



Project Number	Project Name	Project Description	Asset Management Status	Type of Tender	Tendering Status	Project Status	Actuals			Remaining 2023 Approved Budget for Carryforward Projects	2024 Approved Capital Budget	2024 Post-Budget Approval	Post Budget Resolution Approval	Unspent Budget Amount (\$)	Budget Spent (%)	Director/Managers Comments
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Property Tax Supported Council																
GG-20-0008	Harrow Streetscaping	In accordance with the design guidelines adopted by Council, the Harrow Streetscape will include road paving, watermain replacement, storm sewer replacement, sidewalk reconstruction, streetlighting, landscaping, and furnishings to revitalize and further beautify the Harrow downtown district.	Upgrade	RFT	Awarded	In Progress				23,018				23,018	0%	Remaining deficiencies being completed in Q2
GG-21-0001	Essex Streetscaping	Essex Streetscaping - includes the costs for Victoria Roadworks and multiuse trail. Approximately 50% of long-term debt would not be debentured until 2023 at project completion.	New	RFT	Awarded	In Progress	3,948,176	23,027		6,206,738				2,235,536	64%	Progressing well. Majority of expenses should be captured by end of Q3.
GG-23-0002	Regional Public Transit	Placeholder for Contract Services with Transit Windsor	New	To be determined	To be determined	Not Started				25,000				25,000	0%	Study is pending receipt of a grant through INFC's Rural Transit Solutions Fund
GG-24-0002	Contingency (Council)	Council projects outside approved budget	New	To be determined	To be determined	Not Started		10,239			25,000			14,761	41%	McGregor Sunshade
Total - Council							3,948,176	33,266	-	6,254,756	25,000	-		2,298,314	63%	
Department: Office of the CAO																
GG-21-0008	HRIS System	Implementation of Human Resources Information Software System	New	Informal RFP	Awarded	In Progress				18,807				18,807	0%	
GG-22-0003	Sidewalk widening at Municipal Building	Widen the sidewalk on the west and east front areas at the Municipal Bldg. to meet accessible standards	Upgrade	Below \$10,000	Not required	Not Started				10,000				10,000	0%	May be deferred depending on Town Hall project.
PW-22-0027	Maidstone/Talbot Intersection	Maidstone/Talbot Intersection	Upgrade	RFT	To be determined	Not Started				59,388				59,388	0%	
GG-24-0003	Service Request Software Upgrade	Migrate to new platform for Report a Problem Module	New	Single Source	Not required	Not Started					50,000			50,000	0%	Demos with vendors occurring
Total - Office of the CAO							-	-	-	88,195	50,000	-		138,195	0%	
Division: Police																
PD-24-0001	Police Contingency	Unanticipated facility needs	Replacement	Informal RFQ	Not required	In Progress		3,867			25,000			21,133	15%	
PD-24-0002	Building Automation System (BAS)	Building Automation system for Harrow OPP	New	Single Source	Awarded	In Progress					25,000			25,000	0%	
Total - Police							-	3,867	-	-	50,000	-		46,133	8%	
Division: Cemeteries																
HS-21-0002	Sign Replacement	Replace historic signs	Upgrade	Below \$10,000	Not required	Not Started				4,858				4,858	0%	Working with Parks on quotes
HS-23-0001	Colchester Memorial Cemetery - Pillars	Replacement of the pillars at Colchester memorial cemetery entrance and 4 corners	Replacement	Below \$10,000	Not required	Not Started				7,500				7,500	0%	Working with Parks on quotes
HS-24-0001	Fence Replacement at Quick Cemetery	Replace current fence	Replacement	Below \$10,000	Not required	Not Started					9,000			9,000	0%	Working with Parks on quotes
HS-24-0002	Protective barrier at Erie Cemetery	Install barrier along fence line to protect fence and headstones from damage due to cars parking at roadside	New	Below \$10,000	Not required	In Progress					5,000			5,000	0%	Work Completed but waiting to receive invoices
Total - Cemeteries							-	-	-	12,358	14,000	-		26,358	0%	
Department: Corporate Services																
Division: General Government																
GG-23-0003	AMP Update - Non Core Assets	Consultant to update the non core assets as part of our asset management plan	New	Single Source	Awarded	In Progress				60,000		30,872	R24-04-122	90,872	0%	
GG-23-0009	Town Water & Wastewater Transition	Bring water and wastewater billing in-house. This project includes office furniture, equipment and software application to aid in the transition to bring water billing "in-house".	New	RFP	Awarded	In Progress		13,886		405,292				391,406	3%	Procurement of Software came in significantly under budget. Waiting for Final Invoices.
GG-23-0010	Town Hall Office Conversions and Meeting Space		New	Informal RFQ	To be determined	In Progress		9,567		26,149				16,581	37%	Nearly Complete, Waiting for Final Invoices.
GG-24-0001	Town Hall Expansion and Consolidation	Expand current Town Hall footprint	Upgrade	RFT	Awarded	In Progress		44,634			400,000			355,366	11%	In progress.
GG-24-0004	Procurement Software	Update the current software to include a purchasing module	New	Informal RFP	To be determined	Not Started					25,000			25,000	0%	
Total - General Government							-	68,088	-	491,441	425,000	30,872		879,225	7%	
Division: Information Technology																
GG-23-0005	Great Plains User face upgrade	Great Plains software upgrade	Upgrade	Single Source	Not required	Not Started				40,000				40,000	0%	
GG-23-0006	Replacement Backup SAN	Replace the backup storage unit	Replacement	Informal RFQ	Not required	Not Started				15,000				15,000	0%	Researching new SAN Hardware to replace the backup unit
GG-23-0007	Venue Run Software for Arenas	Replace hardware for arena screens and dressing room assignment boards	Replacement	Informal RFQ	Not required	In Progress				16,530				16,530	0%	Arenas and pool screens have been updated. Additional screen to be installed at the Maedel Center



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GG-23-0008	Upgrade Drainage module in Great Plains	Update module to improve drainage billing	Upgrade	Single Source	Not required	Not Started				16,000				16,000	0%	
GG-24-0005	VMware server upgrade	Upgrade and Update 2 end of life VM Ware Servers	Upgrade	Single Source	Not required	Not Started					30,000			30,000	0%	Researching new Server Hardware to replace the backup unit. Waiting on quotes from Dell
Total - Information Technology							-	-	-	87,530	30,000	-		117,530	0%	
Total - Corporate Services							-	68,088	-	578,971	455,000	30,872		996,754	6%	
Department: Community Services																
Division: Fire																
FD-22-0003	Replace Trucks 1 and 3 and Position New Truck at Station 2	Replace Aerial truck - re-position Stn. 2	Replacement	RFT	Awarded	In Progress				1,552,847				1,552,847	0%	Truck delivered May 23rd, training in progress, lettering & decals in progress.
FD-23-0001	Update Fire systems and replace tough books	Consolidating 3 systems into one system and replacement of tough books as part of the project. This one system will have a two year payback by combining all together	Upgrade	Informal RFQ	Not required	In Progress				24,735				24,735	0%	Still in progress
FD-23-0007	Radio System Upgrade	Upgrade existing radio system	Upgrade	RFT	To be determined	Not Started				500,000				500,000	0%	Waiting on Windsor Fire - Could carry over to 2025
FD-23-0008	Master fire plan and Community Risk Assessment	Require a comprehensive Community Risk Assessment	New	RFP	Awarded	In Progress		33,672		100,000				66,328	34%	Project Complete but waiting on more invoices
FD-24-0001	Personal Protective Equipment	Replacement of PPE on eight year cycles	Replacement	Single Source	Awarded	In Progress		5,044			35,500			30,456	14%	PPE ordered - waiting on delivery
FD-24-0002	Pager Replacement Program	New pagers as part of Lifecycle yearly replacement	Replacement	Below \$10,000	Not required	In Progress					5,738			5,738	0%	Project Complete, waiting on invoices
FD-24-0003	Firefighter Recruitment (12)	Cost of training and gear for new firefighters	New	Single Source	Awarded	In Progress		2,449			144,000			141,551	2%	Training started, expected completion in November 2024
FD-24-0004	Replace Thermal Imaging Camera's at Station's 1,2,& 3	Thermal imaging cameras assist firefighters to identify hot spots that cannot be seen with the human eye. Units have reached their useful life.	Replacement	Below \$10,000	Not required	Work Completed		8,948			9,000			52	99%	Project Complete
FD-24-0005	Hose Replacement Program	Required new hoses due to damage, in accordance with NFPA standards	Replacement	Single Source	Not required	Not Started					15,302			15,302	0%	Starting in June - Awaiting hose testing results and truck 2 delivery
FD-24-0006	Fire Station 3 Consulting (Architect) New station 3	Architecture drawings for planning the new fire station, slated for 2025	Upgrade	To be determined	To be determined	Not Started					140,000			140,000	0%	Expected to start soon - Pending Report to Council
FD-24-0007	Defibrillators (3)	Defibrillators are purchased collectively through Essex County EMS and EMS is updated all units. All supplies and maintenance contracts are in partnership with the County. This is part of the medical tiered response agreement.	Replacement	Single Source	Awarded	In Progress					18,500			18,500	0%	Project Complete but waiting on invoices - Currently training on the new units, expected to be in service in July 2024
Total - Fire							-	50,114	-	2,177,582	368,040	-		2,495,508	2%	
Division: Essex Recreation Complex																
CS-21-0106	HVAC Replacement at Essex Recreation Complex	HVAC Replacement at Essex Recreation Complex	Upgrade	RFT	To be determined	In Progress		89,146		184,496	379,500			474,849	16%	
CS-22-0054	Roof Top at ERC	50% Cost Share with School board	Replacement	RFT	To be determined	Not Started				232,498	254,000			486,498	0%	
CS-24-0001	Sidewalk Repair/Replacement	Uneven surface has created unsafe conditions at the ERC	Replacement	RFT	To be determined	Not Started					54,000			54,000	0%	
Total - Essex Recreation Complex							-	89,146	-	416,994	687,500	-		1,015,348	8%	
Division: Arts, Culture and Tourism																
CS-22-0058	Mural/Sculpture	For ACT Committee to work on a mural/sculpture	New	RFP	Awarded	Not Started				7,622				7,622	0%	see below
CS-23-0035	Mural/Sculpture	New artistic feature	New	Below \$10,000	Not required	Not Started				10,000				10,000	0%	With cs-22-0058 Restoration Project of Liberation Mural approx. \$15,000.00
CS-24-0002	Art Installation	New artistic feature	New	Below \$10,000	Not required	Not Started					10,000			10,000	0%	awaiting possible approval from location
Total - Arts, Culture and Tourism							-	-	-	17,622	10,000	-		27,622	0%	
Division: Recreation Programs																
CS-19-0109	Heritage Garden Development	Heritage Garden Development (carry forward CS-18-0082/17-0119/16-0050).	New	Informal RFQ	Not required	In Progress				2,070				2,070	0%	Work Complete but waiting on invoices
CS-19-0117	Unfinanced Library Renovations	Unfinanced Library Renovations funded through the collection of Development Charges.	New	Informal RFQ	Not required	Work Completed	47,891			47,891				-	100%	
Total - Recreation Programs							47,891	-	-	49,960	-	-		2,070	100%	
Division: Parks																
CS-19-0121	Waterfront Access Upgrades (cfwd CS-18-0076/CS-17-0127)	Waterfront Access Upgrades - review of current properties	Upgrade	Informal RFQ	Not required	Not Started				13,652				13,652	0%	
CS-19-0125	Harrow Downtown Landscaping in front of Town owned properties	Harrow OPP station, Harrow Parkette, Harrow Library. Was there before streetscape but not replaced by streetscape	Replacement	Informal RFQ	Not required	In Progress				36,615				36,615	0%	Town Staff are working on these projects

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CS-22-0004	Replace 2 sets of Soccer Goals Essex	Replace 2 sets of Soccer Goals Essex	Replacement	Below \$10,000	Not required	Not Started				9,000				9,000	0%	
CS-22-0009	Drop Salter for UTV	Required due to new pieces of equipment and needed for snow removal.	New	Below \$10,000	Not required	Not Started				1,447				1,447	0%	
CS-22-0015	Harrow High School Assessment costs	Have consultant perform assessment based on needs and provide costs for repairs for future budgets	New	Single Source	Not required	In Progress		3,053		34,735				31,682	9%	Working on RFP with consultants conducted by infrastructure team.
CS-22-0021	Shade for Townsview Park	Currently do not have shade as the trees are not going to grow for several years. Need something to assist with providing shade for residents which fits within the climate adaptation plan.	New	Informal RFQ	Not required	In Progress				20,000				20,000	0%	PO Issued and waiting install.
CS-22-0060	Harrow High Roof		Upgrade	RFQ	To be determined	Cancelled				12,088				12,088	0%	Cancelled due to Council pushing facility to RFP for development.
CS-23-0004	Replace Bleachers Sports Field Essex	Take old wooden ones out of service	Replacement	Informal RFQ	Not required	Not Started				16,000				16,000	0%	
CS-23-0007	Rebuild chimney at Essex train station	Needs to be rebuilt to maintain heritage look	Replacement	Informal RFQ	Not required	Not Started				45,000				45,000	0%	
CS-23-0008	5 Accessible Picnic Tables for Co-An Park	Split 50/50 with the Town of Amherstburg, total cost is \$9,000 so Essex cost is \$4,500	New	Below \$10,000	Not required	Not Started				9,000				9,000	0%	Awaiting Co-An/Aburg.
CS-23-0009	Replace Kubota ATV with plough, sweeper and salter (unit 878)	Useful life has been reached	Replacement	Informal RFQ	Not required	Not Started				38,000				38,000	0%	
CS-23-0010	Replace Furnace Train Station	Useful life has been reached	Replacement	Below \$10,000	Not required	In Progress				9,000				9,000	0%	Complete but waiting on invoices
CS-23-0011	Cement Walkway into Stanton park	Required for accessibility purposes as currently no walkway to enter park	New	Informal RFQ	Not required	In Progress				31,000				31,000	0%	Installers on site
CS-23-0013	New Playset Stanton Park	Useful life has been reached	Replacement	RFP	To be determined	In Progress				225,000				225,000	0%	Installers on site
CS-23-0014	Electrical to Heritage Gardens	Expand parks useability by adding power pedestals throughout the park	New	RFQ	To be determined	In Progress				21,213				21,213	0%	PO Issued and waiting install.
CS-23-0015	Replace line sprayer	Line sprayer for sports fields	Replacement	Below \$10,000	Not required	Not Started				8,000				8,000	0%	
CS-23-0016	Colchester community center upgrades	Fix leaking patio, replace railings, replace window and doors, and update pillar lights	Replacement	RFT	Awarded	In Progress				160,000				160,000	0%	
CS-23-0019	Sidewalk, retention wall and fence around Harrow Daycare playground	The Daycare playground will no longer pass inspection due to the retention wall issues	Upgrade	Informal RFQ	Not required	Not Started				45,000				45,000	0%	Waiting for contractor to finish playground before we start fence
CS-23-0020	Colchester School House Gas, Electrical and renovations	Renovations to the facility to get it operational (in accordance with lease agreement).	Replacement	Informal RFQ	Not required	In Progress		4,291		20,000				15,709	21%	New hydro connection installed, reviewing next step
CS-24-0003	Parks Equipment Replacement/Contingency	Contingency for unforeseen repairs, broken park equipment and tools.	Replacement	Informal RFQ	Not required	Not Started					50,000			50,000	0%	
CS-24-0004	Rebuild archway into Harrow Arena grounds	Archways are deteriorating with stonework falling off. Looking to rebuild for pedestrian and vehicle safety.	Replacement	Informal RFQ	Not required	Not Started					50,000			50,000	0%	Contacted engineers for design
CS-24-0005	Ball Diamond Rehabilitation (Annual) in Essex and Harrow	Annual maintenance for turf, baseball field supplies, and diamond material.	Replacement	Informal RFQ	Not required	In Progress					15,000			15,000	0%	Purchasing supplies
CS-24-0006	Soccer Field Upgrades in Essex and Harrow	Annual maintenance for turf, paint, and netting.	Replacement	Informal RFQ	Not required	In Progress					15,000			15,000	0%	Purchasing supplies
CS-24-0007	Wood Chipper	Transfer existing wood chipper from Public Works to parks. The town needs to have a backup for major events, and this unit would make for a good backup.	New	To be determined	Not required	Not Started					26,950			26,950	0%	Awaiting public works to receive their new unit and then internal transfer to take place.
CS-24-0008	Tow behind roller kit	Roller to be used for turf maintenance. Existing roller travels from site to site and requires tractors to unload it from a trailer. The tow-behind kit will assist with ease of transporting to remote facilities and reduce travel time for staff.	Upgrade	Informal RFQ	Not required	Not Started					15,000			15,000	0%	Getting quotes
CS-24-0009	Essex Sports Park Amenities	New amenities for Essex Sport Field (nets, benches, bleachers, netting, garbage's).	New	RFT	Awarded	In Progress					100,000			100,000	0%	
CS-24-0010	Pathway from Perreira to Harrow Arena	Stone pathway from new subdivision to Harrow Arena	New	Informal RFQ	Awarded	In Progress					30,000			30,000	0%	Work is almost done
CS-24-0011	Parking Plan for Colchester	Includes increased signage and implementation of paid parking in lots A, B, C, and D.	Upgrade	Informal RFQ	Not required	Not Started					15,000			15,000	0%	
CS-24-0012	Co-An Park Playground	Redo the playground at Co-An Park	Upgrade	RFT	To be determined	Not Started					400,000			400,000	0%	Working with Amherstburg to solidify Master Plan prior to starting.
CS-24-0013	Corporate Tree Inventory and Assessment	Phase 1 of an urban forestry plan with future years having a municipal plan on how to increase and maintain trees.	New	Informal RFQ	To be determined	In Progress					50,000			50,000	0%	Staff on site conducting tree assessment.



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CS-24-0014	McGregor Playground Project	Sun Sail for McGregor Par as the park is in the middle of a parking lot and does not have access to shade	New	Informal RFQ	Awarded	In Progress					20,000			20,000	0%	PO Issued and waiting install.
CS-24-0018	Harrow and Colchester South Community Centre Park Master Plan	Master plan for the Harrow & Colchester South Community Center, Harrow Fairgrounds, Pollard Park, Harrow High School and Participark Trail. This process will gather public feedback and provide the best layout to maximize use of the property.	New	Single Source	Awarded	In Progress						20,000		20,000	0%	Consultants began plan
Total - Parks							-	7,344	-	754,751	786,950	20,000		1,554,357	0%	
Division: Arenas																
CS-20-0086	Shower/Dressing Room Updates-Harrow Arena	Reconfiguration of dressing rooms for addition of private showers.	Upgrade	Informal RFQ	Not required	Not Started				34,882				34,882	0%	
CS-22-0042	Surge protection for HVACs Harrow Arena	Existing HVAC's experiencing mechanical issues due to power surges. With this protection, we can prevent mechanical issues with units.	Upgrade	Below \$10,000	Not required	Not Started				3,000				3,000	0%	
CS-22-0049	Harrow Arena Parking Lot Asphalt and Catch Basins	Parking lot is deteriorating and catch basins are sinking due to increased traffic	Replacement	RFT	Awarded	In Progress		3,562		765,400				761,839	0%	Work to start in June
CS-23-0027	Canteen Equipment Replacement at ESCS	Large standup freezer and storage, cupboard replacement as well as outside counter	Replacement	Below \$10,000	Not required	Not Started				10,000				10,000	0%	
CS-23-0028	Replace the Washroom Stall Partitions at ECSC	Replace worn out partitions	Replacement	Informal RFQ	Not required	Not Started				32,000				32,000	0%	
CS-23-0029	Exhaust Fan Unit Canteen	Harrow Arena - Replace major components only	Replacement	Below \$10,000	Not required	Not Started				4,133				4,133	0%	
CS-23-0030	Replace broken tables and Chairs for Shaheen Room	New tables and chairs	Replacement	Below \$10,000	Not required	Not Started				10,000				10,000	0%	
CS-23-0031	Harrow Arena outer building repairs	Remove and apply caulking around all windows doors vents, and at grade where concrete sidewalk meets the foundation. Repair all step cracking and block repair as required. Metal flashings at front and back of Barrel Roof (replace rotten wood where required). Two coats of tuff-coat on all brick, block, masonry surfaces	Replacement	RFT	To be determined	In Progress				60,059				60,059	0%	Majority of the work is complete
CS-23-0033	Harrow Community Room HVAC	Unit has reached end of useful life	Replacement	Informal RFQ	Awarded	In Progress				29,000				29,000	0%	PO Issued and waiting install.
CS-24-0015	Harrow Compressor System Automation	Remote access to monitor alarms and schedule ice temperatures for efficiency	Upgrade	Single Source	Awarded	In Progress					38,000			38,000	0%	PO Issued and waiting install.
CS-24-0016	Generator for Essex Centre Sports Complex	Short Term Emergency shelter for Essex Centre Sports Complex	New	RFT	Awarded	In Progress					150,000			150,000	0%	
Total - Arenas							-	3,562	-	948,474	188,000	-		1,132,913	0%	
Division: Harbour																
CS-24-0017	C-Dock Replacement	Deterioration of dock requiring replacement	Replacement	RFT	To be determined	Not Started					160,000			160,000	0%	RFT under review
Total - Harbour							-	-	-	-	160,000	-		160,000	0%	
Total - Community Services							47,891	150,166	-	4,365,384	2,200,490	20,000		6,387,818	3%	
Department: Development Services																
Division: Planning																
PZ-22-0002	New Official Plan	As mandated under the Planning Act, a new municipal Official Plan must be prepared every 10 years after an Official Plan takes effect. The Town's current OP took effect in 2009	New	RFP	Awarded	In Progress				19,927	12,537			32,464	0%	Project ongoing; Additional scope being completed in Q2 & Q3; Entire project to be completed by Q4
PZ-23-0002	New Development Charges By-law & Background Study	DC By-law expires in 2024, therefore a DC Background Study must be undertaken in 2023	New	Informal RFQ	Not required	In Progress		9,668		34,797				25,129	28%	Project underway and anticipated to be completed by August 2024
PZ-24-0001	CWATS - Soft Projects	Bike Lockers, Repair Stations, Rodeo, Valet, Helmets, Wayfinding Signage, Bike Rack, Painted Crosswalks - Additional projects and increase in costs	New	Informal RFQ	Not required	Not Started					25,000			25,000	0%	Purchases anticipated to be completed in Q3 & Q4
Total - Planning							-	9,668	-	54,723	37,537	-		82,593	10%	
Division: Economic Development																
GG-19-0016	Wayfinding Signage Project	Anticipated additional costs to complete the Wayfinding Signage Project. Carry forward remaining funds into 2022 for installation of Gesto and Fire Station #2 signage	Upgrade	Below \$10,000	Not required	Work Completed		809		1,023				214	79%	Signs have been installed and completed
ED-22-0001	Business Retention & Expansion Program	Consultant to develop a small business retention and expansion program as identified in the Strategic Plan	New	Informal RFP	Awarded	Not Started				26,065				26,065	0%	Project commencement is pending partnership funds as part of a Rural Economic Development Application to the Province



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ED-23-0001	Agritourism Implementation	Continuation of completing action items as identified in the Agritourism Development Strategy	New	Informal RFQ	Not required	Not Started				16,008				16,008	0%	To be utilized in Q2 and Q3 to support agritourism initiatives
Total - Economic Development							-	809	-	43,096	-	-		42,287	2%	
Total - Development Services							-	10,477	-	97,819	37,537	-		124,880	8%	
Department: Public Works																
Division: Equipment																
PW-22-0004	5 Ton Dump Unit 508	Current unit is at its useful life and requires replacement. Due to changing needs of the department, 5 ton will be replaced with Heavy Duty Pickup Truck with dump body	Replacement	RFT	To be determined	Work Completed		528		5,000				4,472	11%	Complete but waiting on transfer from sale.
PW-23-0002	5 Ton snow plow	Replace unit #534 and upgrade to 5 ton	Upgrade	RFT	Waiting for Opening	In Progress				322,792				322,792	0%	In progress
PW-23-0006/SS-23-0001	Replacement of 15-ton Dump/Plow (unit 541)	Early replacement of this unit to replace the Essex PCP dump truck (wastewater)	Replacement	RFT	Waiting for Opening	In Progress				424,307				424,307	0%	In progress
PW-24-0002	Pickup Truck	New pickup truck due to growth	New	RFT	Awarded	In Progress					75,000			75,000	0%	Vehicle delivery expected in early Q3.
PW-24-0003	Electric Infrastructure Services Vehicle	In accordance with the Town's Strategic Plan and Climate Change Adaptation Plan, this vehicle is being purchased to pilot an electric vehicle fleet	Upgrade	RFT	Awarded	In Progress					70,000			70,000	0%	Transfer from Water for disposal of truck and Green Fund Reserve. EV vehicle received and pickup surplus to Water Services. Awaiting grant announcement for EV chargers.
PW-24-0004	Vermeer Wood Chipper	Early replacement to provide to Community Service. CS should be paying for useful life remaining on asset.	Upgrade	RFT	Awarded	In Progress					135,000	341	R24-04-125	135,341	0%	Waiting on invoice
PW-24-0005	Minor Equipment	Miscellaneous Tools and Repairs	Replacement	Informal RFQ	To be determined	In Progress					20,000			20,000	0%	Ongoing expenses for small tools
PW-24-0006	Generator for Harrow	Generators to provide backup power to Harrow Public Works shop	New	RFT	To be determined	In Progress					80,000			80,000	0%	In procurement stage
PW-24-0007	Design of Essex Centre Salt Shed Expansion	Design plans needed to Increase salt capacity of the Essex Centre salt shed due to growth, construction forecasted to take plan in 2025	Upgrade	RFP	To be determined	In Progress					100,000			100,000	0%	In procurement stage
Total - Equipment							-	528	-	752,100	480,000	341		1,231,913	11%	
Division: Roads and Roadside																
PW-19-0036	LED Conversion of Streetlights	Conversion of streetlights to more energy efficient LED streetlights.	Upgrade	RFT	To be determined	In Progress				291,805				291,805	0%	In progress
PW-21-0037	Maidstone - Arthur - Gosfield Intersection Improvements	Interim solution to improve intersection configuration and safety while extending the useful life of the road	Upgrade	RFT/RFP	To be determined	In Progress		593		740,599				740,007	0%	Construction to be completed in Q2.
PW-22-0009	Irwin Ave Reconstruction (phase one)	Engineering Design and Preliminary work of Irwin Avenue reconstruction from Arthur to Gosfield	Replacement	RFT	Awarded	In Progress		53,251		134,977				81,726	39%	Construction to begin in May 2024.
PW-22-0016	Walnut Street Engineering	Reconstruction of Walnut Street South including water and storm sewers	Upgrade	RFT	To be determined	In Progress		53,638		120,867				67,229	44%	Currently being designed by TYLin.
PW-22-0028	CWATS Trail	Multi year project - CR 50 from Wright to CR 41 Paved Shoulder	New	Informal RFQ	Not required	In Progress	17,726.60			652,758	1,270,083			1,905,115	1%	Awarded by the County of Essex.
PW-23-0007	Ridge Road Rehabilitation	Rehabilitation of the Ridge Road from County Road 20 to Huffman Road	Replacement	RFT	Awarded	Not Started				69,447				69,447	0%	This will be carryforward to 2025 to complete third lift on this section with the third lift of phase 2.
PW-23-0010	McCormick Beach Road Cul-de-sac	Construction of cul-de-sac at the end of McCormick Beach Road	New	Informal RFQ	Not required	Work Completed		1,828		10,659				8,831	17%	Complete
PW-23-0012	CWATS Feasibility Study - Maidstone Avenue	Engineering Feasibility Study Report	New	Informal RFQ	Not required	In Progress				30,000				30,000	0%	Study complete. Awaiting invoice.
PW-23-0015	Townsvie Estates Sidewalk	As directed by Council (R22-07-452), construction of the sidewalk on Morris Drive along SWM pond	New	RFT	Awarded	Work Completed	26,884			26,884				(0)	100%	Project completed. Awaiting payment from Developer
PW-23-0016	PW shop washroom upgrade	Improve washroom facilities	Upgrade	RFQ	To be determined	In Progress				76,400				76,400	0%	Washroom improvements currently underway
PW-24-0001	Irwin Avenue Road Reconstruction	Reconstruction of Irwin Avenue from Arthur Ave to County Road 23 including road, curbs, sidewalks, storm sewers, and watermain	Replacement	RFT	In Progress	Not Started					4,350,000			4,350,000	0%	Construction anticipated to start in May.
PW-24-0008	CWATS Feasibility Study - Talbot Street	Engineering Feasibility Study to review the feasibility of completing cycling facilities on Talbot Street from Essex/Kingsville border to Irwin Avenue	New	To be determined	To be determined	Not Started					30,000			30,000	0%	Not started, but expected to be completed by end of 2024.
PW-24-0009	Annual Sidewalk Maintenance	Annual replacements/repairs of various sidewalks within the municipality	Replacement	RFT	Awarded	Not Started					135,000			135,000	0%	Construction to begin in May.
PW-24-0010	Hot Mix Asphalt Resurfacing Program	Yearly Maintenance overlay on select roads with surface course asphalt	Replacement	RFT	Awarded	In Progress					1,270,000			1,270,000	0%	Construction to begin in June.
PW-24-0011	Ridge Road Rehabilitation	Rehabilitation of the Ridge Road from Huffman Road to County Road 50	Replacement	RFT	Awarded	In Progress					1,050,000			1,050,000	0%	Construction to begin in June.



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							Unfinanced Costs from 2023	Actual Costs as at March 31st, 2024	Actual Revenues as at March 31st, 2024							
PW-24-0012	Rural Road Resurfacing Program	Yearly Maintenance overlay on select rural tar and chip roads to extend their useful life	Replacement	RFT	Awarded	In Progress					450,000			450,000	0%	Construction to begin in July.
PW-24-0013	Maidstone Avenue/South Talbot Intersection Improvement - Engineering Design	Engineering Design for South Talbot Road for roadway and turning lane improvements from Reed Street to Maidstone Avenue.	New	RFP	To be determined	Not Started					300,000			300,000	0%	Preparing procurement documents. Aiming for release in mid-summer.
PW-24-0014	Maidstone and Talbot Street Intersection Engineering Design	Complete the engineering design of Maidstone Talbot intersection in Essex Centre.	Replacement	Single Source	Awarded	In Progress		1,845			80,000			78,155	2%	Detailed design currently underway.
Total - Roads and Roadside							44,610	111,155	-	2,154,397	8,935,083	-		10,933,714	1%	
Division: Stormwater Management																
PW-19-0048	Stormwater Partnership Improvements-Main	Storm water partnership improvements that occur as a result of development.	Upgrade	RFT	To be determined	Not Started				197,995				197,995	0%	
PW-21-0040	Victoria/South Talbot Culvert Replacement	In conjunction with MTO's Highway 3 Widening Project	Replacement	RFT	To be determined	Not Started				350,000				350,000	0%	
PW-22-0021	South Malden Rd/County Road 11 103901	Bridge/Culvert Rehabilitation Program	Replacement	RFT	To be determined	In Progress				7,820				7,820	0%	Remaining funds to cover invoice for end of maintenance walk-throughs in 2024.
PW-22-0023	Engineering for Various Bridges and Culverts	In order to be prepared for construction, engineering of select bridges and culverts are done a year in advance.	Replacement	RFP	Awarded	In Progress		2,875		28,439				25,564	10%	In detailed design phase.
PW-23-0019	5th Concession / McCormick Sideroad 200403	Bridge/Culvert Rehabilitation Program	Replacement	RFT	To be determined	In Progress				450,000				450,000	0%	Currently out for tender.
PW-23-0020	3rd Concession Road / County Road 23 200204	Bridge/Culvert Rehabilitation Program	Replacement	RFT	To be determined	In Progress				400,000				400,000	0%	Currently out for tender.
PW-23-0021	Engineering for Various Bridges and Culverts	In order to be prepared for construction in 2024, engineering of select Bridges and Culverts are done a year in advance	Replacement	RFP	Re-Tender	In Progress				63,427				63,427	0%	In detailed design phase.
PW-23-0022	Richmond Drain Bank Stabilization Phase 1	Drain bank stabilization construction	Upgrade	RFT	To be determined	In Progress				995,875				995,875	0%	Tender has been awarded by Council
PW-24-0015	Storm Sewer Rehabilitation Program	Engineering design of replacement storm sewers past their useful life	Replacement	RFP	To be determined	Not Started					450,000			450,000	0%	Report coming to Council in near future
PW-24-0016	Servicing Masterplan	Environmental Assessment (Phases 1 and 2) to identify servicing needs and priorities in the Town for water, wastewater, and stormwater infrastructure as per the first goal within Council adopted Strategic Plan of Safe and Reliable Infrastructure	New	RFP	To be determined	Not Started					350,000			350,000	0%	Working on procurement. Plans to release procurement documents following completion of the Official Plan project.
PW-24-0017	Mole Road/South Malden Road 104701	Bridge/Culvert Rehabilitation Program	Replacement	RFT	To be determined	Not Started					750,000			750,000	0%	In detailed design phase.
PW-24-0018	Richmond Drain - Phase 3	The 5th Concession bank is failing due to the Richmond Drain proximity to the road. Phase 3 is the final phase of a multiyear project to protect the road.	Replacement	RFT	Awarded	In Progress					800,000			800,000	0%	Tender has been awarded by Council
PW-24-0019	Significant Drinking Water Threat Assessment Report for Proposed Alterations (CLI-ECA Requirement)	As required in CLI ECA #029-S701, this report is required to be completed	New	Below \$10,000	Not required	Not Started					8,000			8,000	0%	Not yet started.
PW-24-0020	Stormwater Monitoring Plan (CLI ECA Requirement)	As required in CLI ECA #029-S701, this report/plan is required to be completed	New	Informal RFQ	Not required	Not Started					20,000			20,000	0%	Not yet started.
PW-24-0021	Engineering Design for Various Bridges and Culverts	In order to be prepared for construction in 2025, engineering of select Bridges and Culverts are done a year in advance	Replacement	RFP	Awarded	In Progress					90,000			90,000	0%	In detailed design phase.
Total -Stormwater Management							-	2,875	-	2,493,556	2,468,000	-		4,958,681	0%	
Total - Public Works							44,610	114,558	-	5,400,053	11,883,083	341		17,124,309	1%	
Total - Property Tax Supported							4,040,677	380,421	-	16,797,536	14,715,110	51,212		27,142,761	14%	



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							Unfinanced Costs from 2023	Actual Costs as at March 31st, 2024	Actual Revenues as at March 31st, 2024							
User Rated Supported																
Department: Development Services																
Division: Building																
BD-24-0001	ADU Search	One time fee to obtain building fabric parcel data to get ADU Search Platform back up for Town of Essex	New	Below \$10,000	Not required	Not Started					7,500			7,500	0%	Outline of services received; work to be carried out in Q3
Total - Building							-	-	-	-	7,500	-		7,500	0%	
Total -Development Services																
Division: Drainage																
AR-24-0001	Drainage Costs that are recoverable		N/A	N/A	N/A	In Progress		153,690	648,645					(153,690)	0%	
Total - Drainage							-	153,690	648,645	-	-	-		(153,690)	0%	
Department: Environmental Services																
Division: Water																
WW-21-0010	Ward 1 Water Supply West of Highway 3		New	OCWA	Not required	In Progress				15,264				15,264	0%	Waiting on invoice
WW-22-0009 /WW-22-0010 /SS-22-0004 /SS-22-0005 /SS-22-0006	Heavy Duty Pickup	Unit #609 is at its useful life expectancy and requires replacement	Replacement	RFT	To be determined	In Progress				184,844				184,844	0%	Tendered closed. Purchase order is forthcoming.
WW-22-0012	Water Modelling Study - Harrow-Colchester South Water Supply System	Water modelling study of the Harrow-Colchester South Water Supply System	New	Single Source	To be determined	In Progress				7,055				7,055	0%	Study complete. Waiting on invoice
WW-23-0005	OCWA Capital Recommendations	OCWA Recommended capital improvements to Harrow-Colchester South Water Treatment Plant	Upgrade	OCWA	Not required	In Progress				61,034				61,034	0%	Work Underway. Awaiting invoice
WW-24-0001	Equipment Contingency Wards 1 and 2	Replacement of equipment, maintenance, issues, and design investigations with respect to water distribution systems	Replacement	Below \$10,000	Not required	Not Started					10,000			10,000	0%	Only used as needed.
WW-24-0002	Equipment Contingency Wards 3 and 4	Replacement of equipment, maintenance, issues, and design investigations with respect to water distribution systems	Replacement	Below \$10,000	Not required	Not Started					10,000			10,000	0%	Only used as needed.
WW-24-0003	Harrow Colchester South Water Treatment Plant Contingency Wards 3 and 4	Replacement of equipment, maintenance, issues, and design investigations with respect to Harrow-Colchester South Water Treatment Plant	New	RFT	To be determined	Not Started					205,000			205,000	0%	Only used as needed.
WW-24-0004	OCWA Capital Recommendations	OCWA Recommended capital improvements to Harrow-Colchester South Water Treatment Plant	Upgrade	OCWA	Not required	In Progress					456,000			456,000	0%	Capital Underway. Delays due to staffing changes at OCWA.
WW-24-0005	Engineering Design for Various Watermains	In order to be prepared for construction, engineering designs are completed in advance of project construction	Replacement	RFP	To be determined	Not Started					250,000			250,000	0%	Not started
WW-24-0006	Repairs to Shop Roof	Various repairs to leaking roof at the shop	Replacement	Informal RFQ	To be determined	Not Started					20,000			20,000	0%	Not started
WW-24-0007	Pickup Truck	To be transferred from Public Works	New	To be determined	To be determined	In Progress					28,900			28,900	0%	Vehicle has been transferred.
WW-24-0008	Replace Truck (Unit #613)	Useful life has been reached	Replacement	RFT	In Progress	Not Started					100,000			100,000	0%	Not started
Total - Water							-	-	-	268,198	1,079,900	-		1,348,098	0%	
Division: Sanitary Sewer																
SS-22-0015	OWCA Capital Recommendations - Ward 4	OCWA Recommended capital improvements to the Harrow Lagoons.	Replacement	OCWA	Not required	In Progress		10,737		180,283				169,546	6%	Work to start again in Q2.
SS-22-0016	Colchester Sanitary Sewer Environmental Assessment	Study for the Colchester sanitary sewer to ensure there are no negative impacts to existing properties as a result of proposed development outside of the sanitary service area.	Upgrade	Single Source	Not required	In Progress	75,507	1,209	76,447	109,940				33,224	70%	Complete. Awaiting developer contribution
SS-23-0008	OCWA Capital Recommendations - Ward 1	OCWA Recommended capital improvements to Essex Pollution Control Plant and Northeast Lagoons	New	OCWA	Not required	Not Started				359,512				359,512	0%	Work to start again in Q2.
SS-23-0009	OCWA Capital Recommendations - Ward 3	OCWA Recommended capital improvements to the Colchester Lagoons	New	OCWA	Not required	Not Started				604,602				604,602	0%	Work to start again in Q2.
SS-24-0001	Treatment - Ward 1 Contingency	Equipment, process, facility replacements and improvements for the Essex Pollution Control Plant and Northeast Lagoons	New	OCWA	Not required	In Progress		5,480			90,000			84,520	6%	Only used as needed.
SS-24-0002	Treatment - Ward 3 Contingency	Equipment, process, facility replacements and improvements for the Colchester Lagoons	New	OCWA	Not required	Not Started					55,000			55,000	0%	Only used as needed.
SS-24-0003	Treatment - Ward 4 Contingency	Equipment, process, facility replacements and improvements for the Harrow Lagoons	New	OCWA	Not required	In Progress		1,901			55,000			53,099	3%	Only used as needed.
SS-24-0004	Collection and Conveyance - Ward 1	Replacement of equipment, maintenance, issues, design investigations with respect to the ward 1 service area	Replacement	OCWA	Not required	In Progress		2,849			60,000			57,151	5%	Only used as needed.



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							Unfinanced Costs from 2023	Actual Costs as at March 31st, 2024	Actual Revenues as at March 31st, 2024							
SS-24-0005	Collection and Conveyance - Ward 3	Replacement of equipment, maintenance, issues, design investigations with respect to the ward 3 service area	Replacement	OCWA	Not required	In Progress		30,229			62,500			32,271	48%	Only used as needed.
SS-24-0006	Collection and Conveyance - Ward 4	Replacement of equipment, maintenance, issues, design investigations with respect to the ward 4 service area	Replacement	OCWA	Not required	In Progress		4,147			57,500			53,353	7%	Only used as needed.
SS-24-0007	Significant Drinking Water Threat Assessment Report for Proposed Alterations (CLI-ECA Requirement)	As required in CLI ECA #029-W601, this report is required to be completed	New	Below \$10,000	Not required	Not Started					8,000			8,000	0%	Not started
SS-24-0008	OCWA Capital Recommendations - Ward 1	OCWA Recommended capital improvements to Essex Pollution Control Plant and Northeast Lagoon	Replacement	OCWA	Not required	In Progress		143,946			730,750			586,804	20%	Capital Underway. Delays due to staffing changes at OCWA.
SS-24-0009	OCWA Capital Recommendations - Ward 3	OCWA Recommended capital improvements to the Colchester Lagoons	Replacement	OCWA	Not required	In Progress		10,676			76,500			65,824	14%	Capital Underway. Delays due to staffing changes at OCWA.
SS-24-0010	OCWA Capital Recommendations - Ward 4	OCWA Recommended capital improvements to the Harrow Lagoons	Replacement	OCWA	Not required	In Progress					90,000			90,000	0%	Capital Underway. Delays due to staffing changes at OCWA.
SS-24-0011	Colchester Water Pollution Control Plant Expansion	Design and construction of the Colchester Water Pollution Control Plant.	Upgrade	RFP	To be determined	In Progress						2,453,434	R24-04-124	2,453,434	0%	Detailed design underway.
Total - Sanitary Sewer							75,507	211,175	76,447	1,254,337	1,285,250	2,453,434		4,706,339	179%	
Total - Environmental Services							75,507	211,175	76,447	1,522,535	2,365,150	2,453,434		6,054,436	5%	
Total - User Rated Supported							75,507	364,865	725,092	1,522,535	2,372,650	2,453,434		5,908,247	7%	
Total - Property Tax and User Rate Supported							4,116,184	745,286	725,092	18,320,070	17,087,760	2,504,646		33,051,007	13%	