement	Not Started					226,500			226,500	0%	
SS-22-0015	OWCA Capital Recommendations - Ward 4	OCWA Recommended capital improvements to the Harrow Lagoons.	Replacement	Not Started					395,000			395,000	0%	
Total - Sanitary Sewer					-	7,193	-	1,031,256	1,179,000	-		2,203,064	0%	
<b>Total - Environmental Services</b>					-	<b>11,558</b>	-	<b>1,351,352</b>	<b>2,327,000</b>	-		<b>3,666,795</b>	<b>0%</b>	
<b>Total - User Rate Supported</b>					-	<b>114,185</b>	<b>221,145</b>	<b>1,351,352</b>	<b>2,327,000</b>	-		<b>3,666,795</b>	<b>3%</b>	
<b>TOTAL - Property Tax and User Rate Supported</b>					<b>4,399,233</b>	<b>670,689</b>	<b>295,967</b>	<b>13,760,071</b>	<b>20,803,974</b>	<b>1,204,327</b>		<b>30,919,594</b>	<b>14%</b>	