

|                       |  |                | Actu                                    | als  |             |                         |                                  |                     |   |
|-----------------------|--|----------------|---|--|-------------|-------------------------|----------------------------------|---------------------|---|
| Project Number        | Project Name   | Project Status | Actual Costs<br>as at March<br>31, 2021 | Actual<br>Revenues<br>as at<br>March 31,<br>2021 | 2021 Budget | Post Budget<br>Approval | Unspent<br>Budget<br>Amount (\$) | Budget<br>Spent (%) | Director/Managers Comments  |
| GG-20-0008            | Harrow Streetscaping   | In Progress    | 3,432                                   |  | 5,492,018   |                         | 5,488,586                        | 0%                  | Construction started.   |
| GG-21-0001            | Essex Streetscaping - Engineering                                      | In Progress    |   |  | 460,000     |                         | 460,000                          | 0%                  | Engineer has been awarded. Detailed Design underway.                    |
| GG-21-0002            | Council Contingency  | Not Started    | 2,035                                   |  | 50,000      |                         | 47,965                           | 4%                  |   |
| Total - Council       |  |                | 5,467                                   | -  | 6,002,018   | -                       | 5,996,551                        | 0%                  |   |
| Division: Office of   | the CAO  |                |   |  |             |                         |                                  |                     |   |
|                       | Ductless HVAC for Director, Infrastructure Office                      | Not Started    |   |  | 4,621       |                         | 4,621                            | 0%                  |   |
| Total - Office of the | CAO  |                | -                                       | -  | 4,621       | -                       | 4,621                            | 0%                  |   |
| Division: Police      |  |                |   |  |             |                         |                                  |                     |   |
| PD-20-0002            | New Dustless Air Conditioning Units for OPP<br>Satellite Office at ECC | Not Started    |   |  |             | 29,557                  | 29,557                           | 0%                  |   |
| PD-21-0001            | Contingency  | Not Started    |   |  | 25,000      |                         | 25,000                           | 0%                  |   |
| PD-21-0002            | Roof Access Ladder Harrow OPP Station                                  | Not Started    |   |  | 10,750      |                         | 10,750                           | 0%                  | Project occurred in 2020  |
| Total - Police        |  |                | -                                       | -  | 35,750      | 29,557                  | 65,307                           | 0%                  |   |
| Division:             | Cemeteries   |                |   |  |             |                         |                                  |                     |   |
| HS-21-0001            | Remesh Fence at Erie Cemetery  | In Progress    |   |  | 16,790      |                         | 16,790                           | 0%                  | This project is now completed.  |
| HS-21-0002            | Sign Replacement   | Not Started    |   |  | 5,000       |                         | 5,000                            | 0%                  | Ongoing   |
| HS-21-0003            | Parking at Colchester Memorial   | Not Started    | 1,601                                   |  | 5,000       |                         | 3,399                            | 32%                 | This project is now completed.  |
| Total - Cemeteries    |  |                | 1,601                                   | -  | 26,790      | -                       | 25,189                           | 6%                  |   |
| Total - Other         |  |                | 7,068                                   | -  | 6,069,179   | 29,557                  | 6,091,668                        | 0%                  |   |
| Department:           | Corporate Services   |                |   |  |             |                         |                                  |                     |   |
| Division:             | Information Technology   |                |   |  |             |                         |                                  |                     |   |
| CS-19-0021            | Wireless Radio Upgrade   | In Progress    |   |  | 10,405      |                         | 10,405                           | 0%                  | In progress - in conjunction with Wireless<br>Network Upgrade GG-20-003 |



|                |  |                | Actu         | als  |             |                         |                                  |                     |  |
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| CS-21-0014     | Replace Intercom/PA System at Essex<br>Recreation Complex                                  | Not Started    |              |  | 2,386       |                         | 2,386                            | 0%                  | To be completed Aug 2021   |
| CS-21-0029     | Projector Replacement at Essex Centre<br>Sports Complex                                    | Not Started    |              |  | 4,344       |                         | 4,344                            | 0%                  | Projector and wireless connection is on order                              |
| GG-19-0003     | Clerk Counter Renovations  | Not Started    |              |  |             | 6,115                   | 6,115                            | 0%                  |  |
| GG-19-0012     | Network Security Audit   | Not Started    |              |  |             | 27,000                  | 27,000                           | 0%                  | Will follow the IT Strategic Plan  |
| GG-19-0013     | New Town Hall  | Not Started    | 5,495        |  |             | 28,599                  | 23,104                           | 19%                 |  |
| GG-19-0017     | Fees and Charges Review  | In Progress    |              |  |             | 30,000                  | 30,000                           | 0%                  | In Progress. Presented to Council in May                                   |
| GG-19-0027     | Server Room UPS Replacement  | In Progress    |              |  | -           | 12,000                  | 12,000                           | 0%                  | In progress - in conjunction with Wireless<br>Network Upgrade GG-20-003    |
| GG-19-0028     | Fibre Optic Install and New Switch Hardware  | In Progress    |              |  | -           | 19,000                  | 19,000                           | 0%                  | In progress - in conjunction with Wireless<br>Network Upgrade GG-20-003    |
| GG-20-0003     | Wireless Network Upgrade All Essex<br>Locations (Pool\ Arena\ Fire\ Water Tower \<br>Gesto | In Progress    |              |  | -           | 50,000                  | 50,000                           | 0%                  | In progress - in conjunction with Wireless<br>Network Upgrade GG-20-003    |
| GG-21-0004     | SAN Upgrade  | Not Started    |              |  | 45,000      |                         | 45,000                           | 0%                  | Reviewing system configurations and pricing -<br>to be completed Fall 2021 |
| GG-21-0005     | IT Strategic Plan  | Not Started    |              |  | 40,000      |                         | 40,000                           | 0%                  | Fall 2021  |



|                      |   |                |   | -1-  |             |                         |                                  |                     |   |
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|                      | Microsoft Software Deployment                         | Not Started    |   |  | 39,000      |                         | 39,000                           | 0%                  | In progress - half of the licenses have been ordered, deploying them to users |
| Total -Information T | echnology   |                | 5,495                                   | -  | 141,135     | 172,714                 | 308,354                          | 2%                  |   |
| Division:            | Human Resources                                       |                |   |  |             |                         |                                  |                     |   |
| GG-21-0008           | HRIS System   | Not Started    |   |  | 40,000      |                         | 40,000                           | 0%                  | In progress   |
| Total -Human Resou   | urces   |                | -                                       | -  | 40,000      | -                       | 40,000                           | 0%                  |   |
| Total - Corporate S  | Services  |                | 5,495                                   | -  | 181,135     | 172,714                 | 348,354                          | 2%                  |   |
| Department:          | Community Services                                    |                |   |  |             |                         |                                  |                     |   |
|                      | Fire  |                |   |  |             |                         |                                  |                     |   |
| FD-19-0012           | Replace Rescue 3 Station 3                            | In Progress    |   |  |             | 359,932                 | 359,932                          | 0%                  | In Progress - Delivery date is late June/early July                           |
| FD-19-0015           | Fire Station 2 Replacement                            | In Progress    | 252,077                                 |  | 3,399,031   |                         | 3,146,954                        | 7%                  | In Progress - Occupancy July 2021   |
| FD-20-0014           | Firefighter Recruitment (6)                           | In Progress    |   |  |             | 49,710                  | 49,710                           | 0%                  | In Progress   |
| FD-21-0002           | Personal Protective Equipment                         | In Progress    |   |  | 32,837      |                         | 32,837                           | 0%                  | In Progress   |
| FD-21-0003           | Carbon Monoxide Detector Replacement                  | Not Started    |   |  | 3,006       |                         | 3,006                            | 0%                  |   |
|                      | Replace Cutter component of Jaws of Life<br>Station 1 | In Progress    |   |  | 18,500      |                         | 18,500                           | 0%                  |   |
| FD-21-0007           | Hose Replacement Program                              | In Progress    | 2,667                                   |  | 15,150      |                         | 12,483                           | 18%                 | Completed - all invoices processed  |
| FD-21-0008           | Pager Replacement Program                             | Not Started    |   |  | 5,682       |                         | 5,682                            | 0%                  | In Progress - ordered   |
| FD-21-0009           | Replace Deputy Fire Chief's Vehicle                   | In Progress    |   |  | 45,000      |                         | 45,000                           | 0%                  | In Progress - ordered   |
| FD-21-0010           | Replace Air Bag Kits at Each Station                  | In Progress    |   |  | 16,860      |                         | 16,860                           | 0%                  | Competed - Invoice processed  |



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| FD-21-0013     | Replace Portable Generator at Station 1   | Not Started    |              |  | 1,064       |                         | 1,064                            | 0%                  |  |
| FD-21-0015     | Replace Engine 3A for Station 2   | Not Started    |              |  | 639,685     |                         | 639,685                          | 0%                  | In Progress - went to Council 05-17-2021 need purchase order |
| FD-21-0016     | Ice Water Rescue Equipment (PPE for Ice/Water Team)                             | Not Started    | 725          |  | 4,200       |                         | 3,475                            | 17%                 | Completed  |
| Total - Fire   |   |                | 255,469      | -  | 4,181,015   | 409,642                 | 4,335,188                        | 6%                  |  |
| Division:      | Parks   |                |              |  |             |                         |                                  |                     |  |
| CS-19-0056     | Splashpad and Change House in Essex<br>Centre<br>forward CS-18-0049/CS-19-0112) | In Progress    |              |  | 103,494     |                         | 103,494                          | 0%                  | Near completion  |
| CS-19-0075     | Colchester Parking - Town Lot Phase 1 of 2<br>(Dunn & Cty Rd 50)                | Not Started    |              |  |             | 212,845                 | 212,845                          | 0%                  | Cancelled as lot was purchased                               |
| CS-19-0100     | Planters for Heritage Gardens and Sadler's<br>Park (cfwd CS-18-0046)            | Not Started    |              |  | 5,000       |                         | 5,000                            | 0%                  |  |
| CS-19-0101     | Hard surface Trails Hard surface Trails (cfwd CS-18-0071/CS-17-0061)            | Not Started    |              |  | 18,514      |                         | 18,514                           | 0%                  |  |
| CS-19-0120     | Park Signage (Carry forward CS-18-0074/CS-17-0111/CS-16-0039)                   | Not Started    |              |  | 8,293       |                         | 8,293                            | 0%                  | In progress  |
| CS-19-0121     | Waterfront Access Upgrades (cfwd CS-18-<br>0076/CS-17-0127)                     | Not Started    |              |  | 15,237      |                         | 15,237                           | 0%                  |  |
| CS-19-0124     | Beautification Colchester Centre  | Not Started    |              |  | 5,000       |                         | 5,000                            | 0%                  |  |
| CS-19-0125     | Beautification Harrow Centre  | Not Started    |              |  | 25,386      |                         | 25,386                           | 0%                  |  |
| CS-20-0042     | Essex Tennis Courts   | Not Started    |              |  | 240,000     |                         | 240,000                          | 0%                  | Tendered. Evaluating proposals.                              |
| CS-20-0066     | Fence Around Harrow Tennis Courts   | Not Started    |              |  | 11,300      |                         | 11,300                           | 0%                  |  |
| CS-20-0067     | Field Sprayer (Laser) Replacement for<br>Harrow Soccer Complex                  | Not Started    |              |  | 2,600       |                         | 2,600                            | 0%                  | In progress  |
| CS-20-0070     | Replace Rubber Surface at Colchester<br>Playground                              | Not Started    |              |  | 140,000     |                         | 140,000                          | 0%                  | Tendered. Approved by Council. In progress                   |
| CS-20-0104     | Aerifier-Verti Quake  | In Progress    |              |  | 26,000      |                         | 26,000                           | 0%                  | Tendered. PO Sent. Waiting for unit to be delivered          |



|                |  |                | Actu                                    | als  |             |                         |                                  |                     |   |
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| CS-21-0016     | Replace 4 wheel tractor - 2011 Kioti -859                                | In Progress    |   |  | 54,500      |                         | 54,500                           | 0%                  | Tendered. PO Sent. Waiting for unit to be delivered |
| CS-21-0019     | Ball Diamond Rehabilitation (Annual)                                     | Not Started    |   |  | 15,000      |                         | 15,000                           | 0%                  | in progress   |
| CS-21-0020     | Soccer Park Rehabilitation (Annual)                                      | Not Started    |   |  | 15,000      |                         | 15,000                           | 0%                  |   |
| CS-21-0022     | Replacement of Picnic Tables for Parks                                   | Not Started    |   |  | 15,000      |                         | 15,000                           | 0%                  | In progress   |
| CS-21-0043     | New Public Washrooms/Change Room at<br>Harrow Splash pad                 | Not Started    |   |  | 150,000     |                         | 150,000                          | 0%                  | report to Council for engineering                   |
| CS-21-0046     | Parks Equipment and Tools Contingency                                    | In Progress    |   |  | 58,130      |                         | 58,130                           | 0%                  | In progress   |
| CS-21-0065     | Hunter Park Replace Playground Equipment                                 | Not Started    |   |  | 200,000     |                         | 200,000                          | 0%                  | Tendered. Approved by Council. In progress          |
| CS-21-0066     | Replacement of Harrow Park Fence along<br>Walnut St                      | Not Started    |   |  | 25,000      |                         | 25,000                           | 0%                  |   |
| CS-21-0067     | Replace 1984 John Deere 955 Tractor #879                                 | In Progress    |   |  | 35,000      |                         | 35,000                           | 0%                  | Tendered. PO Sent. Waiting for unit to be delivered |
| CS-21-0069     | Replacement of Leaf and Turf Vacuum for Parks Maintenance                | Not Started    |   |  | 29,300      |                         | 29,300                           | 0%                  |   |
| CS-21-0070     | Replacement of Cedar Shingles Train Station<br>Shed                      | Not Started    |   |  | 7,000       |                         | 7,000                            | 0%                  |   |
| CS-21-0071     | Install of new sidewalk to playset at Hunter<br>Park                     | Not Started    |   |  | 15,000      |                         | 15,000                           | 0%                  |   |
| CS-21-0081     | Dugouts at Harrow Diamonds   | Not Started    |   |  | 15,000      |                         | 15,000                           | 0%                  |   |
| CS-21-0083     | Upgrade/replacement of community garbage disposals in Parks              | Not Started    |   |  | 14,878      |                         | 14,878                           | 0%                  |   |
| CS-21-0088     | Move Tot Park to Essex Splashpad area                                    | Not Started    |   |  | 100,000     |                         | 100,000                          | 0%                  |   |
| CS-21-0089     | Drainage at Liberto Park   | Not Started    | 801                                     |  | 10,000      |                         | 9,199                            | 8%                  | Completed.  |
| CS-21-0090     | Remove recirculation equipment from<br>Harrow and Colchester Splash Pads | Not Started    |   |  | 20,000      |                         | 20,000                           | 0%                  |   |



|                |  |                | Actu         | als  |             |                         |                                  |                     |   |
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| CS-21-0091     | Drainage improvements at Townsview Park            | Not Started    |              |  | 7,500       |                         | 7,500                            | 0%                  | Completed.  |
| CS-21-0092     | Replace Sidewalks in Sadlers Park                  | Not Started    |              |  | 35,000      |                         | 35,000                           | 0%                  |   |
| CS-21-0093     | Replace Unit 857 Ford F350 Water Truck             | In Progress    |              |  | 54,000      |                         | 54,000                           | 0%                  | Tendered. PO Sent. Waiting for unit to be delivered |
| CS-21-0094     | New Snow Push Box                                  | Not Started    |              |  | 4,000       |                         | 4,000                            | 0%                  | Waiting for unit to be delivered                    |
| CS-21-0102     | Replacement Snowplow for Kioti Tractor             | Not Started    |              |  | 9,000       |                         | 9,000                            | 0%                  |   |
| CS-21-0103     | Drop Salter for UTV in Harrow                      | Not Started    |              |  | 4,500       |                         | 4,500                            | 0%                  | Completed.  |
| CS-21-0107     | Co-An Park Capital Contribution                    | Not Started    |              |  | 15,000      |                         | 15,000                           | 0%                  |   |
| Total - Parks  |  |                | 801          | -  | 1,508,632   | 212,845                 | 1,720,676                        | 0%                  |   |
| Division:      | Miscellaneous Recreation Programs                  |                |              |  |             |                         |                                  |                     |   |
| CS-19-0032     | Colchester Community Centre Upgrades               | Not Started    |              |  | 23,469      |                         | 23,469                           | 0%                  |   |
| CS-19-0082     | New A/C Furnaces at Colchester Community<br>Centre | In Progress    |              |  | 24,000      |                         | 24,000                           | 0%                  | Tenered. PO issed waiting on contractor to install  |
| CS-19-0097     | Washroom Upgrades at Lions Hall                    | Not Started    |              |  | 20,000      |                         | 20,000                           | 0%                  |   |
| CS-19-0109     | Heritage Garden Development                        | Not Started    |              |  | 13,620      |                         | 13,620                           | 0%                  |   |
| CS-19-0111     | Parks, Recreation and Culture Master Plan          | Not Started    |              |  | 8,912       |                         | 8,912                            | 0%                  |   |
| CS-19-0122     | Colchester Community Garden                        | Not Started    |              |  | 3,296       |                         | 3,296                            | 0%                  | In progress   |
| CS-20-0051     | Painting, Interior Essex Community Centre          | Not Started    | 601          |  | 10,000      |                         | 9,399                            | 6%                  | Completed.  |
| CS-20-0053     | Dog Agility Items                                  | In Progress    |              |  | 8,840       |                         | 8,840                            | 0%                  | Product on site. Waiting to install. In progress.   |
| CS-20-0055     | Flag Poles McGregor                                | In Progress    |              |  | 10,500      |                         | 10,500                           | 0%                  | In progress   |



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|---------------------|--|----------------|---|--------------------------------------|-------------|-------------------------|----------------------------------|---------------------|--|
| CS-20-0056          | Heritage Train Station landscaping   | Not Started    |   |                                      | 8,000       |                         | 8,000                            | 0%                  |  |
| CS-20-0075          | Heritage Train Station Caboose   | Not Started    |   |                                      | 14,339      | 8,000                   | 22,339                           | 0%                  |  |
| CS-21-0073          | New Dustless Air Conditioning Units for<br>Three Program Room                    | Not Started    |   |                                      | 32,250      |                         | 32,250                           | 0%                  |  |
| CS-21-0074          | Paint Interior McGregor Community Center   | Not Started    |   |                                      | 10,000      |                         | 10,000                           | 0%                  | Completed.   |
| CS-21-0075          | New Ceiling Lights in Four Program Rooms, and Halls ECC                          | Not Started    |   |                                      | 20,000      |                         | 20,000                           | 0%                  |  |
| Total - Miscellaneo | us Recreation Programs   |                | 601                                     | -                                    | 207,226     | 8,000                   | 214,625                          | 0%                  |  |
| Division:           | Arena  |                | _                                       |                                      | -           |                         |                                  |                     |  |
| CS-20-0038          | Ice Resurfacer at Harrow Centre Sports<br>Complex                                | In Progress    |   |                                      | 90,900      |                         | 90,900                           | 0%                  | Completed.   |
| CS-20-0083          | Replace Ice Resurfacer 850-00 at Essex<br>Centre Sports Complex                  | In Progress    |   |                                      | 92,000      |                         | 92,000                           | 0%                  | Completed.   |
| CS-20-0086          | Shower/Dressing Room Updates-Harrow<br>Arena                                     | Not Started    |   |                                      | 40,000      |                         | 40,000                           | 0%                  |  |
| CS-20-0116          | Replace 4 condensing boilers   | In Progress    | 19,130                                  |                                      |             | 19,130                  | 0                                | 100%                |  |
| CS-21-0035          | Automatic Door Replacement at Essex<br>Centre Sports Complex                     | Not Started    |   | 10,000                               | 50,000      | 15,149                  | 65,149                           | 0%                  | Tendered. Awaiting installation                      |
| CS-21-0042          | Ice Maintenance Level Laser  | Not Started    |   |                                      | 12,000      |                         | 12,000                           | 0%                  |  |
| CS-21-0044          | Replace Rubber Tiles in Two dressing rooms and the Main Hall of Libro Rink       | Not Started    |   |                                      | 66,700      |                         | 66,700                           | 0%                  | Tendered. Awating approval at May 17 council meeting |
| CS-21-0057          | Two New Screw Compressor and Motor for<br>the Compressor Room in Twin Pad Arenas | In Progress    |   |                                      | 86,000      |                         | 86,000                           | 0%                  | Sole sourced. Awaiting installation                  |
| CS-21-0095          | Replace the Condenser Holding Tank in Compressor Room                            | In Progress    |   |                                      | 21,000      |                         | 21,000                           | 0%                  | Sole sourced. Awaiting installation                  |
| CS-21-0096          | Replacement of Kick Board - Dashers at<br>Libro Rink                             | Not Started    |   |                                      | 21,940      |                         | 21,940                           | 0%                  |  |
| CS-21-0097          | Ice Resurfacer Hot Water Boilers (2)   | Not Started    |   |                                      | 58,000      |                         | 58,000                           | 0%                  |  |



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| CS-21-0098            | Mortar Block Repairs for Essex Centre Sports<br>Complex    | Not Started    |   |  | 4,900       |                         | 4,900                            | 0%                  |                                 |
| CS-21-0099            | Replacement of Fuel Makers to fill Olympias                | Not Started    |   |  | 12,000      |                         | 12,000                           | 0%                  |                                 |
| CS-21-0100            | Baffle Ceiling Essex Centre Sports Complex                 | Not Started    |   |  | 15,000      |                         | 15,000                           | 0%                  |                                 |
| CS-21-0101            | Replace the Douglas Control Lighting dialogue System       | Not Started    |   |  | 13,740      |                         | 13,740                           | 0%                  |                                 |
| Total - Arenas        |  |                | 19,130                                  | 10,000   | 584,180     | 34,279                  | 599,329                          | 3%                  |                                 |
| Division:             | <b>Essex Recreation Complex</b>                            |                |   |  |             |                         |                                  |                     |                                 |
| CS-19-0115            | LED Lights at Aquatics Centre                              | Not Started    |   |  | 15,445      |                         | 15,445                           | 0%                  |                                 |
| CS-20-0108            | NEW - Cameras for ERC                                      | Not Started    |   |  | 28,500      |                         | 28,500                           | 0%                  |                                 |
| CS-21-0013            | Replace Pump for lap pool at Essex Recreation              | Not Started    | 2,656                                   |  | 3,049       |                         | 393                              | 87%                 |                                 |
| CS-21-0104            | Essex Pool Office  | Not Started    |   |  | 30,000      |                         | 30,000                           | 0%                  | In progress - work tendered out |
| CS-21-0106            | HVAC Replacement ay Essex Recreation<br>Complex            | Not Started    |   |  | 175,000     |                         | 175,000                          | 0%                  |                                 |
| Total - Essex Recrea  | tion Complex   |                | 2,656                                   | -  | 251,994     | -                       | 249,338                          | 1%                  |                                 |
| Division:             | Harbour  |                |   |  |             |                         |                                  |                     |                                 |
| CS-19-0106            | Dock B Power Upgrade                                       | Not Started    |   |  | 5,335       |                         | 5,335                            | 0%                  |                                 |
| CS-20-0007            | Float B - 30 Finger Docks Replacement                      | In Progress    |   |  | 178,059     |                         | 178,059                          | 0%                  | Completed.                      |
| CS-21-0086            | Install Gates and FOBS at each Colchester<br>Dock Entrance | Not Started    |   |  | 40,000      |                         | 40,000                           | 0%                  | in progress                     |
| CS-21-0105            | Public Washroom Upgrades Colchester<br>Harbour             | Not Started    |   |  | 9,000       |                         | 9,000                            | 0%                  | in progress                     |
| Total - Harbour       |  |                | -                                       | -  | 232,394     | -                       | 232,394                          | 0%                  |                                 |
| Division:             | Arts, Culture and Tourism                                  |                |   |  |             |                         |                                  | _                   |                                 |
| CS-19-0064            | Mural/Sculpture  | Not Started    |   |  | 10,000      |                         | 10,000                           | 0%                  |                                 |
| Total - Arts, Culture | and Tourism  |                | -                                       | -  | 10,000      | -                       | 10,000                           | 0%                  |                                 |
| Total - Community     | Services   |                | 278,656                                 | 10,000   | 6,975,441   | 664,766                 | 7,361,550                        | 4%                  |                                 |



|                    |   |                | Actu         | ıals                                 |             |                         |                                  |                     |  |
|--------------------|---|----------------|--------------|--------------------------------------|-------------|-------------------------|----------------------------------|---------------------|--|
| Project Number     | Project Name                                    | Project Status | Actual Costs | Actual Revenues as at March 31, 2021 | 2021 Budget | Post Budget<br>Approval | Unspent<br>Budget<br>Amount (\$) | Budget<br>Spent (%) | Director/Managers Comments   |
| Department - Dev   | elopment Services                               |                |              |                                      |             |                         |                                  |                     |  |
| Division:          | Planning  |                |              |                                      |             |                         |                                  |                     |  |
| PZ-19-0007         | New Development Standards Manual<br>Update      | In Progress    |              |                                      | 79,576      | (48,343)                | 31,233                           | 0%                  | Work with the consultant is ongoing. Final invoice expected in Q3.   |
| PZ-20-0002         | Official Plan Review - Phase 1                  | Not Started    |              |                                      | 50,424      |                         | 50,424                           | 0%                  | RFP is currently being prepared. RFP to be posted in Q3, with a goal to award the project in Q4. Some work will carry over to 2022.  |
| PZ-21-0002         | CWATS   | Not Started    |              |                                      | 4,650       |                         | 4,650                            | 0%                  | Funds to be used for education programs, bike camps, and bike fix station by year-end.   |
| PZ-21-0003         | Amendement to DC By-Law and<br>Background Study | In Progress    | 1,056        |                                      | 35,000      |                         | 33,944                           | 3%                  |  |
| Total - Planning   |   |                | 1,056        | -                                    | 169,650     | (48,343)                | 120,252                          | 1%                  |  |
| Division:          | Building  |                |              |                                      | -           |                         |                                  |                     | -  |
| BD-21-0001         | Field Software & Tablets                        | Not Started    | 1,353        |                                      | 15,000      |                         | 13,647                           | 9%                  | Work is ongoing to integrate and configure<br>Cloudpermit. Funds for tablets and start-up<br>costs expected to be used in Q3.  |
| Total - Building   |   |                | 1,353        | -                                    | 15,000      | -                       | 13,647                           | 9%                  |  |
| Division:          | Economic Development                            |                | _            |                                      |             |                         |                                  |                     |  |
| ED-21-0001         | Agri-Tourism Strategy                           | In Progress    | 24,332       | 17,500                               | 55,000      |                         | 30,668                           | 44%                 | Agri-Tourism Strategy completed in March at a cost of \$33,433.88; Remaining \$21,566.12 to be used towards an extention of contract for the same consultant to initiate implementation phase. |
| GG-19-0016         | Wayfinding Signage Project                      | Not Started    | 1,196        |                                      |             | 4,247                   | 3,051                            | 28%                 | Project is ongoing; remaining funds to be utilized for installation following completion of the Harrow Streetscape Project.  |
| GG-19-0024         | Economic Development Initiatives                | Not Started    |              |                                      |             | 19,161                  | 19,161                           | 0%                  | Funds to be used by year-end for marketing of<br>new video, blog, photo content; new window<br>signage for What You're Made Of campaign.   |
| Total - Economic D | evelopment                                      |                | 25,528       | 17,500                               | 55,000      | 23,408                  | 52,880                           | 33%                 |  |



|                     |   |                | A        | ala  |             |                         |                                  |                     |                            |
|---------------------|---|----------------|----------|--|-------------|-------------------------|----------------------------------|---------------------|----------------------------|
| Project Number      | Project Name                                    | Project Status | 31, 2021 | Actual<br>Revenues<br>as at<br>March 31,<br>2021 | 2021 Budget | Post Budget<br>Approval | Unspent<br>Budget<br>Amount (\$) | Budget<br>Spent (%) | Director/Managers Comments |
| Total - Developme   | ent Services                                    |                | 27,937   | 17,500   | 239,650     | (24,935)                | 186,778                          | 13%                 |                            |
| Department - Pub    | lic Works                                       |                |          |  |             |                         |                                  |                     |                            |
| Division:           | Equipment                                       |                |          |  |             |                         |                                  |                     |                            |
| PW-20-0001          | 15-ton Dump/Plow Unit #532                      | Not Started    |          |  | 280,000     |                         | 280,000                          | 0%                  |                            |
| PW-20-0038          | Essex Operations Yard (Capital Equipment Stock) | Not Started    |          |  | 7,458       |                         | 7,458                            | 0%                  |                            |
| PW-20-0039          | Building Expansion and Washroom Upgrade         | Not Started    |          |  | 495,241     |                         | 495,241                          | 0%                  |                            |
| PW-21-0001          | Pickup Truck                                    | In Progress    |          |  | 45,000      |                         | 45,000                           | 0%                  |                            |
| PW-21-0002          | Minor Equipment                                 | Not Started    |          |  | 15,000      |                         | 15,000                           | 0%                  |                            |
| PW-21-0003          | Annual Door Replacement Program                 | Not Started    |          |  | 10,000      |                         | 10,000                           | 0%                  |                            |
| PW-21-0005          | Grader Unit 505                                 | In Progress    |          |  | 450,000     |                         | 450,000                          | 0%                  |                            |
| PW-21-0036          | Pickup Truck                                    | In Progress    |          |  | 45,000      |                         | 45,000                           | 0%                  |                            |
| PW-21-0041          | 5-ton Roll-off/Plow                             | In Progress    |          |  | 280,000     |                         | 280,000                          | 0%                  |                            |
| Total - Equipment a | and Administration                              |                | -        | -  | 1,627,699   | -                       | 1,627,699                        | 0%                  |                            |
| Division:           | Roads and Roadside                              |                |          |  |             |                         |                                  |                     |                            |
| PW-19-0036          | LED Conversion of Streetlights                  | Not Started    | 3,896    |  | 368,013     |                         | 364,117                          | 1%                  |                            |
| PW-19-0066          | Development Partnerships                        | Not Started    |          |  | 10,800      |                         | 10,800                           | 0%                  |                            |
| PW-21-0006          | Old Malden Road (14th Conc to 12th Conc)        | Not Started    |          |  | 220,000     |                         | 220,000                          | 0%                  |                            |



|                     |  |                | Actu         | ale  |             |                         |                                  |                     |  |
|---------------------|--|----------------|--------------|--|-------------|-------------------------|----------------------------------|---------------------|--|
| Project Number      |  | Project Status | Actual Costs | Actual<br>Revenues<br>as at<br>March 31,<br>2021 | 2021 Budget | Post Budget<br>Approval | Unspent<br>Budget<br>Amount (\$) | Budget<br>Spent (%) | Director/Managers Comments                           |
| PW-21-0007          | Sidewalks/Trails   | Not Started    |              |  | 50,000      |                         | 50,000                           | 0%                  |  |
| PW-21-0013          | Overlay 6km (Approximately \$25,000/km)<br>(Maintenance) | Not Started    |              |  | 150,000     |                         | 150,000                          | 0%                  |  |
| PW-21-0033          | Victor (from Victoria to Laird)                          | In Progress    |              |  | 445,000     |                         | 445,000                          | 0%                  | Engineer has been awarded. Detailed Design underway. |
| PW-21-0035          | Gore Rd- surface treatment                               | Not Started    |              |  | 80,000      |                         | 80,000                           | 0%                  |  |
| PW-21-0037          | Maidstone-Arthur-Gosfield Intersection<br>Improvements   | In Progress    |              |  | 450,000     |                         | 450,000                          | 0%                  | Engineer has been awarded. Detailed Design underway. |
| PW-21-0038          | 4th Concession- surface treatment                        | Not Started    |              |  | 95,000      |                         | 95,000                           | 0%                  |  |
| PW-21-0039          | 8th Concession- surface treatment                        | Not Started    |              |  | 75,000      |                         | 75,000                           | 0%                  |  |
| PW-21-0042          | 3rd Concession- paved shoulder                           | Not Started    |              |  | 120,000     |                         | 120,000                          | 0%                  |  |
| PW-21-0043          | Viscount Rehabilitation                                  | In Progress    |              |  | 200,000     |                         | 200,000                          | 0%                  | Engineer has been awarded. Detailed Design underway. |
| Total - Roads and R | oadside  |                | 3,896        | -  | 2,263,813   | -                       | 2,259,917                        | 0%                  | ·  |
| Division:           | Stormwater Management                                    |                |              |  |             |                         |                                  |                     |  |
| PW-19-0048          | Stormwater Partnership Improvements-Main                 | Not Started    |              |  | 197,995     |                         | 197,995                          | 0%                  |  |
| PW-19-0050          | Rain Gauges in Partnership with ERCA                     | Not Started    |              |  | 11,000      |                         | 11,000                           | 0%                  |  |
| PW-19-0064          | Ward 1 Storm Improvements                                | In Progress    |              |  | 4,559,912   |                         | 4,559,912                        | 0%                  |  |
| PW-20-0021          | Engineering for Various Bridges and Culverts             | Not Started    | 1,427        |  | 50,372      |                         | 48,945                           | 3%                  |  |
| PW-20-0030          | McCormick Sideroad and 4th Concession<br>Culvert 208002  | Not Started    | 286          |  |             | 286                     | 0                                | 100%                |  |



|                                |   |                | Actu    | als  |             |                         |                                  |                     |                            |
|--------------------------------|---|----------------|---------|--|-------------|-------------------------|----------------------------------|---------------------|----------------------------|
| Project Number                 | Project Name  | Project Status |         | Actual<br>Revenues<br>as at<br>March 31,<br>2021 | 2021 Budget | Post Budget<br>Approval | Unspent<br>Budget<br>Amount (\$) | Budget<br>Spent (%) | Director/Managers Comments |
| PW-20-0031                     | Coulter Sideroad and 9th Concession<br>Culvert 102205 | Not Started    | 286     |  |             | 286                     | 0                                | 100%                |                            |
| PW-20-0034                     | Richmond Drain Bank Stabilization                     | Not Started    | 72,059  |  | 275,000     |                         | 202,941                          | 26%                 |                            |
| PW-20-0044                     | Queen Street  | In Progress    |         |  |             | 20,243                  | 20,243                           | 0%                  |                            |
| PW-21-0011                     | Engineering for Various Bridges and Culverts          | Not Started    |         |  | 50,000      |                         | 50,000                           | 0%                  |                            |
| PW-21-0018                     | 3rd Concession and County Road 23 Bridge<br>200204    | Not Started    | 1,346   |  | 30,000      |                         | 28,654                           | 4%                  |                            |
| PW-21-0025                     | South Malden Rd and Mole Sideroad Bridge<br>103904    | Not Started    | 1,346   |  | 305,000     |                         | 303,654                          | 0%                  |                            |
| PW-21-0026                     | Walker Sideroad/North Malden 106101                   | Not Started    | 1,346   |  | 225,000     |                         | 223,654                          | 1%                  |                            |
| PW-21-0028                     | Rizzo Nicola Rd. Guiderail                            | Not Started    | 611     |  | 35,000      |                         | 34,389                           | 2%                  |                            |
| PW-21-0034                     | Victor (from Victoria to Laird) Storm Sewers          | Not Started    |         |  | 275,000     |                         | 275,000                          | 0%                  |                            |
| PW-21-0040                     | Victoria/South Talbot Culvert Replacement             | Not Started    |         |  | 350,000     |                         | 350,000                          | 0%                  |                            |
| Total - Stormwater             | Total - Stormwater Management                         |                | 78,706  | -  | 6,364,279   | 20,815                  | 6,306,388                        | 1%                  |                            |
| Total - Public Wor             | Fotal - Public Works                                  |                |         | -  | 10,255,791  | 20,815                  | 10,194,004                       | 1%                  |                            |
| Total - Property Tax Supported |   |                | 401,758 | 27,500   | 23,721,196  | 862,917                 | 24,182,355                       | 2%                  |                            |

| User Rated Supported |                                     |             |          |          |   |  |                                 |                                 |  |  |
|----------------------|-------------------------------------|-------------|----------|----------|---|--|---------------------------------|---------------------------------|--|--|
| Division:            | Drainage                            |             |          |          |   |  |                                 |                                 |  |  |
| AR-21-0001           | Drainage Costs that are recoverable | Not Started | 326,593  | (58,189) |   |  |                                 | Costs to be collected by Owners |  |  |
| Total - Drainage     |                                     | 326,593     | (58,189) | -        | 1 |  | Costs to be collected by Owners |                                 |  |  |



|                 |  |                | Actuals      |  |             |                         |                                  |                     |  |
|-----------------|--|----------------|--------------|--|-------------|-------------------------|----------------------------------|---------------------|--|
| Project Number  | Project Name   | Project Status | Actual Costs | Actual<br>Revenues<br>as at<br>March 31,<br>2021 | 2021 Budget | Post Budget<br>Approval | Unspent<br>Budget<br>Amount (\$) | Budget<br>Spent (%) | Director/Managers Comments                             |
| Department: Env | ironmental Services  |                |              |  |             |                         |                                  |                     |  |
| Division:       | Water  |                |              |  |             |                         |                                  |                     |  |
| WW-19-0009      | Queen Street (Phillip Ferris to Concession 3)<br>Main Replacement          | Not Started    |              |  |             | 165,520                 | 165,520                          | 0%                  |  |
| WW-19-0012      | Water Rate Study   | In Progress    | 11,882       |  |             | 23,572                  | 11,690                           | 50%                 | Project completed. Waiting on final invoice.           |
| WW-20-0004      | Gordon, Wilson, Station Street Phase 1<br>(Construction)                   | Not Started    | 1,669        |  |             | 320,044                 | 318,375                          | 1%                  |  |
| WW-20-0010      | OWCA Capital Recommendations   | Not Started    |              |  |             | 540,000                 | 540,000                          | 0%                  |  |
| WW-20-0012      | Irwin Watermain (Ward 1)   | Not Started    |              |  |             | 335,000                 | 335,000                          | 0%                  |  |
| WW-20-0013      | Victor Watermain (Ward 1)  | Not Started    |              |  | 165,000     |                         | 165,000                          | 0%                  | Engineer has been awarded. Working on detailed design. |
| WW-21-0001      | Equipment Contingency Wards 1 and 2<br>Distribution and Transmission (50%) | Not Started    |              |  | 8,500       |                         | 8,500                            | 0%                  |  |
| WW-21-0002      | Equipment Contingency Wards 3 and 4<br>Distribution and Transmission (50%) | Not Started    |              |  | 8,500       |                         | 8,500                            | 0%                  |  |
| WW-21-0003      | Harrow Colchester South Water Treatment<br>Plant Contingency Wards 3 and 4 | Not Started    | 10,043       |  | 177,500     |                         | 167,457                          | 6%                  |  |
| WW-21-0005      | Backflow Prevention and Monitoring<br>Program Wards 1/2 (Maintenance)      | Not Started    |              |  | 10,000      |                         | 10,000                           | 0%                  |  |
| WW-21-0006      | Backflow Prevention and Monitoring<br>Program Wards 3/4 (Maintenance)      | Not Started    |              |  | 10,000      |                         | 10,000                           | 0%                  |  |



|                |   |                | Actuals      |  |             |                         |                                  |                     |                            |
|----------------|---|----------------|--------------|--|-------------|-------------------------|----------------------------------|---------------------|----------------------------|
| Project Number | Project Name  | Project Status | Actual Costs | Actual<br>Revenues<br>as at<br>March 31,<br>2021 | 2021 Budget | Post Budget<br>Approval | Unspent<br>Budget<br>Amount (\$) | Budget<br>Spent (%) | Director/Managers Comments |
| WW-21-0007     | OWCA Capital Recommendations  | Not Started    |              |  | 442,000     |                         | 442,000                          | 0%                  |                            |
| WW-21-0008     | Meter Reading Software  | Not Started    |              |  | 34,000      |                         | 34,000                           | 0%                  |                            |
| WW-21-0009     | Viscount Watermin Replacement   | Not Started    |              |  | 160,000     |                         | 160,000                          | 0%                  |                            |
| WW-21-0010     | Ward 1 Water Supply West of Highway 3   | Not Started    |              |  |             | 148,570                 | 148,570                          | 0%                  |                            |
| Total - Water  | <u> </u>  |                | 23,594       | -  | 1,015,500   | 1,532,706               | 2,524,612                        | 1%                  |                            |
| Division:      | Sanitary Sewer  |                |              |  | .,,         | .,,.                    | _//                              | .,.                 |                            |
| SS-19-0004     | Treatment - Ward 4 Cell Treatment   | Not Started    |              |  | 500,000     |                         | 500,000                          | 0%                  |                            |
| SS-19-0008     | Sanitary Sewer Masterplan Ward 3  | In Progress    | 2,836        |  | 79,518      |                         | 76,682                           | 4%                  | Ongoing project.           |
| SS-19-0012     | Harrow Sanitary Optimization Study (cfwd<br>SS-18-0010)                                     | In Progress    |              |  | 43,046      |                         | 43,046                           | 0%                  |                            |
| SS-19-0013     | Treatment - Ward 4 Cell Treatment (cfwd SS-<br>18-0017/SS-17-0007)                          | Not Started    |              |  | 500,000     |                         | 500,000                          | 0%                  |                            |
| SS-19-0014     | CWWF Funding Projects   | Not Started    |              |  |             | 2,592                   | 2,592                            | 0%                  |                            |
| SS-19-0015     | CWWF Funding Projects, Upgrades to Ward<br>3 Lagoons and Pump Station (cfwd SS-18-<br>0007) | Not Started    | 52,040       |  |             | 52,040                  | -                                | 100%                |                            |
| SS-19-0016     | CWWF Upgrades to Harrow Lagoon and<br>Pump Station (cfwd SS-18-0016)                        | Not Started    | 334,855      |  |             | 334,855                 | -                                | 100%                |                            |
| SS-21-0001     | Treatment - Ward 1 Contingency  | Not Started    |              |  | 77,500      |                         | 77,500                           | 0%                  |                            |
| SS-21-0002     | Treatment - Ward 3 Contingency  | Not Started    |              |  | 42,500      |                         | 42,500                           | 0%                  |                            |
|                |   |                |              |  |             |                         |                                  |                     |                            |



|  |                                       |                | Actu                                    | als  |             |                         |                                  |                     |                            |
|--|---------------------------------------|----------------|---|--|-------------|-------------------------|----------------------------------|---------------------|----------------------------|
| Project Number                               | Project Name                          | Project Status | Actual Costs<br>as at March<br>31, 2021 | Actual<br>Revenues<br>as at<br>March 31,<br>2021 | 2021 Budget | Post Budget<br>Approval | Unspent<br>Budget<br>Amount (\$) | Budget<br>Spent (%) | Director/Managers Comments |
| SS-21-0003                                   | Treatment - Ward 4 Contingency        | Not Started    |   |  | 42,500      |                         | 42,500                           | 0%                  |                            |
| SS-21-0004                                   | Collection and Conveyance - Ward 1    | In Progress    |   |  | 40,000      |                         | 40,000                           | 0%                  |                            |
| SS-21-0005                                   | Collection and Conveyance - Ward 3    | Not Started    |   |  | 42,500      |                         | 42,500                           | 0%                  |                            |
| SS-21-0008                                   | Collection and Conveyance - Ward 4    | Not Started    |   |  | 37,500      |                         | 37,500                           | 0%                  |                            |
| SS-21-0009                                   | OWCA Capital Recommendations - Ward 1 | Not Started    |   |  | 138,000     |                         | 138,000                          | 0%                  |                            |
| SS-21-0010                                   | OWCA Capital Recommendations - Ward 3 | Not Started    |   |  | 96,000      |                         | 96,000                           | 0%                  |                            |
| SS-21-0011                                   | OWCA Capital Recommendations - Ward 4 | Not Started    |   |  | 39,600      |                         | 39,600                           | 0%                  |                            |
| Total - Sanitary Sewer                       |                                       |                | 389,731                                 | -  | 1,678,664   | 389,487                 | 1,678,420                        | 19%                 |                            |
| Total - Environmental Services               |                                       |                | 413,324                                 | -  | 2,694,164   | 1,922,193               | 4,203,033                        | 9%                  |                            |
| Total - User Rate Supported                  |                                       |                | 739,918                                 | (58,189)   | 2,694,164   | 1,922,193               | 3,876,439                        | 16%                 |                            |
| TOTAL - Property Tax and User Rate Supported |                                       |                | 1,141,676                               | (30,689)   | 26,415,360  | 2,785,110               | 28,058,794                       | 4%                  |                            |