



*Town of Essex*  
*Comprehensive Study of Fees & Charges*

# Introduction



## Introduction – User Fee Review

The purpose of this study is:

- ✓ To ensure that the fees charged represent the true cost of providing various services within the Town of Essex

The review includes user fees in the following areas:

- Building
- Planning
- By-law Enforcement
- Finance and Business Services
- Legislative Services
- Information Technology/GIS
- Cemeteries
- Water, Wastewater and Public Works

## Introduction – User Fee Review

The fee review included the following key steps:

- Review of departmental budgets;
- Departmental staff interviews;
- Process mapping to support fee calculations;
- Activity based costing to ensure fees are set to recover the costs associated with service provision;
- Estimate productive hours;
- Review cost allocation methodologies to ensure alignment with leading practice research;
- Calculate fees in compliance with all relevant legislative and regulatory requirements;
- Benchmarking fees.

## Introduction – User Fee Review

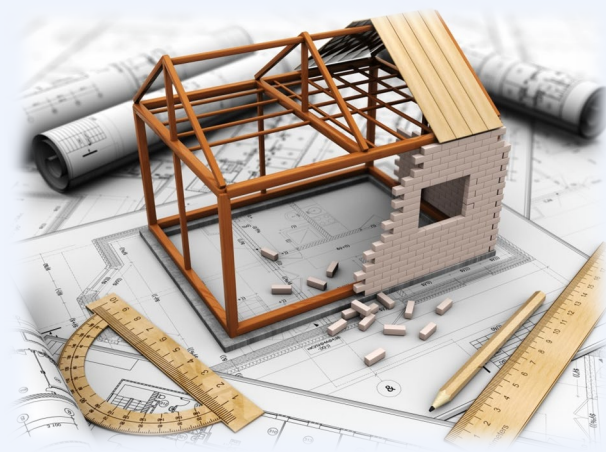
### Guiding Principle #1: Service Efficiencies

- Fees for service will be set to reflect the efficient cost of carrying out the service

### Guiding Principle #2: Fairness and Equity

- Charging a fee to applicants who receive direct benefit
- Full cost of service will include direct and indirect costs, overhead and charges for the use of capital assets used to provide the service

# Building Permit Fees

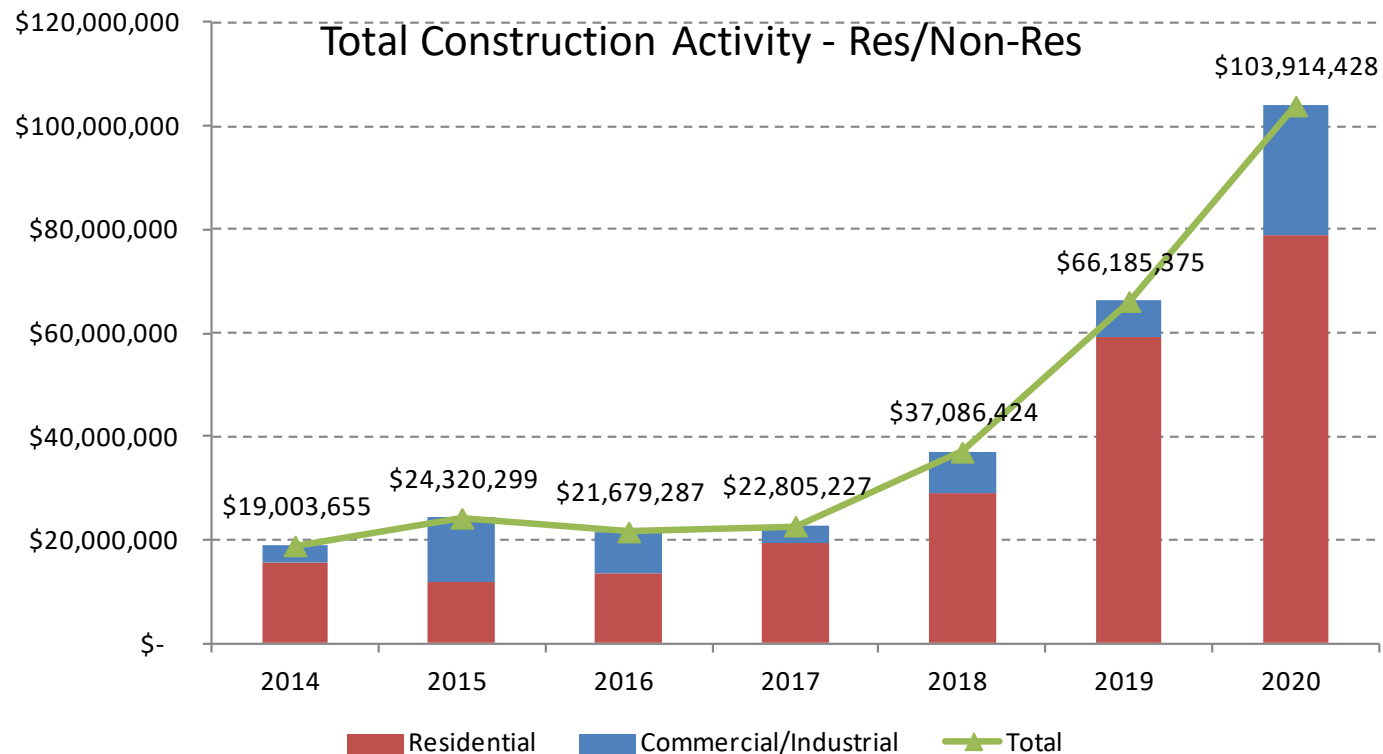


## Building Code Act

- The *Building Code Act (the Act)* requires that permit fees not exceed “the anticipated reasonable costs to administer and enforce the *Building Code* during building construction.”



## Building Construction Activity (\$ Construction Value)



Source: Year End Building Report

- As illustrated above, construction activity has trended upward since 2016 with significant increases in the last three years

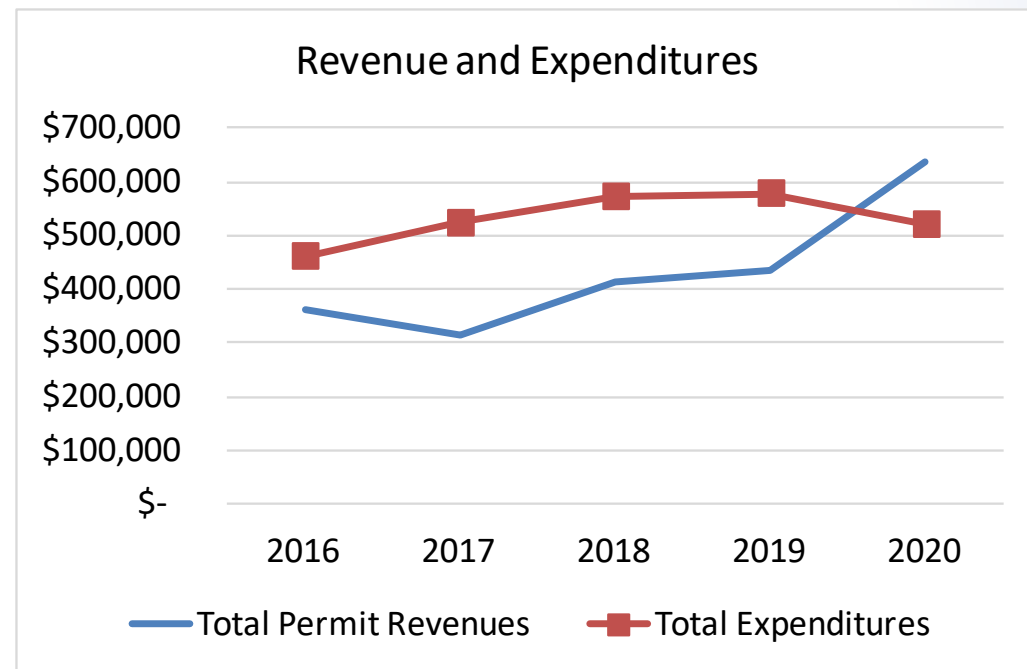


## Building Revenue Versus Expenditures – Historical Analysis

	2016	2017	2018	2019	2020
Total Permit Revenues	\$ 363,563	\$ 314,709	\$ 412,718	\$ 436,600	\$ 637,250
Total Expenditures	\$ 461,721	\$ 523,460	\$ 572,496	\$ 578,598	\$ 520,828
<b>Revenue as a % of Expenditures</b>	<b>79%</b>	<b>60%</b>	<b>72%</b>	<b>75%</b>	<b>122%</b>

Source: Town Budgets

The fee calculation in this report is intended to bring the Town's targeted revenue recovery to 100% of expenditures



Source: Town Budgets

## Building Contingency Reserve

	2015	2016	2017	2018	2019
Building Contingency Reserve					
Opening Balance	(\$266,739)	(\$239,307)	(\$270,081)	(\$293,074)	(\$319,098)
Contribution from Operating	\$77,469	\$77,469	\$77,469	\$77,469	\$47,314
Contribution to Operating	(\$47,191)	(\$106,253)	(\$98,457)	(\$98,827)	
Interest Earnings	(\$2,845)	(\$1,990)	(\$2,005)	(\$4,667)	(\$6,634)
Ending Balance	(\$239,307)	(\$270,081)	(\$293,074)	(\$319,098)	(\$278,418)

- Currently , the Town's Building Reserve has a negative balance
- Over the past 5 years, revenues only recovered approximately 81% of the expenditures and has resulted in a reserve deficit position of \$278,418

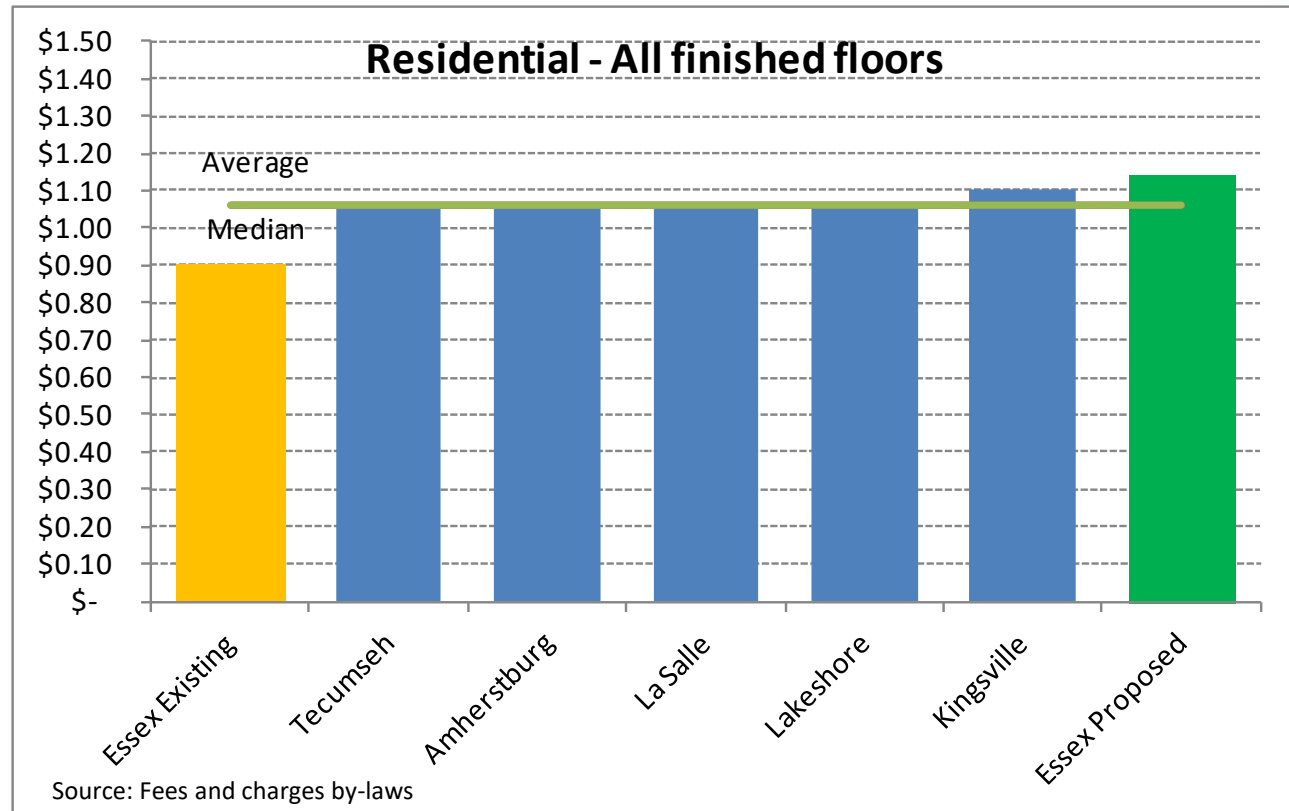
## Analysis of the Cost of Service – Building

	2021 Budget	% of Total
Salaries and Wages	\$ 334,142	57.3%
Total Purchase of Goods and Services	\$ 92,032	15.8%
Total Corporate Costs	\$ 124,552	21.4%
E-Permitting	\$ 32,250	5.5%
<b>Total Expenditures</b>	<b>\$ 582,975</b>	<b>100.0%</b>

Source: Town Budgets

- As illustrated above, 57.3% of the budget is related to salaries and wages
- The Town of Essex budget includes all direct, indirect and corporate cost allocations

## Building Peer Fee Municipal Comparison



- As illustrated above, the proposed building permit fees are slightly above the average

Note: the fees for the comparator municipalities may not recover the full cost of services. In addition, the comparison does not take into account any service level differences.

## Building Permit Fees - Summary

The recommended building permit fees will continue to be competitive with surrounding municipalities

## Building Permit Fees – Existing and Recommended

Class A & B - Assembly and Institutional	Existing Fees	Proposed Fees
Assembly & Institutional (per square foot)	\$10/\$1,000 construction value	\$ 1.70
Class C - Residential	Existing Fees	Proposed Fees
All finished floors (per square foot)	\$ 0.90	\$ 1.14
Unfinished floors (per square foot)	\$ 0.90	\$ 1.14
Decks, porch, shed (per permit)	\$0.32 per square foot	\$ 96.00
Accessory structures (per square foot)	\$ 0.25	\$ 0.32
House moving (each)	\$ 600.00	\$ 600.00
Fence (flat fee)	\$ 60.00	\$ 64.00
Above ground pool (flat fee)	\$ 60.00	\$ 64.00
Inground pool (flat fee)	\$ 60.00	\$ 128.00
Renovations (per square foot)	\$ 0.59	\$ 0.75
Class D & E - Office & Mercantile	Existing Fees	Proposed Fees
Office and Mercantile (per square foot)	\$ 0.80	\$ 1.01
Renovations/tenant improvement (per square foot)	\$ 0.44	\$ 0.56
Class F - Industrial	Existing Fees	Proposed Fees
Industrial Office area (per square foot)	\$ 0.80	\$ 1.01
Industrial Plant area (per square foot)	\$ 0.57	\$ 0.72
Renovations (per square foot)	\$ 0.44	\$ 0.56
Agricultural	Existing Fees	Proposed Fees
Pole barns (per square foot)	\$ 0.20	\$ 0.25
Accessory Agricultural (per square foot)	\$ 0.24	\$ 0.30
Greenhouses (per square foot)	\$0.20 per square foot plus \$0.08 on balance	\$0.25 per square foot plus \$0.1 on balance
Farm Building Renovation (per square foot)		\$ 0.25

## Building Permit Fees – Existing and Recommended

Plumbing	Existing Fees	Proposed Fees
New Construction	\$600/unit	\$684/unit
Plumbing Renovations	\$150/unit	\$15/fixture, with a minimum of \$64
Backwater valve		\$96/unit
Storm/Sanitary Sewer Inspection		\$96/unit
On Site Sewage Systems	Existing Fees	Proposed Fees
Sewage Septic System - Class 4 systems	\$ 700.00	\$ 772.00
Tertiary System		\$ 850.00
Septic Repairs - To Existing System		\$ 388.00
Septic Inspections		\$ 96.00
Reviews and Assessments		\$ 96.00
Demolitions	Existing Fees	Proposed Fees
Residential - (per Square foot)	\$0.25 per sq. foot	\$0.32 per sq. foot, minimum \$128
Non - Residential - (per Square foot)		\$0.42 per sq. foot, minimum \$128

## Building Permit Fees – Existing and Recommended

General Building Fees		Existing Fees	Proposed Fees
Lawyers letters			\$ 64.00
911 signs		\$ 30.00	\$ 64.00
Change of use permit		\$0.25 per sq. foot	\$64 + \$64/hour over one hour
Tents			\$ 96.00
Revised Plan Review			Minimum \$192 + \$64/hour over 3 hours
Transfer of permit - Residential		\$ 50.00	\$ 64.00
Transfer of permit - Non-Residential		\$ 100.00	\$ 128.00
Inspection fee - incomplete not ready for inspection			\$ 64.00
Inspections for Ontario Renovate Program			\$ 128.00
Construction Started without a Permit			150% of the permit fee
Construction Finished without a Permit			200% the permit fee
Solar Panel	Residential		\$ 64.00
	Non-Residential		\$ 128.00
Certificates		Existing Fees	Proposed Fees
Building/Zoning		\$ 40.00	\$ 64.00
Public Works		\$ 40.00	\$ 64.00
Part 8 (Septic)		\$ 40.00	\$ 64.00
Occupancy Permit		\$ 40.00	\$ 64.00



## Building Permit Fees – Existing and Recommended

Miscellaneous Inspection Fees		Existing Fees	Proposed Fees
Miscellaneous Inspection Fees not listed above		\$ 50.00	\$ 96.00
LCBO Report & Occupant Load Calculations		\$ 100.00	\$ 128.00
Re-inspection	inspection booked, but work incomplete	\$ 60.00	\$ 128.00
Indemnity Deposits		Existing Fees	Proposed Fees
Residential/ Agriculture	new, addition, demolition	\$ 1,000.00	\$ 1,000.00
	driveway approach		\$ 1,000.00
	accessory, pools, renovation	\$ 500.00	\$ 500.00
	agricultural structure	\$ 250.00	\$ 250.00
	mobile homes	\$ 250.00	\$ 250.00
Commercial/ Industrial	new, addition, demolition	\$ 1,500.00	\$ 1,500.00
	sign, renovations	\$ 500.00	\$ 500.00
Minimum permit fee	for all projects not specifically listed above	\$10.00 per \$1,000 construction cost or minimum \$100	Minimum \$128
Building permit fees for all projects not specifically noted above			\$12.50 per \$1,000 construction

## Planning Fees



## Legislated and Regulatory Requirements – Planning Act

- Section 69 of the *Planning Act*, allows municipalities to impose fees through by-law for the purposes of processing planning applications
- The Planning Act stipulates that fees be designed “to meet only the anticipated cost.”
- The recommended fees are based on the principle of full cost recovery



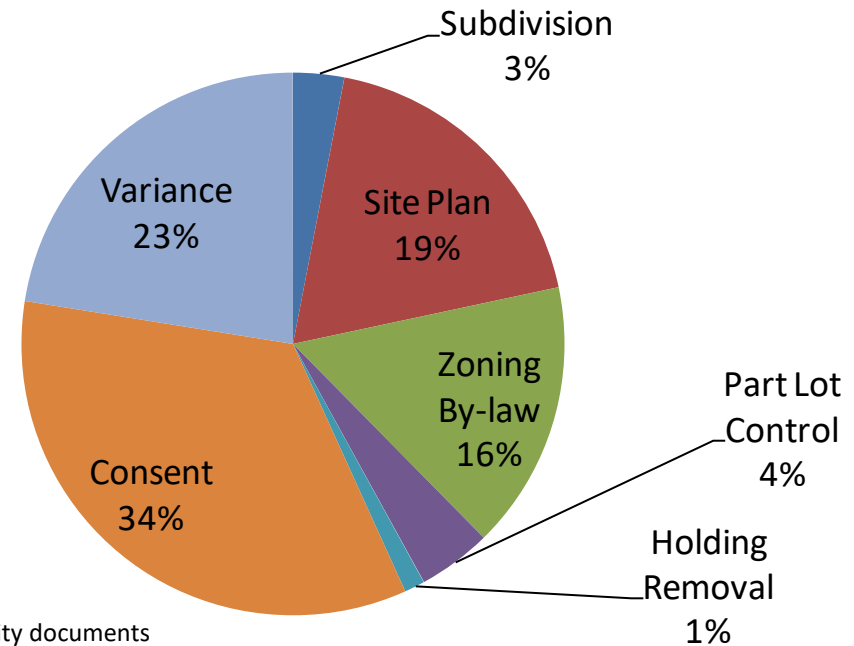
## Planning Application Activity and Revenues

Yearly Amount	2018	2019
Subdivision	\$ -	\$ 5,000
Site Plan	\$ 17,750	\$ 12,880
Zoning By-law	\$ 12,220	\$ 14,120
Part Lot Control	\$ -	\$ 7,200
Holding Removal	\$ 1,000	\$ 1,000
Consent	\$ 28,250	\$ 28,250
Variance	\$ 19,850	\$ 17,150
Excluding Deposit	\$ 79,070	\$ 85,600

Source: Town Activity documents

Base on activity levels over the past two years, the proposed fees would generate an additional \$13,000 in revenues

2 year average Revenues (2018-19)

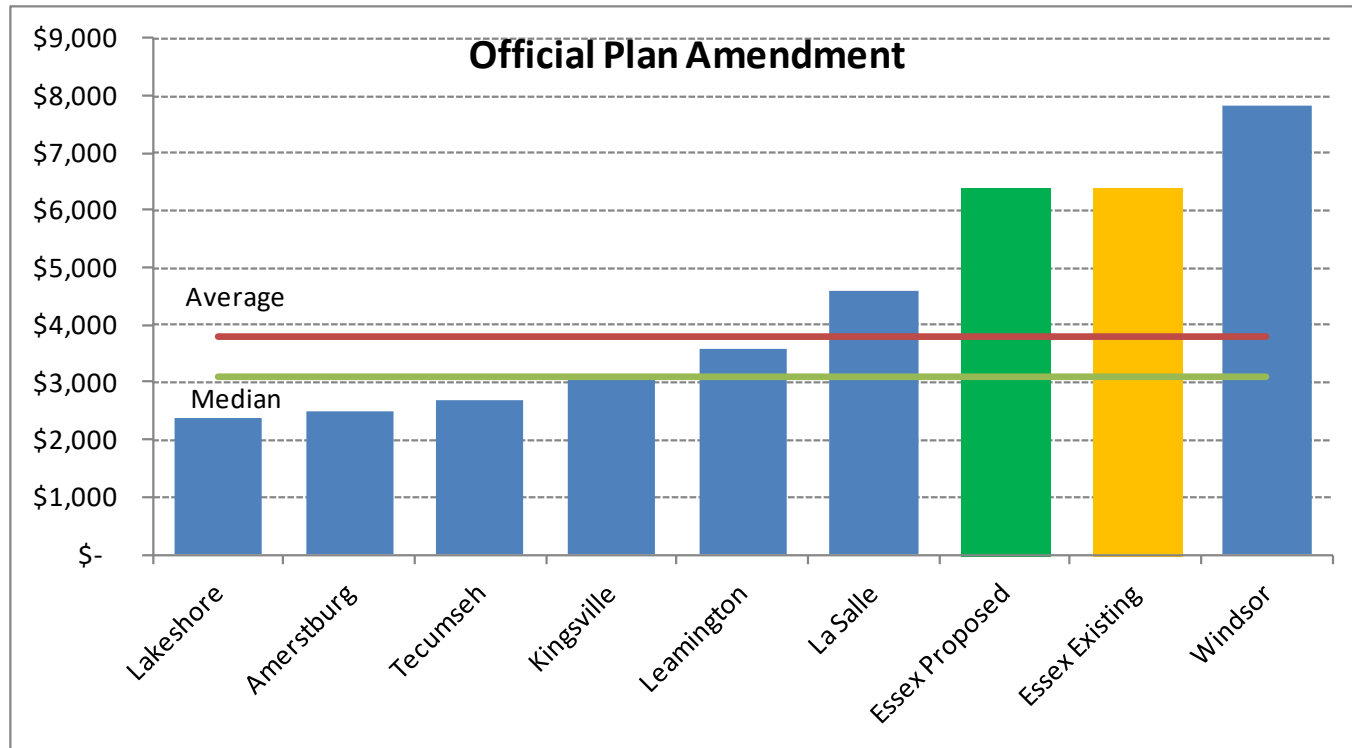


Source: Town Activity documents

## Planning Fees – Existing and Recommended

Type of Application	Existing Fees	Deposit Required	Proposed Fees	Proposed Deposits Required
Official Plan Amendment	\$ 6,400		\$ 6,400	To be determined at time application
Zoning By-Law Amendment - Major (Note 1)	\$ 2,580		\$ 3,300	
Zoning By-Law Amendment - Minor (Note 1)	\$ 1,900		\$ 2,500	
Holding Removal	\$ 1,000		\$ 1,200	
Temporary Use By-Law	\$ 2,000		\$ 2,500	
Site Plan Control	\$ 2,800		\$ 2,900	
Site Plan Amendment - Major (Note 1)	\$ 2,500		\$ 2,500	To be determined at time application
Site Plan Amendment - Minor (Note 1)	\$ 1,850		\$ 2,000	
Plan of Subdivision and Condominium	\$ 5,000	\$ 10,000	\$ 6,600	\$ 10,000
Part Lot Control Exemption By-Law - Major (Note 1)	\$ 1,800		\$ 1,700	
Part Lot Control Exemption By-Law - Minor (Note 1)	\$ 1,800		\$ 1,300	
Committee of Adjustment Applications:				
Consent to Sever	\$ 1,200		\$ 1,400	
Complex Minor Variances (Note 1)	\$ 900		\$ 1,200	
Minor Variances (Note 1)	\$ 900		\$ 900	
Consent to Sever and Variance (applications submitted together)	\$ 1,750		\$ 2,200	
Change of Consent Conditions - Minor Request	N/A		\$ 250	
Change of Consent Conditions - Major Request	N/A		\$ 400	
Deferred Committee of Adjustment Application	N/A		\$ 110	
Certificate of Validation	N/A		\$ 120	
Development Agreements:				
Plan of Subdivision and Condominium (Note 2)	\$ 8,000	\$ 5,000	N/A	
Site Plan Control (Note 3)	\$ 2,500	\$ 5,000	N/A	
All Other Developments	\$ 4,500	\$ 5,000	\$ 2,800	To be determined at time application
Sign By-Law Amendment	\$ 500		\$ 720	
Note 1 - The determination of whether an application constitutes a Minor or Major Application will be made by the Town of Essex				
Note 2 - Subdivision and Condominium Agreement fee now included in the Subdivision and Condominium application fee				
Note 3 - Site Plan Agreement fee now included in the Site Plan application fee				

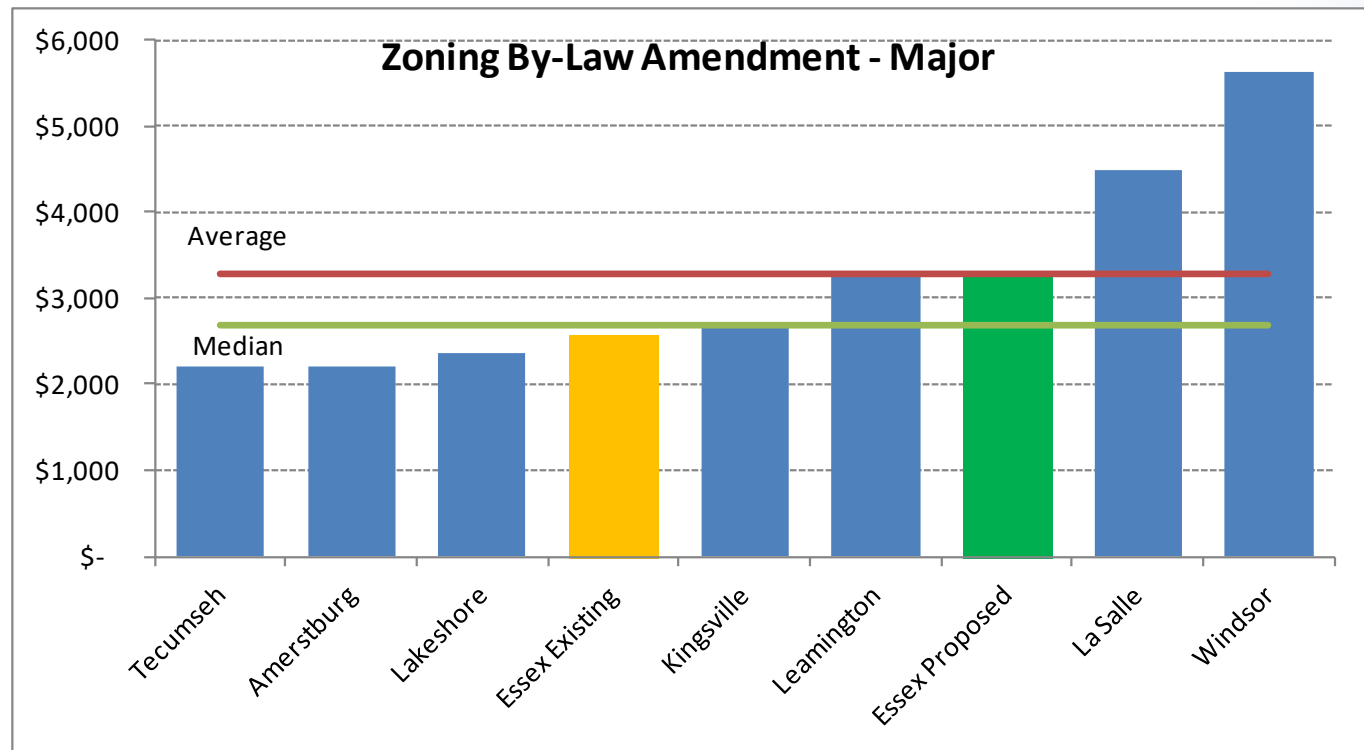
## Official Plan Amendment – Municipal Fee Comparison



Source: Fees and charges by-laws

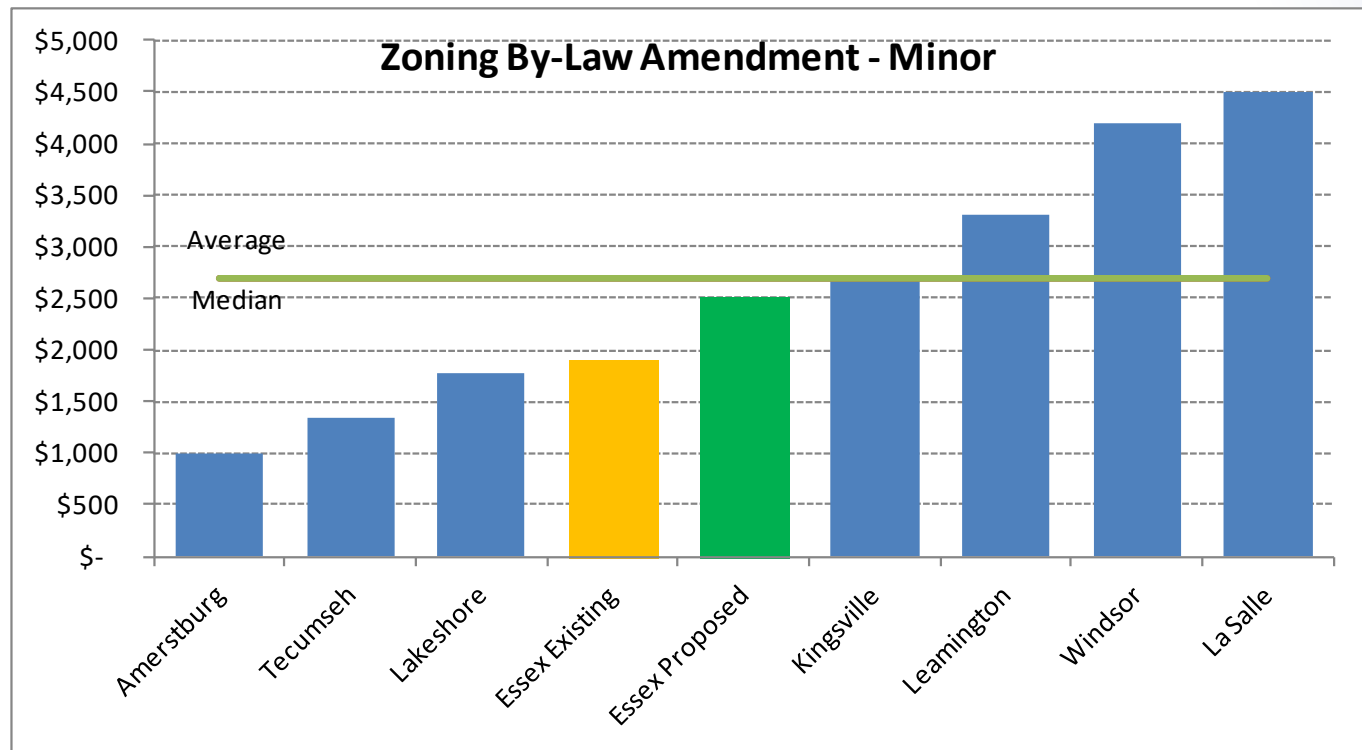
Note: the fees for two-tier municipalities includes both the local and the regional fees

## Zoning Major Amendment – Municipal Fee Comparison



Source: Fees and charges by-laws

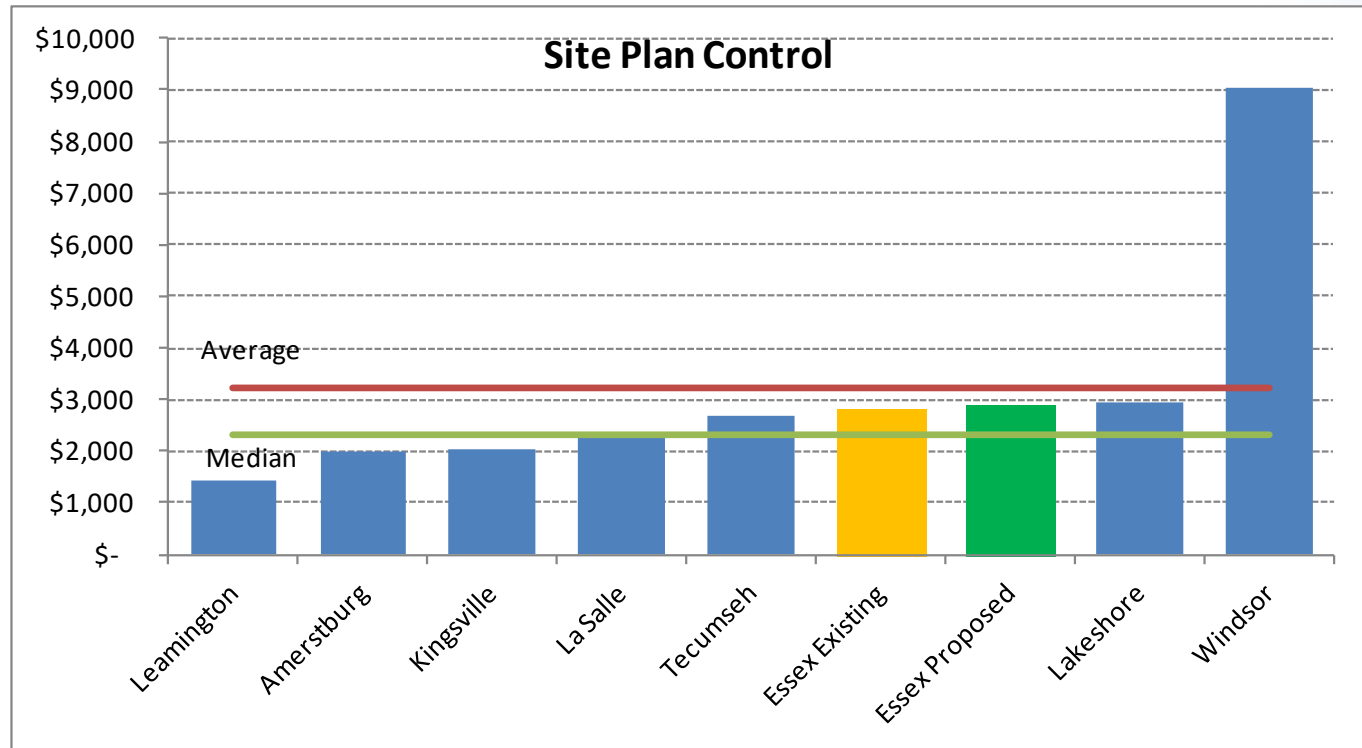
## Zoning Minor Amendment – Municipal Fee Comparison



Source: Fees and charges by-laws

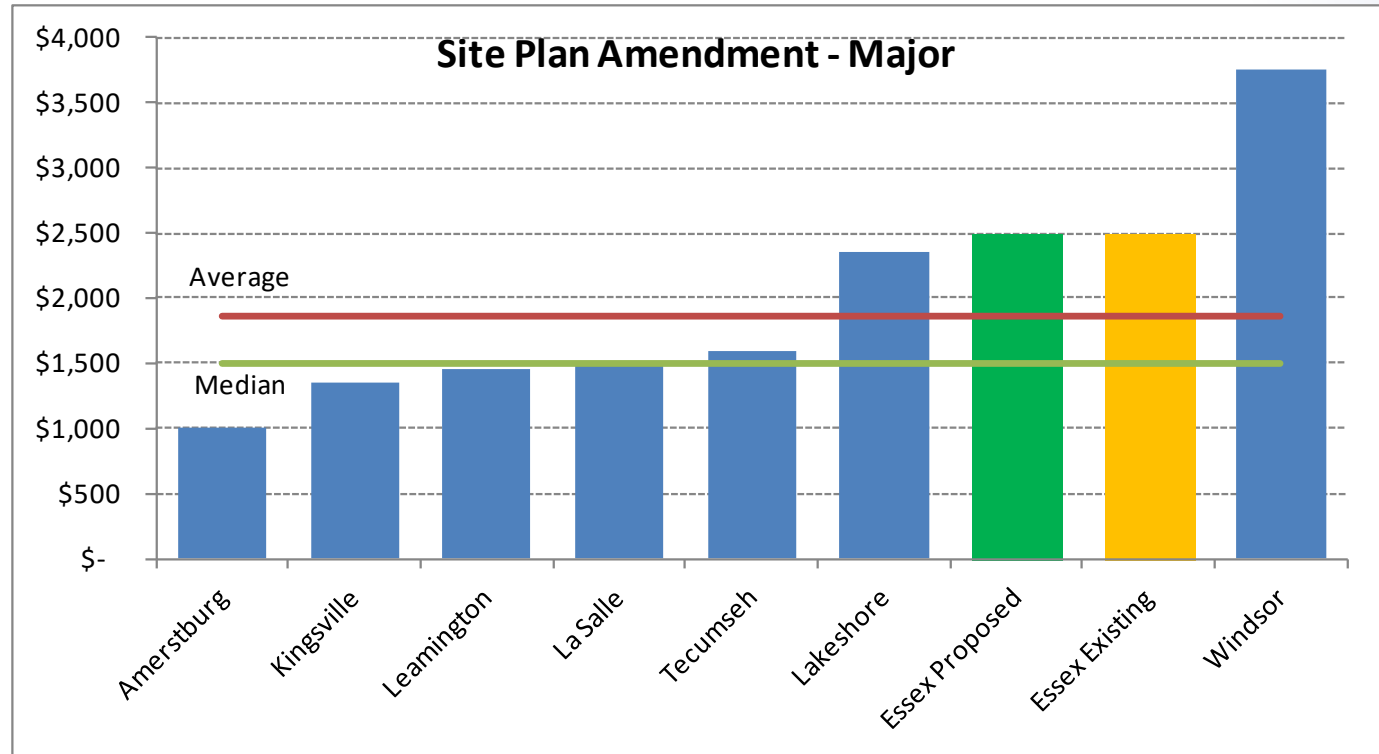


## Site Plan Control – Municipal Fee Comparison



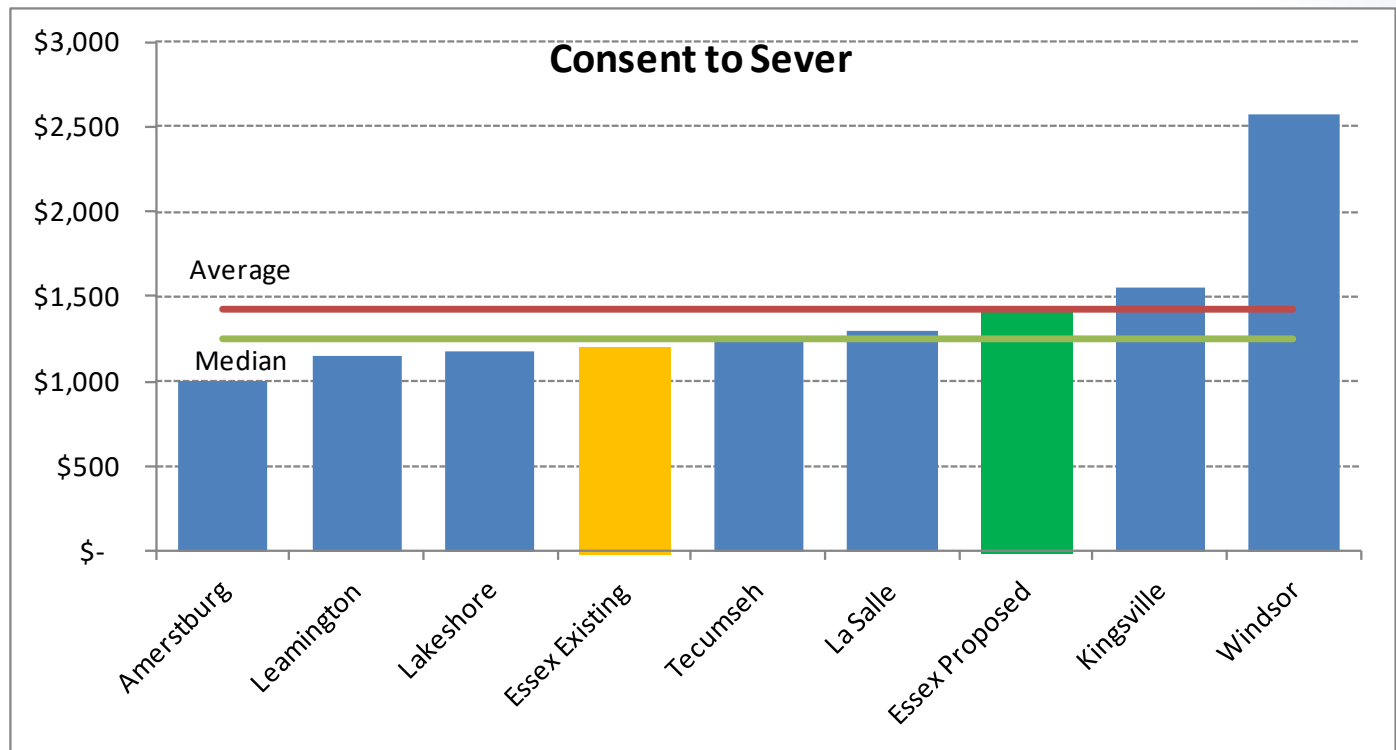
Source: Fees and charges by-laws

## Site Plan Amendment Major – Municipal Fee Comparison



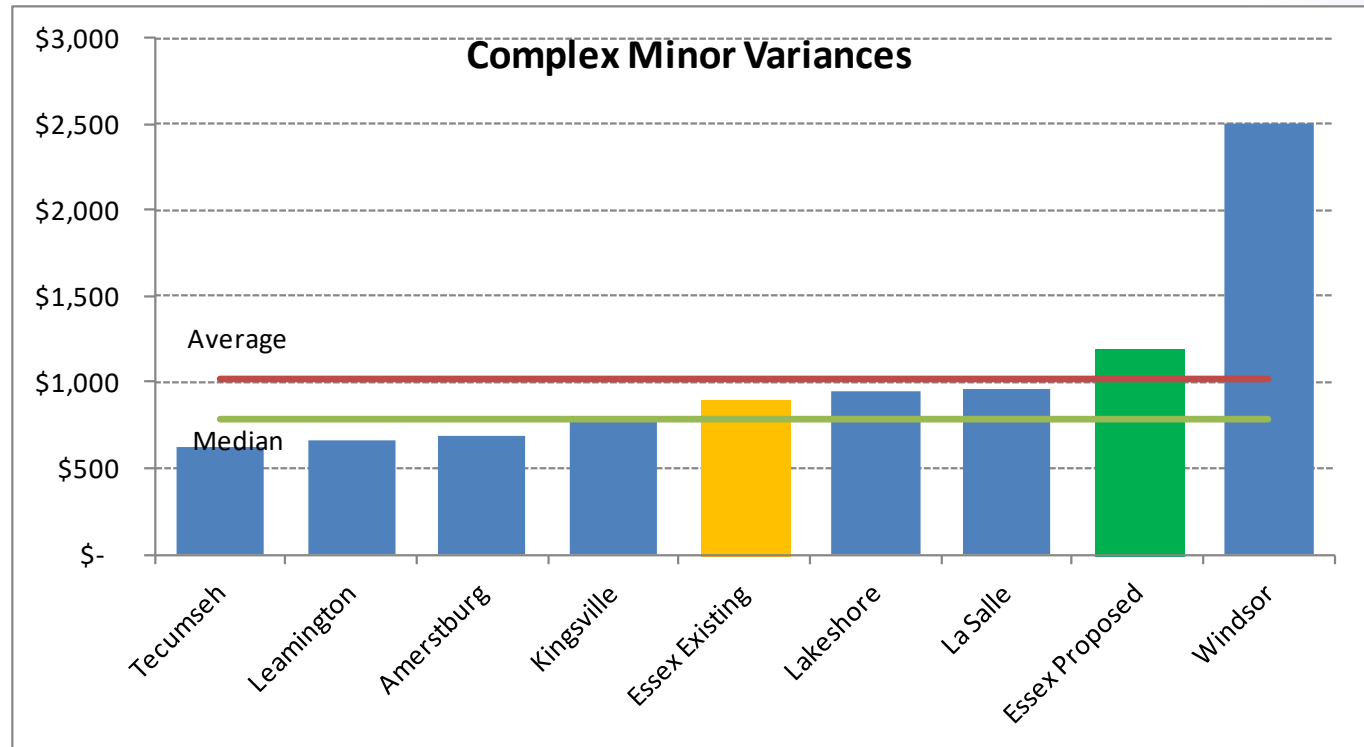
Source: Fees and charges by-laws

## Consent Application – Municipal Fee Comparison



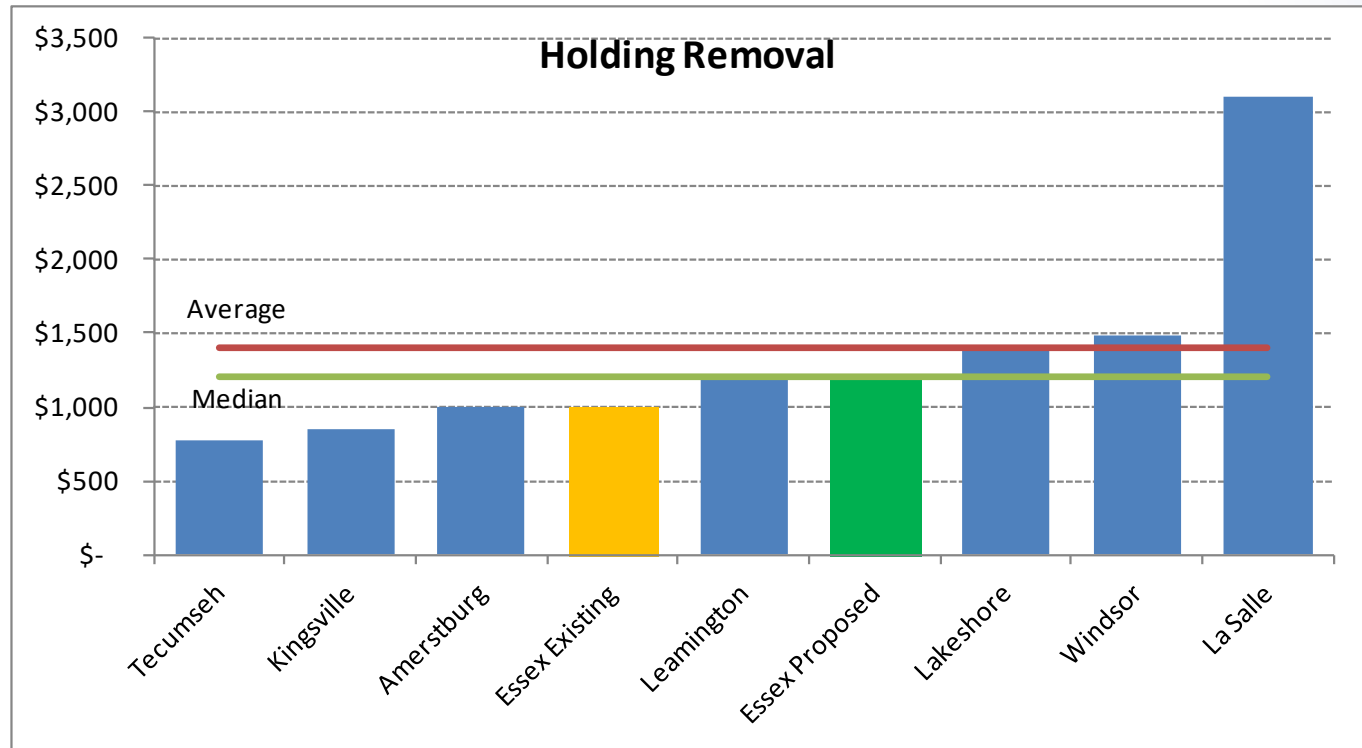
Source: Fees and charges by-laws

## Minor Variance Fee Comparison – Municipal Fee Comparison



Source: Fees and charges by-laws

## Holding Removal – Municipal Fee Comparison



Source: Fees and charges by-laws

## Other User Fees



## By-law Enforcement Legislation

- When a person fails to obey the compliance order, the municipality may remedy the violation directly and recover its costs
- A municipality may establish a system of administrative penalties to help the municipality in promoting compliance with its by-laws
- An unpaid administrative penalty can be added to the tax roll for any property in the local municipality for which all of the owners are responsible for paying the administrative penalty and be collected in the same manner as taxes

Note: In 2020, bylaw fees generated \$370,032 in revenue

## By-law Enforcement Findings

Description	Existing Fees	Proposed Fees
Clean Yard By-law Order - Town Work/Clean up/Cut	\$54/hr + 20% Admin Fee	\$123/hr, minimum \$123
Snow Clearing By-law Order - Town Work	\$54/hr + 20% Admin Fee	\$123/hr, minimum \$123
Weed Control Act Order - Town Work	\$54/hr + 20% Admin Fee	\$123/hr, minimum \$123
Property Standards Order - Town Work	\$54/hr + 20% Admin Fee	\$123/hr, minimum \$123
Application for Noise Exemption	\$54/hr + 20% Admin Fee	\$123/hr, minimum \$123
Administrative Fee for second infraction and any other additional infractions of the above noted charges within a twelve month period on the same property		\$ 123.00



## Fees and Charges – Legislation

- Section 391(1) of the *Municipal Act* stipulates that a municipality of local board may impose a fee or charge on persons:
  - for services or activities provided or done by or on its behalf;
  - for costs payable by it for services or activities provided or done by or on behalf of municipalities or local boards;
  - and for the use of its property including property under its control

## Finance and Clerks Fees – Existing and Recommended

Description of Fee or Charge	Unit	Fee or Charge	Proposed Fee or Charge
<b>Finance</b>			
Tax Certificate or Statement per Section 352(1) of the Municipal Act	Each	\$ 74.67	\$ 75.00
Payment Dishonoured or Returned as Non-Sufficient Funds	Each	\$ 28.18	\$ 35.00
Tax Certificate or Statement Rush (required within 3 business days) per Section 352(1) of the <i>Municipal Act, 2001</i>	Each	\$ 146.17	\$ 150.00
Tax Receipt/Account Information/Duplicate/Reprint	Per property	\$ 10.80	\$ 11.00
Refund of Credit on Account	Each	\$ 26.95	\$ 27.00
Misposting of Payment	Each	\$ 27.00	\$ 27.00
Accounts Receivable - Invoices outstanding over 30 days	Per month	1.25%	1.25%
Financing Administration	Per property	\$ 107.82	\$ 110.00
Research (for Tax, Accounting for Financial Information more than 3 years)	Per property	\$ 53.92	\$ 55.00
Photocopy (letter, legal, 11 x 17)	Each	\$ 0.44	\$ 0.45

## Finance and Clerks Fees – Existing and Recommended

Description of Fee or Charge	Unit	Fee or Charge	Proposed Fee or Charge
<b>Legislative Services (Clerk)</b>			
Lottery Licences:			
Bingo	Percentage of prizes	2% of prizes for bingo	2% of prizes for bingo
Raffle	Percentage of prizes	2% of prizes for raffle	2% of prizes for raffle
Break Open Ticket	Percentage of prizes	2% of prizes for break open ticket	2% of prizes for break open ticket
Marriage Licence	Each	\$ 140.44	\$ 150.00
Burial Permit	Each	\$ 16.84	\$ 17.00
Administering Oaths or Declarations - Resident	Each	No charge	\$ 14.00
Administering Oaths or Declarations - Non-Resident	Each	\$ 11.23	\$ 28.00
<b>Business or other Trade Licensing</b>			
Transient Trader or Vendor's Licence	Per unit	\$ 337.12	\$ 340.00

## Finance and Clerks Fees – Existing and Recommended

Description of Fee or Charge	Unit	Fee or Charge	Proposed Fee or Charge
<b>Geographic Information System</b>			
Standard Map Products:			
1) 8.5 x 11 inches selected area specified by	Each	\$ 2.23	\$ 2.25
2) 8.5 x 11 inches selected area specified by customer (black and white)	Each	\$ 1.16	\$ 1.25
3) 11 x 17 inches selected are specified by	Each	\$ 3.38	\$ 3.75
4) 11 x 17 inches selected area specified by customer (black and white)	Each	\$ 2.23	\$ 2.25
5) 11 x 17 inches digital aerial photography	Each	\$ 8.90	\$ 9.50
Standard Products - Wide Format:			
1) Selected area or digital file (black and white) - maximum 42 inches wide	Per square foot	\$ 2.75	\$ 2.80
2) Selected area or digital file (colour) - maximum 42 inches wide (per square foot)	Per square foot	\$ 3.38	\$ 3.75
3) Selected area specified by customer with	Per square foot	\$ 4.55	\$ 5.00
Wide Format Scans:			
Size 22 x 34 inches or 24 x 36	Per scan	\$ 5.08	\$ 5.25
Size 34 x 44 inches or 36 x 48	Per scan	\$ 6.04	\$ 6.25
Other:			
Custom mapping	Per hour	\$ 61.74	\$ 70.00
Drawing format printing	Per square foot	\$ 0.53	\$ 0.55
Compact Disk (CD)/Digital Video Disk (DVD)	Per burn	\$ 11.23	\$ 12.00

## Key Findings and Observations

### **Finance**

- Annual Finance fees generate approximately \$29,000 per year
- In total, the recommended fee increases in Finance is marginal

### **Legislative (Clerks)**

- Annual fees generate approximately \$18,000 per year
- Administrative Oaths – A new fee is recommended for administering oaths for residents

## Fire User Fees

- Existing User Fees
  - Currently, there are limited fees related to the services provided by the Fire Department
- Recommended Approach for Establishing Fire User Fees
  - User fees should be encouraged if they have the potential to improve public fire/life safety
- False Alarms
  - Poorly maintained systems result in unnecessary false alarms and thus a corresponding emergency response from Fire Services
  - Utilization of fees is designed such that the building owner should be more inclined to keep the alarm system operational and well maintained

## Fire User Fees

- Inspections
  - Inspection requests should be charged a fee designed to recover costs associated with providing the service when it benefits a specific individual and/or organization
- Re-inspections
  - A user fee for re-inspections is proposed. A fee would be charged to building owners when re-inspections are required to outstanding violations

## Fire User Fees – Existing and Recommended

Description	Existing Fee	Charge
<b>Fire Fees</b>		
Fire Property Certificate	\$ 56.14	\$ 75.00
Fire Property Incident Report	N/A	\$ 75.00
Fire Property Inspection Report (no	\$ 56.14	\$ 75.00
Business Inspection requiring inspection	N/A	\$ 125.00
LCBO Licensing Inspection	N/A	\$ 125.00
Risk & Safety Management Plans (RSMP)	N/A	\$ 125.00
Licensing Inspections (Propane facility)		
Follow up on inspection on all properties	N/A	\$ 125.00
after 1st re-inspection (2nd follow up)		
3rd and subsequent re-inspection	N/A	\$ 125.00
False Alarms (After 3 occurrences in a	N/A	Current MTO Rates
Fire extinguisher training (up to 20 persons)	N/A	\$ 190.00
Fire extinguisher training (over 20 persons)	N/A	Additional \$5/per
		person



## Cemetery User Fees

- Legislation/Regulations
  - The *Funeral, Burial and Cremation Services Act (FBCSA)*, 2002, O.Reg. 30/11 requires that every operator of a cemetery provide a price list of all the supplies and services prior to entering into a contract for the purchase of interment rights and internment of any human remains

## Existing User Fees and Operating Environment

- Since amalgamation in 1999, the Town of Essex has assumed responsibility for the care and maintenance of thirteen (13) cemeteries.
- Only one cemetery, Colchester Memorial is actively able to offer plots/lots for sale

Cemeteries	2020 Budget
<b>Expenditures</b>	
Grave Opening Services	\$ 33,019
Custodial Services - Cemeteries	\$ 82,562
Contributions to Reserve Funds	\$ 9,880
Other Expenses	\$ 5,631
<b>Total Expenses</b>	<b>\$ 131,092</b>
<b>Revenues</b>	
Burial Permits	\$ 3,632
Cemetery Lot Sales	\$ 22,000
Grave Opening Charges	\$ 40,725
Lot Transfer Charges	\$ 346
Headstone Care and Maintenance	\$ 741
Revenue Contribution from Reserve Fun	\$ 7,000
<b>Total Revenues</b>	<b>\$ 74,444</b>
<b>Net Levy</b>	<b>\$ 56,648</b>

Source: Town Budgets

## Cemetery User Fees Key Findings and Observations

### Cemetery User Fees

- The fees recommended reflect a 10% increase in the care and maintenance fees to correspond to the increase in contract prices
- Internments fees have been increased by 2%, as have other ancillary fees

## Cemetery User Fees – Existing and Recommended

Description	2020	2021
<b>Sales</b>		
Lot Sales - Resident		
Burial Rights	\$ 636.95	\$ 700.65
Perpetual Care	\$ 424.64	\$ 467.10
Total	\$ 1,061.59	\$ 1,167.75
Lot Sales - Non-Resident		
Burial Rights	\$ 955.19	\$ 1,050.71
Perpetual Care	\$ 636.80	\$ 700.48
Total	\$ 1,591.99	\$ 1,751.19
Niche (Columbarium) - Resident		
Burial Rights	\$ 1,638.62	\$ 1,671.39
Perpetual Care	\$ 289.17	\$ 294.95
Total	\$ 1,927.79	\$ 1,966.35
Niche (Columbarium) - Non-Resident		
Burial Rights	\$ 2,048.32	\$ 2,089.24
Perpetual Care	\$ 361.47	\$ 368.69
Total	\$ 2,409.79	\$ 2,457.93

## Cemetery User Fees – Existing and Recommended

Description	2020	2021
<b>Interments</b>		
Casket	\$ 1,003.51	\$ 1,023.58
Cremated Remains	\$ 858.30	\$ 875.47
Infants	\$ 536.61	\$ 537.63
Niche	\$ 300.00	\$ 306.00
Assisted Services <sup>1</sup>		
Adult or Child	\$ 1,300.00	\$ 1,300.00
Cremated Remains	\$ 500.00	\$ 500.00
Receipt of Irregular Burial Site	\$ 650.00	\$ 650.00
Lots purchased prior to January 1, 1955 where no previous care and maintenance has been paid -		
Resident	\$ 425.23	\$ 467.75
Non-Resident	\$ 639.12	\$ 700.48
<b>Marker/Monument Care and Maintenance <sup>2</sup></b>		
Flat Marker less than 173 square inches	\$ -	\$ -
Flat Marker greater than 173 square inches	\$ 50.00	\$ 50.00
Upright Monument up to 4 feet in height/width	\$ 100.00	\$ 100.00
Upright Monument greater than 4 feet in height/width	\$ 200.00	\$ 200.00
<b>Other Services</b>		
Headstone Moving	\$ 498.39	\$ 508.36
Lot Transfer	\$ 152.95	\$ 156.01

<sup>1</sup>Maximum in accordance with O. Reg. 184/12 under the *Funeral, Burial and Cremation Services Act, 2002*

<sup>2</sup>Maximum under the *Funeral, Burial and Cremation Services Act, 2002*

## Other Fees

- Based on leading practice research, municipalities attempt to recover the full cost of service from user fees in water and wastewater operations such as water shut offs, frozen meter repair, wastewater inspections

Description	Existing Fee		Charge
Water/Wastewater			
Water Shutoff Regular Hours	N/A	\$	130.00
After Hours Water Shut Off	N/A	\$	260.00
Frozen Meter Repair	N/A	\$	180.00
Water Meters Missed Appointment	N/A	\$	50.00
Wastewater Inspection	N/A	\$	130.00
Public Works			
Entrance Permits	\$ 168.61	\$	200.00
Driveway Apron Improvements (per	\$ 56.14		N/A
Other Miscellaneous Fees			
Tile Drainage Loan Inspection (per	\$ 112.37	\$	130.00
Telecommunications Agreement	\$ 2,472.74	\$	2,522.19

# Questions and Answers

Questions  
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