

ACKNOWLEDGEMENT AND WAIVER

TO: E.L.K. SOLUTIONS INC.
(the “Corporation”)

The undersigned shareholders of the Corporation acknowledge receipt of a copy of the financial statements of the Corporation for the financial year ended December 31, 2020 including the report of the auditor thereon, if any, for such period and any further information respecting the financial position of the Corporation and the results of its operations required by the articles, the by-laws or any unanimous shareholder agreement for such period. The undersigned waive the applicable time period within which the Corporation is required by the *Business Corporations Act* (Ontario) to send such financial statements and related material.

DATED as of the ____ day of _____, 2021.

E.L.K. ENERGY INC.

Per: _____

Name: Ron McDermott
Title: Chair of the Board

**THE CORPORATION OF THE TOWN OF
ESSEX**

Per: _____

Name: Larry Snively
Title: Mayor

**RESOLUTIONS OF THE SOLE SHAREHOLDER
OF
E.L.K. ENERGY INC.
(the "Corporation")**

RECITAL:

- A. The Corporation wishes to attend to the annual matters of the Corporation.

NOW THEREFORE BE IT RESOLVED THAT:

Appointment of Auditor

1. KPMG LLP is appointed the auditor of the Corporation until the next annual meeting of shareholders or until a successor is appointed, at a remuneration to be fixed at the sole discretion of the directors.

Election of Directors

2. The following individuals, who have consented to act as directors of the Corporation, are elected as directors of the Corporation for a term expiring upon the next annual election of directors or when successors have been elected or appointed:

Ron McDermott
Tracey Bailey
Morley Bowman
Joe Garon
Richard Meloche
Lydia Miljan
Larry Snively
Peter Timmins
Chris Vander Doelen

The undersigned, being the sole shareholder of the Corporation signs the foregoing resolutions in accordance with the provisions of the *Business Corporations Act* (Ontario).

DATED as of the ____ day of _____, 2021.

**THE CORPORATION OF THE TOWN
OF ESSEX**

Per: _____

Name: Larry Snively

Title: Mayor

ACKNOWLEDGEMENT AND WAIVER

TO: E.L.K. ENERGY INC.
(the “Corporation”)

The undersigned shareholder of the Corporation acknowledges receipt of a copy of the financial statements of the Corporation for the financial year ended December 31, 2020 including the report of the auditor thereon, if any, for such period and any further information respecting the financial position of the Corporation and the results of its operations required by the articles, the by-laws or any unanimous shareholder agreement for such period. The undersigned waives the applicable time period within which the Corporation is required by the *Business Corporations Act* (Ontario) to send such financial statements and related material.

DATED as of the ____ day of _____, 2021.

**THE CORPORATION OF THE TOWN
OF ESSEX**

Per: _____

Name: Larry Snively

Title: Mayor