

## 2021 Capital Variance as at June 30, 2021

Project Number	Project Name	Project Description	Asset Management Status	Project Status	Actuals			2021 Budget	Post Budget Approval	Unspent Budget Amount (\$)	Budget Spent (%)	Director/Managers Comments
					Carryforward Costs from 2020	Actual Costs as at June 30, 2021	Actual Revenues as at June 30, 2021					
<b>Property Tax Supported</b>												
<b>Council</b>												
GG-20-0008	Harrow Streetscaping	In accordance with the design guidelines adopted by Council, the Harrow Streetscape will include road paving, watermain replacement, storm sewer replacement, sidewalk reconstruction, streetlighting, landscaping, and furnishings to revitalize and further beautify the Harrow downtown district.	Upgrade	In Progress	345,631	483,908	16,000	5,492,018		4,662,478	15%	Construction started.
GG-21-0001	Essex Streetscaping - Engineering	Essex Streetscaping - inserting for discussion	Upgrade	In Progress		22,978		460,000		437,022	5%	Engineer has been awarded. Detailed Design underway.
GG-21-0002	Council Contingency		New	Not Started		2,035		50,000		47,965	4%	
Total - Council					345,631	508,922	16,000	6,002,018	-	5,147,465	14%	
<b>Division: Office of the CAO</b>												
GG-21-0006	Ductless HVAC for Director, Infrastructure Office		New	Not Started				4,621		4,621	0%	Quotes higher than budget. Awaiting further direction.
Total - Office of the CAO					-	-	-	4,621	-	4,621	0%	
<b>Division: Police</b>												
PD-20-0002	New Dustless Air Conditioning Units for OPP Satellite Office at ECC	Upgrade from window units to new ductless AC	New	Not Started	26,617				29,557	2,940	90%	PO Sent. Waiting install
PD-21-0001	Contingency		Replacement	Not Started				25,000		25,000	0%	

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PD-21-0002	Roof Access Ladder Harrow OPP Station	Health and safety.	New	Not Started				10,750		10,750	0%	Project occurred in 2020
Total - Police					26,617	-	-	35,750	29,557	38,690	41%	
<b>Division: Cemeteries</b>												
HS-21-0001	Remesh Fence at Erie Cemetery	Remesh Fence at Erie Cemetery	Upgrade	In Progress		11,417		16,790		5,373	68%	This project is now completed.
HS-21-0002	Sign Replacement	Replace historic signs	Upgrade	In Progress		142		5,000		4,858	3%	Ongoing
HS-21-0003	Parking at Colchester Memorial	Parking for new columbarium	New	In Progress		1,601		5,000		3,399	32%	This project is now completed.
Total - Cemeteries					-	13,161	-	26,790	-	13,629	49%	
<b>Total - Other</b>					<b>372,248</b>	<b>522,083</b>	<b>16,000</b>	<b>6,069,179</b>	<b>29,557</b>	<b>5,204,405</b>	<b>15%</b>	
<b>Department: Corporate Services</b>												
<b>Division: Information Technology</b>												
CS-19-0021	Wireless Radio Upgrade	Replace radio system within Essex Recreation Complex.	Upgrade	In Progress				10,405		10,405	0%	In progress - in conjunction with Wireless Network Upgrade GG-20-003
CS-21-0014	Replace Intercom/PA System at Essex Recreation Complex	Replace Intercom/PA System at Essex Recreation Complex	Replacement	In Progress				2,386		2,386	0%	To be completed Aug 2021
CS-21-0029	Projector Replacement at Essex Centre Sports Complex	Projector Replacement at Essex Centre Sports Complex	Replacement	In Progress				4,344		4,344	0%	Projector and wireless connection is on order
GG-19-0003	Clerk Counter Renovations	Funding needed for 2020 still for internal entrance doors.	Replacement	Not Started					6,115	6,115	0%	

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GG-19-0012	Network Security Audit	Third party will identify and evaluate the network, determine any threats or weaknesses in the network and determine the necessary measures to protect against those threats.	New	Not Started					27,000	27,000	0%	Will follow the IT Strategic Plan
GG-19-0013	New Town Hall		Upgrade	In Progress		14,694		28,599	13,905	51%		
GG-19-0017	Fees and Charges Review	Review and update.	Replacement	In Progress				30,000	30,000	0%	Completed- awaiting invoice.	
GG-19-0027	Server Room UPS Replacement	Replacement and additional server room and network backup batteries and power monitoring systems.	Replacement	In Progress				12,000	12,000	0%	In progress - in conjunction with Wireless Network Upgrade GG-20-0003	
GG-19-0028	Fibre Optic Install and New Switch Hardware	Create a private Wireless Access Network in Harrow servicing all Harrow facilities with a Cogeco Fiber back bone to Essex Town Hall.	Replacement	In Progress				19,000	19,000	0%	In progress - in conjunction with Wireless Network Upgrade GG-20-0003	
GG-20-0003	Wireless Network Upgrade All Essex Locations (Pool\ Arena\ Fire\ Water Tower \ Gesto	Essex Wireless WAN\ back haul from water tower, new Wireless WAN for Harrow including remote management, UPS managed switch 500mb fiber back haul. This will support Harrow Water\ Harrow Arena\ Harrow Public Works.	Upgrade	In Progress				50,000	50,000	0%	In progress - in conjunction with Wireless Network Upgrade GG-20-0003	
GG-21-0004	SAN Upgrade	A SAN (storage area network) is a high-speed storage network that houses the municipalities virtual environment and all of its data.	Upgrade	In Progress			45,000		45,000	0%	Reviewing system configurations and pricing - to be completed Fall 2021	
GG-21-0005	IT Strategic Plan	RFP to obtain consulting services to review and develop overall strategic goals for the Corporate IT Department. This plan will give us action items and strategies to how to obtain those goals.	New	In Progress			40,000		40,000	0%	Fall 2021: RFP Posted	

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GG-21-0007	Microsoft Software Deployment	Software upgrade – Upgrade our office productivity software (Outlook, Word, Excel, Power Point) from Office 2013 to the latest version of MS Office.	Upgrade	In Progress		14,594		39,000		24,406	37%	In progress - half of the licenses have been ordered, deploying them to users
<b>Total -Information Technology</b>					-	29,288	-	141,135	172,714	284,561	9%	
<b>Division: Human Resources</b>												
GG-21-0008	HRIS System	Implementation of Human Resources Information Software System	New	In Progress				40,000		40,000	0%	In progress
<b>Total -Human Resources</b>					-	-	-	40,000	-	40,000	0%	
<b>Total - Corporate Services</b>					-	29,288	-	181,135	172,714	324,561	8%	
<b>Department: Community Services</b>												
<b>Division: Fire</b>												
FD-19-0012	Replace Rescue 3 Station 3	Vehicle is 20 years old and insurance requirement for replacement.	Replacement	In Progress					359,932	359,932	0%	
FD-19-0015	Fire Station 2 Replacement		Upgrade	In Progress	1,352,460	898,712	3,399,031			1,147,859	66%	In Progress - Occupancy Fall 2021
FD-20-0014	Firefighter Recruitment (6)	Cost of training and gear for new firefighters.	New	In Progress		9,991			49,710	39,719	20%	In Progress
FD-21-0002	Personal Protective Equipment	Various firefighter PPE equipment including helmets, boots, etc.	Replacement	In Progress		7,537		32,837		25,300	23%	In Progress
FD-21-0003	Carbon Monoxide Detector Replacement	Replacement of carbon monoxide detector	Replacement	Not Started		2,432		3,006		574	81%	

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FD-21-0004	Replace Cutter component of Jaws of Life Station 1	Replace Cutter component of Jaws of Life Station 1	Replacement	In Progress		18,363		18,500		137	99%		
FD-21-0007	Hose Replacement Program	24-27 lengths of 50' hose are to be replaced	Replacement	Completed		14,833		15,150		317	98%		
FD-21-0008	Pager Replacement Program	Replacement of 10 pagers per year	Replacement	In Progress		4,754		5,682		928	84%	In Progress - ordered	
FD-21-0009	Replace Deputy Fire Chief's Vehicle	Replacement of 2011 Chevy Silverado	Replacement	In Progress				45,000		45,000	0%	In Progress - ordered	
FD-21-0010	Replace Air Bag Kits at Each Station	Replacement of 1 kit at Station 2 (10 year expiry)	Replacement	Completed		16,765		16,860		95	99%		
FD-21-0013	Replace Portable Generator at Station 1	Replace Portable Generator at Station 1	Replacement	Not Started		774		1,064		290	73%		
FD-21-0015	Replace Engine 3A for Station 2	Purchase a stock unit, have confirmed pricing as of Aug 20, 2020	Replacement	In Progress				639,685		639,685	0%	In Progress - went to Council 05-17-2021 need purchase order	
FD-21-0016	Ice Water Rescue Equipment (PPE for Ice/Water Team)	Includes replacement of suits, ropes, gloves hoods and boots	New	Completed		3,759		4,200		441	90%		
<b>Total - Fire</b>						1,352,460	977,919	-	4,181,015	409,642	2,260,277	51%	
<b>Division: Parks</b>													
CS-19-0056	Splashpad and Change House in Essex Centre forward CS-18-0049/CS-19-0112)	Update facility to include washrooms, mechanical room, roof repairs and demo side portions of the facility	New	In Progress		35,448		103,494		68,046	34%		
CS-19-0075	Colchester Parking - Town Lot Phase 1 of 2 (Dunn & Cty Rd 50)	Colchester Parking - Town Lot Phase 1 of 2 (Dunn & Cty Rd 50) Consulting and Engineering.	New	Not Started	7,328	8,587			212,845	196,931	7%	Cancelled as lot was purchased	
CS-19-0100	Planters for Heritage Gardens and Sadler's Park (cfwd CS-18-0046)	Add Planters for Heritage Gardens and Sadler's Park	New	In Progress				5,000		5,000	0%	Ordered and waiting for arrival	

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CS-19-0101	Hard surface Trails Hard surface Trails (cfwd CS-18-0071/CS-17-0061)	Hard surface Trails within urban centres	Upgrade	In Progress				18,514		18,514	0%	
CS-19-0120	Park Signage (Carry forward CS-18-0074/CS-17-0111/CS-16-0039)	Park Signage - add and replace for proper branding	Replacement	In Progress		4,060		8,293		4,233	49%	In progress
CS-19-0121	Waterfront Access Upgrades (cfwd CS-18-0076/CS-17-0127)	Waterfront Access Upgrades - review of current properties	Upgrade	Not Started				15,237		15,237	0%	
CS-19-0124	Beautification Colchester Centre	Beautification Colchester Centre (cfwd CS-18-0083/CS-17-0120/CS-16-0073/CS-15-0076).	New	Not Started				5,000		5,000	0%	
CS-19-0125	Beautification Harrow Centre	Beautification Harrow Centre (carry forward CS-18-0084/CS-17-0121/CS-16-0073/CS-15-0076).	Upgrade	Not Started				25,386		25,386	0%	
CS-20-0042	Essex Tennis Courts	New Tennis Courts in Essex as per Parks and Recs Master Plan	New	In Progress				240,000	52,560	292,560	0%	Scheduled to start in August
CS-20-0066	Fence Around Harrow Tennis Courts	Replacement fence	Replacement	Not Started				11,300		11,300	0%	
CS-20-0067	Field Sprayer (Laser) Replacement for Harrow Soccer Complex	Field Sprayer (Laser) Replacement for Harrow Soccer Complex.	Replacement	In Progress				2,600		2,600	0%	In progress
CS-20-0070	Replace Rubber Surface at Colchester Playground	Replace Rubber at Colchester Playground	Replacement	In Progress				140,000		140,000	0%	Company on site. Completion early August
CS-20-0104	Aerifier-Verti Quake	Equipment for turf maintenance	Replacement	Complete		22,896		26,000		3,104	88%	Complete
CS-21-0016	Replace 4 wheel tractor - 2011 Kioti -859	Replace 4 wheel tractor - 2011 Kioti	Replacement	In Progress		51,731	22,387	54,500		2,769	95%	Complete. Awaiting final invoice.
CS-21-0019	Ball Diamond Rehabilitation (Annual)	Annual rehabilitation of ball fields	Replacement	In Progress		5,961		15,000		9,039	40%	in progress
CS-21-0020	Soccer Park Rehabilitation (Annual)	Annual rehabilitation of soccer fields	Replacement	In Progress		665		15,000		14,335	4%	In progress

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CS-21-0022	Replacement of Picnic Tables for Parks	Replacement of 12 Picnic Tables for Parks	Replacement	In Progress		5,065		15,000		9,935	34%	In progress
CS-21-0043	New Public Washrooms/Change Room at Harrow Splash pad	Addition of public washrooms on to mechanic building	New	In Progress				150,000		150,000	0%	report to Council for engineering
CS-21-0046	Parks Equipment and Tools Contingency	Contingency that may be required for unanticipated replacements	Replacement	In Progress		8,872		58,130		49,258	15%	In progress
CS-21-0065	Hunter Park Replace Playground Equipment	Replacement of equipment at hunter park	Replacement	In Progress				200,000		200,000	0%	Tendered. Approved by Council. In progress
CS-21-0066	Replacement of Harrow Park Fence along Walnut St	Replacement of Harrow Park Fence along Walnut St Not in Citywide	Replacement	In Progress				25,000		25,000	0%	In progress
CS-21-0067	Replace 1984 John Deere 955 Tractor #879	Replace 1984 John Deere 955 Tractor #879	Replacement	In Progress		40,708	8,141	35,000		(5,708)	116%	Complete
CS-21-0069	Replacement of Leaf and Turf Vacuum for Parks Maintenance	Replacement of Leaf and Turf Vacuum for Parks Maintenance	Replacement	Not Started				29,300		29,300	0%	
CS-21-0070	Replacement of Cedar Shingles Train Station Shed	Replacement of Cedar Shingles Train Station Shed Not in Citywide	Replacement	Not Started				7,000		7,000	0%	Receiving quotes.
CS-21-0071	Install of new sidewalk to playset at Hunter Park	Install of new sidewalk to playset at Hunter Park	New	In Progress				15,000		15,000	0%	
CS-21-0081	Dugouts at Harrow Diamonds	Addition of dug outs Pollard #5 Diamond	New	Not Started				15,000		15,000	0%	
CS-21-0083	Upgrade/replacement of community garbage disposals in Parks	Standardize community garbage cans	Replacement	In Progress				14,878		14,878	0%	Ordered and waiting for arrival
CS-21-0088	Move Tot Park to Essex Splashpad area	Move Tot Park to Essex Splashpad location	New	Not Started				100,000		100,000	0%	

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CS-21-0089	Drainage at Liberto Park	Install drainage at Liberto Park	New	In Progress		801		10,000		9,199	8%	Complete- awaiting invoice	
CS-21-0090	Remove recirculation equipment from Harrow and Colchester Splash Pads	Remove pumps and filters in splash pads	New	Not Started				20,000		20,000	0%		
CS-21-0091	Drainage improvements at Townsview Park	Improvements to drainage between the play set and road.	New	In Progress		650		7,500		6,850	9%	Complete- awaiting invoice	
CS-21-0092	Replace Sidewalks in Sadlers Park	Continue to replace asphalt walks, deteriorating	Replacement	In Progress				35,000		35,000	0%	Beginning in August	
CS-21-0093	Replace Unit 857 Ford F350 Water Truck	Replace Unit 857 Ford F350 Water Truck	Replacement	In Progress				54,000		54,000	0%	Tendered. PO Sent. Waiting for unit to be delivered	
CS-21-0094	New Snow Push Box	New snow push box attachment for new tractor to push snow from Parking Lots, Town Hall, Fire and ERC	Replacement	In Progress				4,000		4,000	0%	Waiting for unit to be delivered	
CS-21-0102	Replacement Snowplow for Kioti Tractor	Replacement Snowplow for Kioti Tractor	Replacement	Not Started				9,000		9,000	0%		
CS-21-0103	Drop Salter for UTV in Harrow	Drop Salter for UTV in Harrow	New	In Progress				4,500		4,500	0%		
CS-21-0107	Co-An Park Capital Contribution	Annual capital contributions requested by Co-An Park Board (split with Amherstburg)	New	Not Started				15,000		15,000	0%		
Total - Parks						7,328	185,443	30,528	1,508,632	265,405	1,581,267	11%	



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<b>Division: Miscellaneous Recreation Programs</b>												
CS-19-0032	Colchester Community Centre Upgrades	Colchester Community Centre upgrades.	Replacement	Not Started				23,469		23,469	0%	
CS-19-0082	New A/C Furnaces at Colchester Community Centre	New A/C Furnaces at Colchester Community Centre	Replacement	In Progress				24,000		24,000	0%	Complete- awaiting invoice
CS-19-0097	Washroom Upgrades at Lions Hall	Washroom upgrades at Lion's Hall	Upgrade	In Progress				20,000		20,000	0%	
CS-19-0109	Heritage Garden Development	Heritage Garden Development (carry forward CS-18-0082/17-0119/16-0050).	New	Not Started				13,620		13,620	0%	
CS-19-0111	Parks, Recreation and Culture Master Plan	Development of plans from Master Plan recommendations (carry forward)	New	Not Started				8,912		8,912	0%	
CS-19-0122	Colchester Community Garden	Colchester Community Garden - work with Schoolhouse committee (carry forward CS-18-0077/CS-17-0114/CS-16-0067/CS-15-0075).	Upgrade	Completed		2,207		3,296		1,089	67%	
CS-20-0051	Painting, Interior Essex Community Centre	Painting, Interior Essex Community Centre.	New	In Progress		892		10,000		9,108	9%	Complete- awaiting invoice
CS-20-0053	Dog Agility Items	Dog Agility Items	New	Complete		6,664		8,840		2,176	75%	
CS-20-0055	Flag Poles McGregor	Funds have to be increased. \$6,000 will not cover the cost of 2 poles	New	In Progress				10,500		10,500	0%	
CS-20-0056	Heritage Train Station landscaping	Continue to develop grounds around Essex Train station.	New	In Progress				8,000		8,000	0%	Complete- awaiting invoice
CS-20-0075	Heritage Train Station Caboose	moved from 2020. The funds are not sufficient. The caboose is in very poor condition	Upgrade	In Progress				14,339	8,000	22,339	0%	In progress

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CS-21-0073	New Dustless Air Conditioning Units for Three Program Room	Upgrade from window units to new ductless AC	Upgrade	In Progress				32,250		32,250	0%	RFQ sent to Jackson
CS-21-0074	Paint Interior McGregor Community Center	Paint Interior McGregor Community Center	Replacement	In Progress				10,000		10,000	0%	Complete- awaiting invoice.
CS-21-0075	New Ceiling Lights in Four Program Rooms, and Halls MAE	New Ceiling Lights in Four Program Rooms, and Halls ECC	Upgrade	In Progress				20,000		20,000	0%	PO Sent. Waiting install in early August
Total - Miscellaneous Recreation Programs					-	9,764	-	207,226	8,000	205,463	5%	
Division: Arena												
CS-20-0038	Ice Resurfacer at Harrow Centre Sports Complex	Replacement of Harrow Olympia. Takes 1 year to have made.	Replacement	In Progress		88,211	8,424	90,900		2,689	97%	Completed.
CS-20-0072	Sliding Accessible Doors to Dressing Rooms - Harrow Sports Complex		Replacement	In Progress		8,996			10,000	1,004	90%	In progress
CS-20-0083	Replace Ice Resurfacer 850-00 at Essex Centre Sports Complex	Replace Ice Resurfacer 850-00	Replacement	In Progress		88,211	5,905	92,000		3,789	96%	Completed.
CS-20-0086	Shower/Dressing Room Updates-Harrow Arena	Reconfiguration of dressing rooms for addition of private showers.	Upgrade	Not Started				40,000		40,000	0%	
CS-20-0116	Replace 4 condensing boilers	Moved from 2022 & 2023 to 2020, units are coming apart inside.	Replacement	Work Completed		19,130			23,338	4,208	82%	
CS-21-0035	Automatic Door Replacement at Essex Centre Sports Complex	Exterior doors being converted from manual opening to automatic	Upgrade	In Progress			10,000	50,000	15,149	65,149	0%	Tendered. Awaiting installation
CS-21-0042	Ice Maintenance Level Laser	Replacement of Level Laser at Harrow Arena.	Replacement	Not Started				12,000		12,000	0%	

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CS-21-0044	Replace Rubber Tiles in Two dressing rooms and the Main Hall of Libro Rink	Replace Rubber Tiles in Two dressing rooms and the Main Hall of Libro Rink	Replacement	In Progress				66,700		66,700	0%	In progress.	
CS-21-0057	Two New Screw Compressor and Motor for the Compressor Room in Twin Pad Arenas	Two New Screw Compressor and Motor for the Compressor Room in Twin Pad Arenas	Replacement	In Progress				86,000		86,000	0%	Complete- awaiting invoice	
CS-21-0095	Replace the Condenser Holding Tank in Compressor Room	The existing unit is made of poly. The poly has cracked at the discharge and water supply connections. It has been welded previously and it was not effective	Replacement	In Progress				21,000		21,000	0%	Complete- awaiting invoice	
CS-21-0096	Replacement of Kick Board - Dashers at Libro Rink	Replacement of Kick Board - Dashers at Libro Rink	Replacement	Not Started				21,940		21,940	0%		
CS-21-0097	Ice Resurfacer Hot Water Boilers (2)	Replacement of hot water boilers at Essex Arena	Replacement	Not Started				58,000		58,000	0%		
CS-21-0098	Mortar Block Repairs for Essex Centre Sports Complex	Lack of funds did not allow the west side to be completed in 2020	Replacement	Not Started				4,900		4,900	0%		
CS-21-0099	Replacement of Fuel Makers to fill Olympias	Replace existing with FM4 Units at Libro rink.	Replacement	Not Started				12,000		12,000	0%		
CS-21-0100	Baffle Ceiling Essex Centre Sports Complex	to minimize noise clutter in Shaheen room.	New	Not Started				15,000		15,000	0%		
CS-21-0101	Replace the Douglas Control Lighting dialogue System	Replacement of master light control unit.	Replacement	Not Started				13,740		13,740	0%		
Total - Arenas						-	204,547	24,329	584,180	48,486	428,120	32%	
Division: Essex Recreation Complex													

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CS-19-0115	LED Lights at Aquatics Centre		Upgrade	Not Started				15,445		15,445	0%		
CS-20-0108	NEW - Cameras for ERC	Cameras were removed with construction of new High School	New	Not Started				28,500		28,500	0%	waiting on IT for project	
CS-21-0013	Replace Pump for lap pool at Essex Recreation Complex	Replace Pump for lap pool	Replacement	Complete		2,656		3,049		393	87%		
CS-21-0104	Essex Pool Office	Additional office added to accommodate staffing on site	Upgrade	In Progress				30,000		30,000	0%	In progress - work to begin August 5	
CS-21-0106	HVAC Replacement ay Essex Recreation Complex	HVAC Replacement ay Essex Recreation Complex	Upgrade	In Progress		25,959		175,000		149,041	15%	In progress - GECDsB led project	
Total - Essex Recreation Complex						-	28,615	-	251,994	-	223,379	11%	
Division: Harbour													
CS-19-0106	Dock B Power Upgrade	Need to finish work in 2020 with new docks.	Upgrade	Not Started				5,335		5,335	0%		
CS-20-0007	Float B - 30 Finger Docks Replacement	Replacement of B docks and fingers to provide full service	Replacement	Complete		160,180		178,059		17,879	90%		
CS-21-0086	Install Gates and FOBS at each Colchester Dock Entrance	Install Gates and FOBS	New	In progress				40,000		40,000	0%	in progress	
CS-21-0105	Public Washroom Upgrades Colchester Harbour	New Sinks and Epoxy Floors	Upgrade	In Progress				9,000		9,000	0%	in progress	
Total - Harbour						-	160,180	-	232,394	-	72,214	69%	
Division: Arts, Culture and Tourism													

## 2021 Capital Variance as at June 30, 2021

Project Number	Project Name	Project Description	Asset Management Status	Project Status	Actuals			2021 Budget	Post Budget Approval	Unspent Budget Amount (\$)	Budget Spent (%)	Director/Managers Comments
					Carryforward Costs from 2020	Actual Costs as at June 30, 2021	Actual Revenues as at June 30, 2021					
CS-19-0064	Mural/Sculpture		New	In Progress				10,000		10,000	0%	Rotary Mural Update in progress
Total - Arts, Culture and Tourism					-	-	-	10,000	-	10,000	0%	
Total - Community Services					1,359,788	1,566,468	54,857	6,975,441	731,533	4,780,718	38%	
Department - Development Services												
Division: Planning												
PZ-19-0007	New Development Standards Manual Update	Procurement of services to create an updated Development Standards Manual including design standards for municipal assets and new developments	New	In Progress	48,343	5,453		79,576		25,780	68%	Work with the consultant is ongoing. Final invoice expected in Q3.
PZ-20-0002	Official Plan Review - Phase 1	Mandated under the PPS to be initiated in 2020, however start date has been impacted by County OP initiation delays	New	Not Started				50,424		50,424	0%	RFP is currently being prepared. RFP to be posted in Q3, with a goal to award the project in Q4. Some work will carry over to 2022.
PZ-21-0002	CWATS	Bike Racks	New	Not Started				4,650		4,650	0%	Funds to be used for education programs, bike camps, and bike fix station by year-end.
PZ-21-0003	Amendment to DC By-Law and Background Study	Procurement of Consultant Services to undergo the DC process to incorporate mandatory changes as per legislation	New	In Progress		11,147		35,000		23,853	32%	
Total - Planning					48,343	16,600	-	169,650	-	104,707	38%	
Division: Building												

## 2021 Capital Variance as at June 30, 2021

Project Number	Project Name	Project Description	Asset Management Status	Project Status	Actuals			2021 Budget	Post Budget Approval	Unspent Budget Amount (\$)	Budget Spent (%)	Director/Managers Comments
					Carryforward Costs from 2020	Actual Costs as at June 30, 2021	Actual Revenues as at June 30, 2021					
BD-21-0001	Field Software & Tablets	Building Permit software to move to electronic permit processing, tracking, and reporting. To also assist field staff with efficiencies to input inspection and site visit information and approvals while in the fields. Estimated cost for 3 tablets and annual system fee.	New	In Progress		1,694		15,000		13,306	11%	Work is ongoing to integrate and configure Cloudpermit. Funds for tablets and start-up costs expected to be used in Q3.
Total - Building					-	1,694	-	15,000	-	13,306	11%	
Division: Economic Development												
ED-21-0001	Agri-Tourism Strategy	As approved by Council, \$25,000 is to be transferred from Tourism Marketing Operating Budget (114) into a 2021 Capital Project under Economic Development (116)	New	In Progress		36,460	17,500	55,000		18,540	66%	Agri-Tourism Strategy completed in March at a cost of \$33,433.88; Remaining \$21,566.12 to be used towards an extension of contract for the same consultant to initiate implementation phase.
GG-19-0016	Wayfinding Signage Project	Anticipated additional costs to complete the Wayfinding Signage Project.	Upgrade	In Progress		2,058			4,247	2,188	48%	Project is ongoing; remaining funds to be utilized for installation following completion of the Harrow Streetscape Project.
GG-19-0024	Economic Development Initiatives	Capital initiatives related to Economic Development.	Replacement	Not Started					19,161	19,161	0%	Funds to be used by year-end for marketing of new video, blog, photo content; new window signage for What You're Made Of campaign.
Total - Economic Development					-	38,518	17,500	55,000	23,408	39,890	49%	
Total - Development Services					48,343	56,812	17,500	239,650	23,408	157,903	40%	
Department - Public Works												
Division: Equipment												
PW-20-0001	15-ton Dump/Plow Unit #532	Carry Forward. Unit #532 is past its useful life and needs to be replaced.	Replacement	Not Started	160,149			280,000		119,851	57%	Waiting for unit to be delivered

## 2021 Capital Variance as at June 30, 2021

Project Number	Project Name	Project Description	Asset Management Status	Project Status	Actuals			2021 Budget	Post Budget Approval	Unspent Budget Amount (\$)	Budget Spent (%)	Director/Managers Comments
					Carryforward Costs from 2020	Actual Costs as at June 30, 2021	Actual Revenues as at June 30, 2021					
PW-20-0038	Essex Operations Yard (Capital Equipment Stock)	To ensure more effective and efficient level of service, stocking the Essex Operations Yard with the necessary equipment will allow us to respond and operate better.	Replacement	Not Started				7,458		7,458	0%	
PW-20-0039	Building Expansion and Washroom Upgrade	Due to level of service and growth the existing facility no longer meets operational requirements. Building expansion will allow more effective and efficient operations, as well as protection of valuable assets.	New	Not Started				495,241		495,241	0%	
PW-21-0001	Pickup Truck	New Vehicle required due to full staff compliment in the Drainage Department	New	In Progress				45,000		45,000	0%	
PW-21-0002	Minor Equipment	This consists of yearly required minor equipment that exceeds the procurement threshold for capital equipment and falls outside small tools.	Replacement	Not Started		245		15,000		14,755	2%	
PW-21-0003	Annual Door Replacement Program	Annual replacement of a single overhead door ensures proper maintenance of these facility doors. Furthermore, we utilize adequate panels from old doors to improve any existing damaged doors to assist in extending the useful life of these assets. Not in Citywide	Replacement	Not Started		9,952		10,000		48	100%	
PW-21-0005	Grader Unit 505	Grader has exceeded its useful life which has caused significant increases in maintenance costs. Replacement of grader (Unit #505) is required.	Replacement	In Progress				450,000		450,000	0%	Waiting for unit to be delivered
PW-21-0036	Pickup Truck	Unit 533 is at its useful life expectancy and requires replacement.	Replacement	In Progress				45,000		45,000	0%	Waiting for unit to be delivered

## 2021 Capital Variance as at June 30, 2021

Project Number	Project Name	Project Description	Asset Management Status	Project Status	Actuals			2021 Budget	Post Budget Approval	Unspent Budget Amount (\$)	Budget Spent (%)	Director/Managers Comments
					Carryforward Costs from 2020	Actual Costs as at June 30, 2021	Actual Revenues as at June 30, 2021					
PW-21-0041	5-ton Roll-off/Plow	Current Unit is past its useful life and requires replacement. The 3-ton (Unit #531) is proposed to be upgraded with a 5-ton to accommodate growth for snow removal and public works maintenance	Upgrade	In Progress				280,000		280,000	0%	Waiting for unit to be delivered
Total - Equipment and Administration					160,149	10,197	-	1,627,699	-	1,457,353	10%	
Division: Roads and Roadside												
PW-19-0036	LED Conversion of Streetlights	Conversion of streetlights to more energy efficient LED streetlights.	Upgrade	Not Started		25,825	1,015	368,013		342,189	7%	Ongoing replacements
PW-19-0066	Development Partnerships	Capital Infrastructure improvements for development partnerships	Upgrade	Not Started				10,800		10,800	0%	
PW-21-0006	Old Malden Road (14th Conc to 12th Conc)	Base stone was installed several years ago with the anticipation of tar and chip. Based on Council direction this has not happened. Estimate includes a top-up of base stone and two lifts of tar and chip.	Upgrade	In Progress				220,000		220,000	0%	
PW-21-0007	Sidewalks/Trails	Yearly renewal of various sidewalks within the municipality.	Replacement	Not Started				50,000		50,000	0%	
PW-21-0013	Overlay 6km (Approximately \$25,000/km) (Maintenance)	Yearly maintenance overlay on select rural tar & chip roads to ensure the asset meets their useful life.	Replacement	In Progress				150,000		150,000	0%	
PW-21-0033	Victor (from Victoria to Laird)	Reconstruction of Victor Street from Victoria to Laird following the construction of apartment building.	Replacement	In Progress		14,513		445,000		430,487	3%	Engineer has been awarded. Detailed Design underway. Project has been tendered, awaiting results
PW-21-0035	Gore Rd- surface treatment	Final lift of surface treatment on Gore Rd.	Upgrade	In Progress				80,000		80,000	0%	



## 2021 Capital Variance as at June 30, 2021

Project Number	Project Name	Project Description	Asset Management Status	Project Status	Actuals			2021 Budget	Post Budget Approval	Unspent Budget Amount (\$)	Budget Spent (%)	Director/Managers Comments	
					Carryforward Costs from 2020	Actual Costs as at June 30, 2021	Actual Revenues as at June 30, 2021						
PW-21-0037	Maidstone-Arthur-Gosfield Intersection Improvements	Interim solution to improve intersection configuration and safety while extending the useful life of the road.	Upgrade	In Progress				450,000		450,000	0%	Engineer has been awarded. Detailed Design underway.	
PW-21-0038	4th Concession- surface treatment	Final lift of surface treatment on the 4th concession.	Upgrade	In Progress				95,000		95,000	0%		
PW-21-0039	8th Concession- surface treatment	Final lift of surface treatment on the 8th concession.	Upgrade	In Progress				75,000		75,000	0%		
PW-21-0042	3rd Concession- paved shoulder	Install of new paved shoulder along CR13	New	In Progress				120,000		120,000	0%		
PW-21-0043	Viscount Rehabilitation	Reconstruction of roadway to Viscount Estates	Replacement	In Progress		7,074		200,000		192,926	4%	Engineer has been awarded. Detailed Design underway. Project has been tendered, awaiting results	
<b>Total - Roads and Roadside</b>						-	47,411	1,015	2,263,813	-	2,216,402	2%	
<b>Division: Stormwater Management</b>													
PW-19-0048	Stormwater Partnership Improvements-Main	Storm water partnership improvements that occur as a result of development.	Upgrade	Not Started				197,995		197,995	0%		
PW-19-0050	Rain Gauges in Partnership with ERCA	Purchase and installation of a stormwater gauge for improvement in regional tracking and monitoring and enabling improved design.	New	Not Started				11,000		11,000	0%		
PW-19-0064	Ward 1 Storm Improvements	Carry Forward (contingent on NDMP funding extension)	Replacement	In Progress		73,546		4,559,912		4,486,367	2%	Engineer has been awarded. Detailed design underway. ECA application has been submitted.	
PW-20-0021	Engineering for Various Bridges and Culverts	Carry Forward - Increase total budget to \$50,372 as approved by Council in Capital Works and Infrastructure Report 2020-07	Replacement	In Progress		16,748		50,372		33,624	33%	Projects ongoing	

## 2021 Capital Variance as at June 30, 2021

Project Number	Project Name	Project Description	Asset Management Status	Project Status	Actuals			2021 Budget	Post Budget Approval	Unspent Budget Amount (\$)	Budget Spent (%)	Director/Managers Comments
					Carryforward Costs from 2020	Actual Costs as at June 30, 2021	Actual Revenues as at June 30, 2021					
PW-20-0030	McCormick Sideroad and 4th Concession Culvert 208002	Bottom of pipe culvert has rusted through over most of the west end of pipe. Replace with precast concrete round culvert.	Replacement	In Progress		286		286	0	100%	Project Completed	
PW-20-0031	Coulter Sideroad and 9th Concession Culvert 102205	Culvert walls and floor have major corrosion and perforations. Concrete pipe or box culvert is recommended as replacement.	Replacement	In Progress		286		286	0	100%	Project Completed	
PW-20-0034	Richmond Drain Bank Stabilization	The existing Municipal drain has been experiencing slumping failure along the north bank causing the edge of the gravel adjacent to the 5th Concession Road to displace down the side slopes. Tendered in 2020 with work to be completed in 2021.	Upgrade	In Progress	176,902	84,056	275,000		14,043	95%	Project Completed	
PW-20-0044	Queen Street	Storm Sewer improvements along Queen Street, north of the Richmond Drain that fall outside of the scope of the Harrow Streetscape project.	Replacement	In Progress				20,243	20,243	0%	Project Completed	
PW-21-0011	Engineering for Various Bridges and Culverts	In order to be prepared for construction, engineering of select bridges and culverts are done a year in advance.	Replacement	Not Started			50,000		50,000	0%	Engineer has been awarded	
PW-21-0018	3rd Concession and County Road 23 Bridge 200204	Bridge Rehabilitation works	Replacement	Not Started		-	30,000		30,000	0%	Project Cancelled	
PW-21-0025	South Malden Rd and Mole Sideroad Bridge 103904	Bridge Rehabilitation works	Replacement	Not Started		-	305,000		305,000	0%	Contractor Awarded	
PW-21-0026	Walker Sideroad/North Malden 106101	Culvert Rehabilitation work	Replacement	Not Started		3,470	225,000		221,530	2%	Project Cancelled	
PW-21-0028	Rizzo Nicola Rd. Guiderail	Existing Guardrail requires replacement.	Replacement	Not Started		-	35,000		35,000	0%	Contractor Awarded	

## 2021 Capital Variance as at June 30, 2021

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					Carryforward Costs from 2020	Actual Costs as at June 30, 2021	Actual Revenues as at June 30, 2021					
PW-21-0034	Victor (from Victoria to Laird) Storm Sewers	Reconstruction of Victor Street from Victoria to Laird following the construction of apartment building	Replacement	Not Started				275,000		275,000	0%	Engineer awarded. Project currently being tendered
PW-21-0040	Victoria/South Talbot Culvert Replacement	In conjunction with MTO's Highway 3 Widening Project	Replacement	Not Started				350,000		350,000	0%	
<b>Total - Stormwater Management</b>					176,902	178,392	-	6,364,279	20,815	6,029,801	6%	
<b>Total - Public Works</b>					337,050	236,000	1,015	10,255,791	20,815	9,703,556	6%	
<b>Total - Property Tax Supported</b>					2,117,429	2,410,651	89,372	23,721,196	978,027	20,171,143	18%	
<b>User Rated Supported</b>												
<b>Division: Drainage</b>												
AR-21-0001	Drainage Costs that are recoverable			In Progress		871,356	446,521			(871,356)		Costs to be collected by Owners
<b>Total - Drainage</b>					-	871,356	446,521	-	-	(871,356)		Costs to be collected by Owners
<b>Department: Environmental Services</b>												
<b>Division: Water</b>												
WW-19-0009	Queen Street (Phillip Ferris to Concession 3) Main Replacement		Replacement	In Progress					165,520	165,520	0%	Project Complete

## 2021 Capital Variance as at June 30, 2021

Project Number	Project Name	Project Description	Asset Management Status	Project Status	Actuals			2021 Budget	Post Budget Approval	Unspent Budget Amount (\$)	Budget Spent (%)	Director/Managers Comments
					Carryforward Costs from 2020	Actual Costs as at June 30, 2021	Actual Revenues as at June 30, 2021					
WW-19-0017	CWWF Upgrades to Harrow-Colchester South WTP		Replacement	In Progress		3,372		3,372		100%	Project Complete	
WW-19-0012	Water Rate Study		Replacement	In Progress		13,601		23,572	9,971	58%	Project completed. Waiting on final invoice.	
WW-20-0004	Gordon, Wilson, Station Street Phase 1 (Construction)	The watermain is at the end of its life expectancy and warrants replacement. Would look to pave in the following year.	Replacement	In Progress		1,669		320,044	318,375	1%	Project Complete	
WW-20-0010	OWCA Capital Recommendations	OCWA recommended capital improvements to Harrow Colchester South Water Treatment Plant.	Upgrade	Not Started				540,000	540,000	0%	Projects Ongoing	
WW-20-0012	Irwin Watermain (Ward 1)	The watermain is at the end of its life expectancy and warrants replacement but will only be replaced in conjunction with road reconstruction.	Replacement	Not Started				335,000	335,000	0%		
WW-20-0013	Victor Watermain (Ward 1)	Carry Forward. Replacement of the watermain on Victor between Victoria and Laird in conjunction with road reconstruction.	Replacement	Not Started		7,440	165,000		157,560	5%	Engineer has been awarded. Working on detailed design.	
WW-21-0001	Equipment Contingency Wards 1 and 2 Distribution and Transmission (50%)	Replacement of equipment, maintenance, issues, and design investigations with respect to water distribution systems.	New	Not Started			8,500		8,500	0%		
WW-21-0002	Equipment Contingency Wards 3 and 4 Distribution and Transmission (50%)	Replacement of equipment, maintenance, issues, and design investigations with respect to water distribution systems.	New	Not Started			8,500		8,500	0%		
WW-21-0003	Harrow Colchester South Water Treatment Plant Contingency Wards 3 and 4	Replacement of equipment, maintenance, issues, and design investigations with respect to Harrow-Colchester South Water Treatment Plant.	New	Not Started		13,887	177,500	(3,372)	160,241	8%		

## 2021 Capital Variance as at June 30, 2021

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					Carryforward Costs from 2020	Actual Costs as at June 30, 2021	Actual Revenues as at June 30, 2021						
WW-21-0005	Backflow Prevention and Monitoring Program Wards 1/2 (Maintenance)	To help ensure the delivery of safe and clean drinking water to our residents, this program regulates how property owners connect to the Town's water supply. It ensures that backflow prevention devices are installed to prevent possible contamination of the Town's drinking water system.	Replacement	Not Started				10,000		10,000	0%		
WW-21-0006	Backflow Prevention and Monitoring Program Wards 3/4 (Maintenance)	To help ensure the delivery of safe and clean drinking water to our residents, this program regulates how property owners connect to the Town's water supply. It ensures that backflow prevention devices are installed to prevent possible contamination of the Town's drinking water system.	Replacement	Not Started				10,000		10,000	0%		
WW-21-0007	OWCA Capital Recommendations	OCWA Recommended capital improvements to Harrow-Colchester South Water Treatment Plant.	Upgrade	Not Started				442,000		442,000	0%	Projects Ongoing	
WW-21-0008	Meter Reading Software	Existing meter reading software and equipment is obsolete. In order to complete water meter reading, new equipment is required.	Replacement	Not Started				34,000		34,000	0%		
WW-21-0009	Viscount Watermain Replacement	Replacement of existing cast iron water main	Replacement	Not Started				160,000		160,000	0%	Project tendered	
WW-21-0010	Ward 1 Water Supply West of Highway 3		New	In Progress		133,306			148,570	15,264	90%	Project tendered	
Total - Water						-	173,274	-	1,015,500	1,532,706	2,374,931	7%	
Division: Sanitary Sewer													
SS-19-0004	Treatment - Ward 4 Cell Treatment		Replacement	In Progress				500,000		500,000	0%		

## 2021 Capital Variance as at June 30, 2021

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					Carryforward Costs from 2020	Actual Costs as at June 30, 2021	Actual Revenues as at June 30, 2021					
SS-19-0008	Sanitary Sewer Masterplan Ward 3		Replacement	In Progress		7,733		79,518		71,785	10%	Project ongoing
SS-19-0012	Harrow Sanitary Optimization Study (cfwd SS-18-0010)		New	In Progress				43,046		43,046	0%	Project ongoing
SS-19-0013	Treatment - Ward 4 Cell Treatment (cfwd SS-18-0017/SS-17-0007)		Replacement	In Progress				500,000		500,000	0%	Project tendered
SS-19-0014	CWWF Funding Projects		Replacement	In Progress					2,592	2,592	0%	Project Completed
SS-19-0015	CWWF Funding Projects, Upgrades to Ward 3 Lagoons and Pump Station (cfwd SS-18-0007)		Replacement	In Progress	52,040	4,846			52,040	(4,846)	109%	Project Completed
SS-19-0016	CWWF Upgrades to Harrow Lagoon and Pump Station (cfwd SS-18-0016)		Replacement	In Progress	334,855	2,154			334,855	(2,154)	101%	Project Completed
SS-21-0001	Treatment - Ward 1 Contingency	Equipment, process, facility replacements and improvements for the Essex Pollution Control Plant and Northeast Lagoons.	New	Not Started		4,700		77,500		72,800	6%	
SS-21-0002	Treatment - Ward 3 Contingency	Equipment, process, facility replacements and improvements for the Colchester Lagoons.	New	Not Started				42,500		42,500	0%	
SS-21-0003	Treatment - Ward 4 Contingency	Equipment, process, facility replacements and improvements for the Harrow Lagoons.	New	Not Started				42,500		42,500	0%	
SS-21-0004	Collection and Conveyance - Ward 1	Replacement of equipment, maintenance, issues, design investigations with respect to the ward 1 service area.	Replacement	In Progress		7,116		40,000		32,884	18%	

## 2021 Capital Variance as at June 30, 2021

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					Carryforward Costs from 2020	Actual Costs as at June 30, 2021	Actual Revenues as at June 30, 2021						
SS-21-0005	Collection and Conveyance - Ward 3	Replacement of equipment, maintenance, issues, design investigations with respect to the ward 3 service area.	Replacement	Not Started				42,500		42,500	0%		
SS-21-0008	Collection and Conveyance - Ward 4	Replacement of equipment, maintenance, issues, design investigations with respect to the ward 4 service area.	Replacement	Not Started				37,500		37,500	0%		
SS-21-0009	OWCA Capital Recommendations - Ward 1	OCWA Recommended capital improvements to Essex Pollution Control Plant and Northeast Lagoons.	Replacement	Not Started		19,796		138,000		118,204	14%	Projects Ongoing	
SS-21-0010	OWCA Capital Recommendations - Ward 3	OCWA Recommended capital improvements to the Colchester Lagoons.	Replacement	Not Started				96,000		96,000	0%	Projects Ongoing	
SS-21-0011	OWCA Capital Recommendations - Ward 4	OCWA Recommended capital improvements to the Harrow Lagoons.	Replacement	Not Started		3,396		39,600		36,204	9%	Projects Ongoing	
<b>Total - Sanitary Sewer</b>						386,895	49,741	-	1,678,664	389,487	1,631,515	21%	
<b>Total - Environmental Services</b>						386,895	223,016	-	2,694,164	1,922,193	4,006,446	13%	
<b>Total - User Rate Supported</b>						386,895	1,094,372	446,521	2,694,164	1,922,193	3,135,090	32%	
<b>TOTAL - Property Tax and User Rate Supported</b>						2,504,324	3,505,023	535,893	26,415,360	2,900,220	23,306,233	20%	