

2020 Capital Variance (as at August 31, 2020)



Project Number	Project Name	Project Description	Asset Management Status	Type of Tender	Tender Closing Date	Project Status	Anticipated Completion Month	2020 Budget	Post-Budget Approval	Post-Budget Resolution Approval	Actuals as at August 31, 2020	Unspent Budget Amount (\$)	Budget Spent (%)	Director/Manager Comments on Variance
Property Tax Supported														
Division - Council														
GG-20-0002	Council Contingency		New	N/A	N/A	In Progress		50,000			1,273	48,727	3%	Allocated on an as needed basis per council direction/resolution
GG-20-0008	Harrow Streetscaping	Harrow Streetscape Project.	Upgrade	RFT	To Be Determined			4,590,170			150,259	4,439,911	3%	
GG-20-0017	Internal Service Review					In Progress	November		200,000	Resolution R20-03-085	50,880	149,120	25%	
Total - Council								4,640,170	200,000		202,412	4,637,758	4%	
Division: Police														
PD-19-0002	Harrow Detachment - Carpet Replacement (carry forward PD-17-0006)	Replace Carpeting in Offices Upstairs.	Replacement	N/A	N/A	Carryforward to 2021		1,593			443	1,150	28%	As needed Additional funds required
PD-20-0001	Contingency		Upgrade	N/A	N/A			25,000			-	25,000	0%	
PD-20-0002	Roof Access Ladder Harrow OPP Station	Health and safety.	New	RFQ	27-May-20	Carryforward to 2021		30,000				30,000	0%	
Total - Police								56,593	-		443	56,150	1%	
Division: Cemeteries														
HS-19-0002	Cemetery Tracking Software	Mapping component remaining.	New	N/A	N/A			2,325			443	1,882	19%	
HS-20-0001	Columbarium		New	RFP	25-Mar-20			35,000				35,000	0%	
HS-20-0002	Signage at Cemeteries		New	RFQ	To Be Determined			5,000			4,076	924	82%	
HS-20-0003	Colchester Memorial Road Expansion		New	In House	N/A			20,000			9,340	10,660	47%	
Total - Cemeteries								62,325	-		13,859	48,466	22%	
Total - Other								4,759,088	200,000		216,714	4,742,374	4%	
Department: Corporate Services														
Division: Information Technology														
GG-19-0003	Clerk Counter Renovations	Funding needed for 2020 still for internal entrance doors.	Replacement	RFQ	To Be Determined	In Progress	December	6,115			-	6,115	0%	May need to be carried to 2021 if not completed in December
GG-19-0010	3 Replacement Cameras at Colchester Community Centre	Replace and upgrade existing security cameras to be compatible with the updated video server at the Colchester Harbour.	Replacement	N/A	N/A	Carryforward to 2021		2,500			-	2,500	0%	
GG-19-0012	Network Security Audit	Third party will identify and evaluate the network, determine any threats or weaknesses in the network and determine the necessary measures to protect against those threats.	New	RFQ	To Be Determined	Carryforward to 2021		27,000			-	27,000	0%	Due to the pandemic this project has been moved to 2021
GG-19-0013	New Town Hall		Upgrade	N/A	To Be Determined	Carryforward to 2021		200,000			154,763	45,237	77%	Any remaining fund carryforward to 2021
GG-19-0017	Fees and Charges Review	Review and update.	Replacement	RFP	22-Jan-20	In Progress	December	30,000			-	30,000	0%	Project was paused due to the pandemic however is moving forward with expected completion by December 2020
GG-19-0018	Wifi at the Harbour and Essex Arena	Wifi Harbour and Essex Arena - Upgrade and install Guest Wireless access points and internet and at the Colchester Harbour and Essex Arena.	New	N/A	N/A	Carryforward to 2021		13,213			-	13,213	0%	
GG-19-0027	Server Room UPS Replacement	Replacement and additional server room and network backup batteries and power monitoring systems.	Replacement	RFQ	To Be Determined	Carryforward to 2021		12,000			-	12,000	0%	
GG-19-0028	Fibre Optic Install and New Switch Hardware	Create a private Wireless Access Network in Harrow servicing all Harrow facilities with a Cogeco Fiber back bone to Essex Town Hall.	Replacement	N/A	N/A	Carryforward to 2021		19,000			-	19,000	0%	
GG-20-0003	Wireless Network Upgrade All Essex Locations (Pool\ Arena\ Fire\ Water Tower \ Gesto	Essex Wireless WAN\ back haul from water tower, new Wireless WAN for Harrow including remote management, UPS managed switch 500mb fiber back haul. This will support Harrow Water\ Harrow Arena\ Harrow Public Works.	Upgrade	RFT	To Be Determined	Carryforward to 2021		50,000			-	50,000	0%	
Total - Corporate Services								359,828	-		154,763	205,065	43%	
Department: Community Services														
Division: Fire														
FD-19-0012	Replace Rescue 3 Station 3	Vehicle is 20 years old and insurance requirement for replacement.	Replacement	RFP	25-Mar-20	Carryforward to 2021		300,000			-	300,000	0%	Tender awarded and receive vehicle next Summer

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FD-19-0015	Station 2 Replacement		Upgrade	N/A	5-Aug-20	Carryforward to 2021		2,689,849	709,182	Fire and Rescue Report 2020-04 Resolution number not yet available	64,740	3,334,291	2%	Tender awarded and build to be completed in 2021
FD-20-0002	Hose Replacement Program	Replace a percentage of hoses annually.	Replacement	N/A	N/A	In Progress	December	15,150				15,150	0%	
FD-20-0003	Pager Replacement Program		Replacement	N/A	N/A	Work Completed		5,681			4,858	823	86%	
FD-20-0005	Headset Replacement Program	3 sets replaced annually.	Replacement	N/A	N/A	Work Completed		3,600			3,572	28	99%	
FD-20-0008	Personal Protective Equipment	Replace a percentage of bunker gear annually.	Replacement	N/A	N/A	In Progress	November	35,421			26,649	8,773	75%	
FD-20-0010	Replace Cutters Jaws of Life Station 3	Current equipment needs to be updated due to new vehicle designs and materials.	Replacement	N/A	N/A	Work Completed		18,500			15,763	2,737	85%	
FD-20-0011	Ice Water Rescue Equipment (RIT Basket & PPE for Ice/Water Team)	Equipment approved by Council for an Ice Water Rescue Team.	New	RFQ	To Be Determined	Work Completed		12,100			10,825	1,275	89%	
FD-20-0012	New Notebook computers Each Station (3)	All reporting is done on computers and need to provide firefighters tools to complete required reports.	New	N/A	N/A	In Progress	December	20,000				20,000	0%	
FD-20-0014	Firefighter Recruitment (6)	Cost of training and gear for new firefighters.	New	N/A	N/A	Carryforward to 2021		54,000			1,807	52,193	3%	
Total - Fire								3,154,301	709,182		128,213	3,735,271	3%	
Division: Parks														
CS-19-0056	New Family washroom at the Essex Splash Pad Building	Cost includes demo of 2 ends and roof replacement, and men's women's and family washrooms.	Upgrade	RFT	13-May-20	In Progress		234,556			23,839	210,717	10%	May need to carry to 2021
CS-19-0075	Colchester Parking - Town Lot Phase 1 of 2 (Dunn & Cty Rd 50)	Colchester Parking - Town Lot Phase 1 of 2 (Dunn & Cty Rd 50) Consulting and Engineering.	New	RFT	To Be Determined	In Progress		212,845				212,845	0%	
CS-19-0096	Furnace Replacement at Lion's Hall	Furnace Replacement at Lion's Hall.	Replacement	RFQ	To Be Determined	Work Completed		8,027				8,027	0%	
CS-19-0097	Washroom Upgrades at Lion's Hall	Washroom Upgrades at Lion's Hall.	Upgrade	RFQ	To Be Determined	Carryforward to 2021		20,000				20,000	0%	
CS-19-0100	Planters for Heritage Gardens and Sadler's Park (cfwd CS-18-0046)	Add Planters for Heritage Gardens and Sadler's Park.	New	N/A	N/A	Carryforward to 2021		5,000				5,000	0%	
CS-19-0101	Hard surface Trails Hard surface Trails (cfwd CS-18-0071/CS-17-0061)	Hard surface Trails within urban centres.	Upgrade	RFQ	To Be Determined	Carryforward to 2021		18,514				18,514	0%	
CS-19-0112	Splashpad and Change House in Essex Centre (Carry forward CS-18-0049)		New	N/A	N/A	Carryforward to 2021		2,141			1,725	416	81%	
CS-19-0120	Park Signage (Carry forward CS-18-0074/CS-17-0111/CS-16-0039)	Park Signage - add and replace for proper branding.	Replacement	RFQ	To Be Determined	Carryforward to 2021		8,293				8,293	0%	
CS-19-0121	Waterfront Access Upgrades (cfwd CS-18-0076/CS-17-0127)	Waterfront Access Upgrades - review of current properties.	Upgrade	RFQ	To Be Determined	Carryforward to 2021		15,237				15,237	0%	
CS-20-0001	Ball Diamond Rehabilitation (Annual)	Annual cost to maintain baseball diamonds.	Replacement	N/A	N/A	In Progress	December	15,000			2,953	12,047	20%	
CS-20-0019	Pick-up Truck Replacement	Replace unit 810-10 Ford F150.	Replacement	RFT	1-Apr-20	Work Completed		65,000			49,890	15,110	77%	
CS-20-0020	Replace 2009 Kioti Tractor (Asset 24068)	Replace tractor.	Replacement	RFT	20-May-20	Work Completed		57,700			53,814	3,886	93%	
CS-20-0042	Tennis Courts in Essex Centre	New Tennis courts in Essex Centre as per Parks and Rec Master Plan.	New	RFT	To Be Determined	Carryforward to 2021		240,000				240,000	0%	
CS-20-0046	Top Dresser for Sports Fields	Different Unit.	New	RFQ	25-Mar-20	Work Completed		23,000			21,895	1,105	95%	
CS-20-0053	Dog Park Agility Items	Dog park agility items.	New	RFQ	To Be Determined	Carryforward to 2021		8,840				8,840	0%	
CS-20-0056	Heritage Train Station landscaping	Continue to develop grounds around Essex Train station.	New	RFQ	To Be Determined	Carryforward to 2021		8,000				8,000	0%	
CS-20-0059	Two (2) Main Road Closure signs for Events	To have signs in house for special events.	New	RFQ	To Be Determined	Work Completed		11,000			9,152	1,848	83%	
CS-20-0065	Bridlewood Pavilion		Replacement	RFT	To Be Determined	Work Completed		16,027				16,027	0%	
CS-20-0066	Fence Around Harrow Tennis Court	Replace fence as needs replacement.	Replacement	RFQ	To Be Determined	Carryforward to 2021		11,300				11,300	0%	
CS-20-0070	Replace Rubber at Colchester Playground	Replace Rubber at Colchester Playground.	Replacement	RFP	10-Jun-20	Carryforward to 2021		65,500				65,500	0%	
CS-20-0075	Heritage Train Station and Caboose Upgrades	Heritage Train Station and Caboose Upgrades.	Upgrade	RFQ	N/A	Carryforward to 2021		15,000			661	14,339	4%	
CS-20-0085	Replace Toro Wide Area Mower 880 Parks (Harrow)	Parks Mower 880; Asset Management ID 24279; Fully Amortized May 2018.	Replacement	RFT	29-Apr-20	Work Completed		83,000			81,103	1,897	98%	
CS-20-0090	Replace 4WD tractor , CK 27	Tires and snow blade for winter control.	Replacement	RFT	17-Jun-20	Work Completed		38,000				38,000	0%	

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CS-20-0099	Replace Sidewalks Sadlers Park	Replace path at Keown entrance as areas are severely deteriorating.	Replacement	RFT	15-Apr-20	Work Completed		34,000				34,000	0%	
CS-20-0100	Replace Drop Salt Spreader	Replace drop salt spreader.	Replacement	RFQ	N/A	Work Completed		10,000			3,821	6,179	38%	
CS-20-0102	Replace Parks Small Equipment	Push mowers and weed whippers.	Replacement	N/A	N/A	In Progress	November	7,000			1,836	5,164	26%	
CS-20-0103	New Rototiller for Beds	Required to work flower beds throughout Town.	New	N/A	N/A	Work Completed		2,000			1,526	474	76%	
CS-20-0104	Areifier- Verti Quack	Sport field equipment required for turf maintenance.	Replacement	RFQ	To Be Determined	Carryforward to 2021		26,000				26,000	0%	
CS-20-0106	New Bleachers for Ball Diamonds	Replace wooden bleachers.	Replacement	RFQ	To Be Determined	Work Completed		15,000			13,236	1,764	88%	
CS-20-0143	CO-AN Park Costs								15,000		1,157	13,843	8%	
Total - Parks								1,275,980	15,000		266,608	1,024,372	21%	
Division: Miscellaneous Recreation Programs														
CS-19-0032	Colchester Community Centre Upgrades	Colchester Community Centre upgrades.	Replacement	N/A	N/A	Carryforward to 2021		32,358			8,889	23,469	27%	
CS-19-0046	New roof Top unit for ECC Gym	New HVAC unit plus BAS hook up and removal of exiting unit heater, cap off water feeds. (carryforward).	Upgrade	RFT	To Be Determined	Work Completed		75,000				75,000	0%	
CS-19-0060	New Signage Shared with Essex Library	Annual costs to maintain soccer fields.	Replacement	N/A	To Be Determined	Work Completed		64,500			47,293	17,207	73%	
CS-19-0072	Pylon Sign LED Display Panels	Pylon Sign LED Display Panels.	Replacement	N/A	N/A			2,831				2,831	0%	
CS-19-0082	New A/C Furnaces at Colchester Community Centre	New A/C Furnaces at Colchester Community Centre.	Replacement	RFQ	To Be Determined	Carryforward to 2021		24,000				24,000	0%	
CS-19-0109	Heritage Garden Development	Heritage Garden Development (carry forward CS-18-0082/17-0119/16-0050).	New	RFQ	To Be Determined	Carryforward to 2021		13,620				13,620	0%	
CS-19-0111	Parks, Recreation and Culture Master Plan	Development of plans from Master Plan recommendations (carry forward).	New	RFQ	To Be Determined	Carryforward to 2021		8,912				8,912	0%	
CS-19-0117	Unfinanced Library Renovations	Unfinanced Library Renovations funded through the collection of Development Charges.	Upgrade	N/A	N/A	In Progress	December	147,843				147,843	0%	
CS-19-0122	Colchester Community Garden	Colchester Community Garden - work with Schoolhouse committee (carry forward CS-18-0077/CS-17-0114/CS-16-0067/CS-15-0075).	Upgrade	N/A	N/A	Carryforward to 2021		3,296				3,296	0%	
CS-19-0124	Beautification Colchester Centre	Beautification Colchester Centre (cfwd CS-18-0083/CS-17-0120/CS-16-0073/CS-15-0076).	New	N/A	N/A	Carryforward to 2021		5,000				5,000	0%	Carry Forward Balances as in past
CS-19-0125	Beautification Harrow Centre	Beautification Harrow Centre (carry forward CS-18-0084/CS-17-0121/CS-16-0073/CS-15-0076).	Upgrade	RFQ	To Be Determined	Carryforward to 2021		25,386				25,386	0%	Carry Forward Balances as in past
CS-20-0002	Soccer Field Upgrades	Annual costs to maintain soccer fields.	Replacement	N/A	N/A	In Progress	November	15,000			1,966	13,034	13%	
CS-20-0051	Painting, Interior Essex Community Centre	Painting, Interior Essex Community Centre.	New	N/A	N/A	Carryforward to 2021		10,000				10,000	0%	
CS-20-0055	McGregor Flag Poles	Flag poles to be located at McGregor Community Centre.	New	N/A	N/A	Carryforward to 2021		6,000				6,000	0%	
CS-20-0057	Install exterior ladders to gain access to the gymnasium roof at the Essex Community Centre	Install exterior ladders to gain access to the gymnasium roof at the Essex Community Centre as per Health and Safety.	New	RFQ	To Be Determined	Work Completed		26,364				26,364	0%	
CS-20-0058	Remove the four unit heaters and the supply and return feed water lines in the gymnasium at the Essex Community Centre	Remove the four unit heaters and the supply and return feed water lines in the gymnasium at the ECC with new HVAC.	New	RFQ	6-May-20	Work Completed		12,000			607	11,393	5%	
CS-20-0062	FOBS at Colchester Com Centre	Install FOB building access system to match other community centres.	New	N/A	N/A	Work Completed		5,000				5,000	0%	
CS-20-0067	Field Sprayer (Laser) Replacement for Harrow Soccer Complex	Field Sprayer (Laser) Replacement for Harrow Soccer Complex.	Replacement	N/A	N/A	Carryforward to 2021		2,600				2,600	0%	
CS-20-0089	Essex Community Centre, up grade BAS to Gymnasium Unit	Essex Community Centre, up grade BAS to Gymnasium Unit - system required to control new HVAC system remotely.	New	N/A	N/A	Work Completed		9,000			8,985	15	100%	
CS-20-0091	Roof Restoration for the Essex Community Centre	Roof Restoration for the Essex Community Centre.	Replacement	RFT	6-May-20	Work Completed		200,000			52,564	147,436	26%	
CS-20-0105	Carnegie Building Front Steps and Wall Repairs	Needed repairs as per engineers report.	Upgrade			Work Completed		15,000			12,417	2,583	83%	
CS-20-0107	Replace Sidewalk McGregor Community Centre	Replace sidewalk around playground.	Replacement	RFQ	15-Apr-20	Work Completed		9,900				9,900	0%	
Total - Miscellaneous Recreation Programs								713,610	-		132,721	580,889	19%	

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Division: Arena														
CS-20-0038	Ice Resurfacer at Harrow Centre Sports Complex	Olympia Ice Resurfacer; Asset ID 24286; Fully Amortized Date October 2019. Replacement of Harrow Olympia. Takes 1 year to have made.	Replacement			Carryforward to 2021		90,900				90,900	0%	Ordered in 2020 and arriving in 2021
CS-20-0043	Essex Centre Sports Complex Dressing Room Floor Upgrade	Essex Centre Sports Complex Dressing Room Floor Upgrade.	Replacement	RFT	20-May-20	In Progress	November	77,000			41,760	35,240	54%	
CS-20-0069	Sliding Accessible Entrance Doors at Essex Centre Sports Complex	Install sliding doors at ECSC entrances. Do 1 set per year for the next 4 years.	Upgrade	RFQ	To Be Determined	In Progress	November	10,000				10,000	0%	
CS-20-0072	Sliding Accessible Doors to Dressing Rooms and Harrow Sports Complex	Sliding Accessible Doors to Dressing Rooms and Harrow Sports Complex.	Upgrade	RFQ	To Be Determined	In Progress	November	10,000				10,000	0%	
CS-20-0083	Replace Ice Resurfacer 850-00 at Essex Centre Sports Complex	Replace Ice Resurfacer 850-00 at Essex Centre Sports Complex.	Replacement	N/A	N/A	In Progress	November	92,000				92,000	0%	
CS-20-0084	Replace HVCA unit Harrow Arena -5 ton unit	Daycare 2020 budget - Pre-Approved.	Replacement	RFQ	N/A	Work Completed		19,000			15,438	3,562	81%	
CS-20-0086	Shower/Dressing Room Upgrades - Harrow Arena	Shower/Dressing Room Upgrades - Harrow Arena.	Upgrade	RFQ	To Be Determined	Carryforward to 2021		30,000				30,000	0%	
CS-20-0092	Mid Roof Harrow Arena Replacement	Mid Roof Harrow Arena Replacement.	Replacement	RFT	20-May-20	Work Completed		175,000				175,000	0%	
CS-20-0097	Landscaping New Islands Parking Lot	Beach stone and plant materials.	New	N/A	N/A	In Progress	October	7,500			4,218	3,282	56%	
CS-20-0098	Burnishing Machine for Vinyl Floors	To burnish tile floors for Town facilities.	New	N/A	N/A	Carryforward to 2021		2,800			2,779	21	99%	
CS-20-0113	Essex Arena Projection system in Barnett Room	Essex Arena Projection system in Barnett Room.	New	N/A	N/A	Work Completed		3,500			2,342	1,158	67%	
CS-20-0114	Essex Arena Mortar and Block Repairs Essex Centre Sports Complex	Replace mortar that is loose , cracked and missing. Replace broken blocks.	Replacement	RFQ	2-Sep-20	In Progress	December	38,000				38,000	0%	
CS-20-0116	Essex Arena Replace 4 condensing boilers	Moved from 2022 & 2023 to 2020, units are coming apart inside.	Replacement	RFT	15-Apr-20	In Progress	November	63,200	15,820	Resolution R20-05-162 (May 19, 2020)	49,862	29,158	63%	
CS-20-0117	Therman Scan,Torque Connections , Clean and Inspect all Internal Transformers and Main Switch	Main switch and all transformers at Essex Centre Sports Complex.	Upgrade	N/A	N/A	Work Completed	December	5,500				5,500	0%	Invoices are pending
CS-20-0118	Excavate Floor to Expose Heater Trench and Drainage	Floor heaving from ground water.	Upgrade	RFT	To Be Determined	In Progress	November	85,000	540,000	Resolution R20-08-289 (August 24, 2020)	13,615	611,385	2%	
Total - Arenas								709,400	555,820		130,014	1,135,206	10%	
Division: Essex Recreation Complex														
CS-19-0021	Wireless Radio Upgrade	Replace radio system within Essex Recreation Complex.	Upgrade	RFQ	To Be Determined	Carryforward to 2021		10,405			-	10,405	0%	Current system is operational. Repairs not required at this time.
CS-19-0042	LED Screen Replacement	Replace LED screen in pool area at Essex Recreation Complex.	Replacement	RFQ	To Be Determined	Carryforward to 2021		10,238			-	10,238	0%	
CS-19-0115	LED Lights at Aquatics Centre		Upgrade	RFQ	To Be Determined	Carryforward to 2021		15,445			-	15,445	0%	School Board partner project. No progress
CS-19-0116	Pool Piping and Equipment Study	Study to be completed by school board and our portion to carry forward. Essex Recreation Complex (carry forward CS-18-0079/CS-17-0123).	New	N/A	N/A	Carryforward to 2021		4,177			-	4,177	0%	School Board partner project. No progress
CS-20-0004	Acid wash lap pool deck, viewing area, and change room tiles at Essex Recreation Complex	Maintenance of floors and lap pool at Essex Recreation Complex.	Replacement	RFQ	To Be Determined	Work Completed		6,627			-	6,627	0%	
CS-20-0024	Backup Filter Pump Motor Replacement at Essex Recreation Complex	Backup Filter Pump Motor Replacement at Essex Recreation Complex.	Replacement	N/A	N/A	Work Completed		2,910			-	2,910	0%	
CS-20-0108	NEW - Cameras for ERC	Cameras were removed with construction of new High School.	New	RFQ	To Be Determined	Carryforward to 2021		28,500			-	28,500	0%	
CS-20-0109	Remove Vinyl Flooring and Replace Tiling - Alternate Change Room Floors	Remove vinyl floor/replace with tile Phase 2 of 2019 project.	Replacement	RFQ	To Be Determined	In Progress	October	25,000			-	25,000	0%	
CS-20-0110	Essex Recreation Complex General Painting - Lobby's/Change rooms	Interior painting has not been done in 15 years.	Upgrade	RFQ	To Be Determined	Not Started	December	15,000			-	15,000	0%	
CS-20-0119	HVAC Unit Main Gym/Auditorium Essex Recreation Complex	Partnership with school board to replace HVAC unit in main gym.	Replacement	RFT	To Be Determined	Work Completed		49,000			-	49,000	0%	
Total - Essex Recreation Complex								-	-		-	167,302	0%	
Division: Harbour														
CS-19-0106	Dock B Power Upgrade	Need to finish work in 2020 with new docks.	Upgrade	RFQ	To Be Determined	Carryforward to 2021		5,335			-	5,335	0%	
CS-20-0007	Float B - 30 Finger Docks Replacement	Replacement of B docks and fingers to provide full service.	Replacement	RFT	29-Apr-20	Carryforward to 2021		178,059			-	178,059	0%	PO Issued - work to be completed in 2021
CS-20-0111	Replace Interlock Brick with Concrete at Gas Dock and Boat Launch Areas.	Replace Interlock Brick with Concrete at Gas Dock and Boat Launch Areas.	Upgrade	RFQ	To Be Determined	Work Completed		20,000			17,650	2,350	88%	

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Total - Harbour								203,394	-		17,650	185,744	9%	
Division: Arts, Culture and Tourism														
CS-19-0064	Mural/Sculpture	No mural in 2019; complete in 2020.	New	RFQ	To Be Determined	Carryforward to 2021		10,000			-	10,000	0%	
CS-20-0047	Mural/Sculpture	ACT committee budgeted for a new mural in 2020.	New	RFQ	To Be Determined	Carryforward to 2021		10,000	(10,000)	Resolution R20-05-162 (May 19, 2020)	-	-	0%	
Total - Arts, Culture and Tourism								20,000	(10,000)		-	10,000	0%	
Total - Community Services								6,243,987	1,270,002		675,206	6,838,783	9%	
Department - Development Services														
Division: Planning														
PZ-19-0007	New Development Standards Manual Update	Procurement of services to create an updated Development Standards Manual including design standards for all related municipal assets.	New	RFP	24-Jun-20	In Progress	April	70,000	9,576	Resolution R20-08-299 (August 24, 2020)	-	79,576	0%	Project recently awarded and initiated. First invoice has yet to be received. Completion anticipated in Feb-March 2021.
PZ-20-0002	Official Plan Review - Phase 1	Mandated under the PPS to be initiated in 2020; Colchester Secondary Plan Update to be included in OP Review; Completion date dependent on County OP completion date.	New	RFP	To Be Determined	Carryforward to 2021	December	60,000	(9,576)	Resolution R20-08-299 (August 24, 2020)	-	50,424	0%	Since the Town's OP must be consistent with the County's OP, and since the County's RFP has not yet been posted or awarded, there has been a need to push the Town's project timeline accordingly
PZ-20-0008	Regional Community Energy Plan	ERCA-driven project with participation from all lower tier municipalities at \$15,000 each.	New	N/A	N/A	In Progress	April	15,000			-	15,000	0%	ERCA will be presenting the status of this project at Oct 19th Council Meeting. Completion anticipated in March-April 2021
PZ-20-0009	CWATS - 2020	Two Bike Repair Stations, Essex participation in Bike Rodeo, Bike Valet, OPP Bike Helmet Program.	New	N/A	N/A	In Progress	December	20,000			6,327	13,673	32%	Anticipated to be completed by December 2021, although the entire \$20,000 will not be spent due to cancelled events in 2020. Invoices are pending
Total - Planning								165,000	0		6,327	158,673	4%	
Division: Building														
BD-20-0001	2010 Dodge Ram 1/2 Pickup Replacement*	Asset ID 23532; Fully Amortized Date January 2020.	Replacement	RFT	1-Apr-20	Work Completed		42,500			39,213	3,287	92%	
Total - Building								42,500	-		39,213	3,287	92%	
Division: Economic Development														
GG-19-0016	Wayfinding Signage Project	Anticipated additional costs to complete the Wayfinding Signage Project.	Upgrade	N/A	N/A	Carryforward to 2021	December	17,200			8,630	8,570	50%	Invoice of \$3,500 just submitted. Remaining \$5,000 to be carried over to 2021. Phase 2 of the project anticipated to be completed end of 2021 in conjunction with the Harrow Streetscaping. (Essex signage to be covered under RED Grant Funding)
GG-19-0024	Economic Development Initiatives	Capital initiatives related to Economic Development.	Replacement	N/A	N/A	Carryforward to 2021		19,161			-	19,161	0%	Historically has been carried over since 2017 for Ec Dev Initiatives funded by WEEDC. Carry over to 2021
Total - Economic Development								36,361	-		8,630	27,731	24%	
Total - Development Services								243,861	0		54,170	189,692	22%	
Department - Public Works														
Division: Equipment														
PW-19-0002	5 Ton Roll-Off	Sterling Acterra Unit #529-09.	Replacement	RFP	To Be Determined	Work Completed	August	121,802			124,319	(2,517)	102%	
PW-19-0039	Grinder Replacement	With increased liability in trip and fall situations there is a requirement for a larger more rugged grinder to maintain sidewalk and uplift issues.	Replacement	RFQ	To Be Determined	Work Completed	August	11,000			7,086	3,914	64%	Cost Savings

2020 Capital Variance (as at August 31, 2020)



Project Number	Project Name	Project Description	Asset Management Status	Type of Tender	Tender Closing Date	Project Status	Anticipated Completion Month	2020 Budget	Post-Budget Approval	Post-Budget Resolution Approval	Actuals as at August 31, 2020	Unspent Budget Amount (\$)	Budget Spent (%)	Director/Manager Comments on Variance
PW-19-0054	15 Ton Dump/Plow	Cab and Chassis have been purchased waiting for winter equipment to be installed final invoice will come in Feb 2020	Replacement	RFP	To Be Determined	Work Completed	August	17,087			8,450	8,637	49%	Cost Savings
PW-20-0001	15-Ton Dump/Plow Unit #532	Asset ID 23208; Fully Amortized Date December 2019.	Replacement	RFT	8-Apr-20	Carryforward to 2021	July	280,000			146,699	133,301	52%	Awaiting Invoices
PW-20-0003	Minor Equipment	This consists of yearly minor equipment that is required that exceeds the procurement threshold for capital equipment and falls outside of small tools.	Replacement	RFQ	To Be Determined	Work Completed	December	15,000			12,789	2,211	85%	Awaiting Invoices
PW-20-0005	Annual Door Replacement Program	Regular replacement of a single overhead door yearly ensures proper maintenance of these facility doors. Furthermore we utilize adequate panels from old doors to improve any existing damaged doors to assist in extension of asset.	Replacement	RFQ	To Be Determined	In Progress	December	10,000			8,345	1,655	83%	Awaiting Invoices
PW-20-0032	Light Duty Tandem Asphalt Roller	Currently we have been renting a roller to perform asphalt padding, profiling, shoulder work and preparation for capital roads projects.	New	RFT	1-Apr-20	Work Completed		50,000			52,406	(2,406)	105%	Approved by Council
PW-20-0036	Air compressor	End of useful life and requires replacement.	Replacement	RFQ	To Be Determined	Work Completed		5,500				5,500	0%	Awaiting Invoices
PW-20-0037	Air conditioner recharge unit	New vehicles have a different type of fluid that our old unit cannot run as a result we will require this unit to perform maintenance in our shop.	Replacement	RFQ	To Be Determined	In Progress	December	10,500				10,500	0%	Awaiting Invoices
PW-20-0038	Essex Operations Yard (Capital Equipment Stock)	To ensure more effective and efficient level of service, stocking the Essex Operations Yard with the necessary equipment will allow us to respond and operate better.	Replacement	N/A	N/A	Carryforward to 2021		20,000			5,387	14,613	27%	Delays due to COVID
PW-20-0039	Building Expansion and Washroom Upgrade	Due to level of service and growth, the existing facility no longer meets operational requirements. Building expansion will allow more effective and efficient operations, as well as protection of valuable assets.	Upgrade	RFP	15-Jul-20	Carryforward to 2021		500,000			4,759	495,241	1%	RFP Cancelled due to cost
Total - Equipment and Administration								1,040,889	-		370,242	670,647	36%	
Division:	Roads and Roadside													
PW-19-0004	Queen Street	Increase in construction costs.	Replacement	RFT	To Be Determined	Work Completed		185,000				185,000	0%	Allocation required from PW-19-004
PW-19-0006	Gore Road (Wright Road to CR13)	Recommended to continue with Cold Rolled recycled asphalt paving.	Replacement	RFT	27-May-20	Work Completed		376,000			23,634	352,366	6%	Awaiting Invoices
PW-19-0007	8th Concession (Ferris to CR23)	Recommended to continue with Cold Rolled recycled asphalt paving.	Replacement	RFT	27-May-20	Work Completed		271,501				271,501	0%	Awaiting Invoices
PW-19-0017	Rural Streetlight Installation (Colchester Village)	Conversion of all streetlights to more energy efficient LED streetlights.	New	N/A	N/A	Carryforward to 2021		20,000			15,463	4,538	77%	Being completed in conjunction with PW-19-0036
PW-19-0034	Gordon, Wilson and Station Street Area	A carry-forward project. The asphalt milling and resurfacing is being done jointly with watermain replacement.	Replacement	RFT	4-Mar-20	Work Completed		150,000				150,000	0%	Allocation from PW-19-0049
PW-19-0036	LED Conversion of Streetlights	Conversion of all streetlights to more energy efficient LED streetlights.	Upgrade	N/A	N/A	Carryforward to 2021		634,035			258,517	375,518	41%	Multi-year project
PW-19-0040	County Road 8/County Road 42 Signalized Intersection	Engineering design for intersection improvements.	Upgrade	N/A	N/A	Carryforward to 2021		6,989			5,561	1,428	80%	Engineering study completed, improvements included in 2021 budget
PW-19-0047	Gesto Office Renovation	Required improvements to the Gesto Facility washrooms.	Replacement	N/A	N/A	Work Completed		1,063			763	300	72%	Cost savings
PW-19-0049	Queen Street Improvements	Mill and pave asphalt restorations following watermain works.	Replacement	RFT	4-Mar-20	Work Completed		255,372			280,131	(24,759)	110%	Allocate deficit to PW-0004

2020 Capital Variance (as at August 31, 2020)



Project Number	Project Name	Project Description	Asset Management Status	Type of Tender	Tender Closing Date	Project Status	Anticipated Completion Month	2020 Budget	Post-Budget Approval	Post-Budget Resolution Approval	Actuals as at August 31, 2020	Unspent Budget Amount (\$)	Budget Spent (%)	Director/Manager Comments on Variance
PW-19-0055	Gordon, Wilson (Shave and Pave cfwd PW-18-0030)	Mill and pave asphalt restorations following watermain works.	Replacement	RFT	4-Mar-20	Work Completed		120,000				120,000	0%	Awaiting Invoices
PW-19-0057	3rd Concession and Suffolk Culvert 200203 (Engineering) (carry forward PW-18-0046/PW-17-0031)	Engineering and contract administration for culvert rehabilitation works.	Replacement	RFT	To Be Determined	Work Completed		25,000				25,000	0%	Completed in 2019
PW-19-0058	Bridge 200302 (Engineering)	Engineering and contract administration for culvert rehabilitation works.	Replacement	RFT	To Be Determined	Work Completed		25,000				25,000	0%	Completed in 2019
PW-19-0059	Hanalan Street Extension Environmental Assessment	Required Environmental Assessment for Ministry of Transportation works.	Upgrade	N/A	N/A	Work Completed		32,895				32,895	0%	Completed in 2019
PW-19-0061	LAS Roads Assessment	Road assessment, including software utilized for asset management and forecasting.	New	RFQ	To Be Determined	Work Completed		12,358				12,358	0%	Completed in 2019
PW-19-0062	3rd Concession and Suffolk Culvert (Carry forward PW-18-0024)	Culvert rehabilitation works.	Replacement	RFT	To Be Determined	Work Completed		2,635			1,637	998	62%	Cost savings
PW-19-0066	Development Partnerships	Capital infrastructure improvements for development partnerships.	Upgrade	RFP	To Be Determined	Carryforward to 2021		84,100			73,256	10,844	87%	Carryforward to 2021
PW-20-0011	Overlay 6km (Approximately \$25,000/km) (Maintenance)	Yearly perform maintenance overlay on select rural tar and chip roads to extend their useful life.	Replacement	RFT	27-May-20	Work Completed	October	150,000				150,000	0%	Awaiting Invoices
PW-20-0041	4th Concession (Start CR23)		Replacement	RFT	27-May-20	Work Completed	September	450,000			401	449,599	0%	Awaiting Invoices
PW-20-0042	Yearly Sidewalk maintenance	Yearly renewal of various sidewalks within the municipality. This item was previously contained within the CWATS/trail capital budget.	Upgrade	RFT	15-Apr-20	Work Completed	August	50,000				50,000	0%	Awaiting Invoices
Total - Roads and Roadside								2,851,948	-		659,363	2,192,585	23%	
Division: Stormwater Management														
PW-19-0048	Stormwater Partnership Improvements	Storm water partnership improvements that occur as a result of development, such as the Harrow Junior School and Rush Drain (Essex Towne Center).	Upgrade	N/A	To Be Determined	Carryforward to 2021		197,995			-	197,995	0%	Carry Forward to 2021
PW-19-0050	Rain Gauges in Partnership with ERCA	Purchase and installation of stormwater gauges for improvement in regional tracking and monitoring and enabling improved design.	New	RFQ	To Be Determined	Carryforward to 2021		8,000			-	8,000	0%	Requires increase to budget
PW-19-0064	PW-19-0064 - Ward 1 Storm Improvements (cwfd PW-18-0036)	Improvements to the storm sewer infrastructure in SW Essex Centre.	Replacement	RFT	To Be Determined	Carryforward to 2021		4,559,912				4,559,912	0%	Contingent on NDMP extension
PW-20-0021	Engineering for Various Bridges and Culverts	In order to be prepared for construction, engineering of select bridges and culverts are done a year in advance.	Replacement	RFP	10-Jun-20	Carryforward to 2021		40,000	10,372	Resolution R20-09-338		50,372	0%	Increased budget approved (\$50,372), carry to 2021
PW-20-0023	6th Concession and Marsh Bridge 200501	Bridge is in generally good condition, wearing surface requires replacement. Waterproofing top of structure at this time will extend the current good condition of this structure.	Replacement	RFT	18-Mar-20	In Progress	December	35,000	208,624	Resolution R20-04-104 (April 6, 2020)	1,226	242,397	1%	Awaiting Invoices
PW-20-0030	McCormick Sideroad and 4th Concession Culvert 208002	Bottom of pipe culvert has rusted through over most of the west end of pipe. Replace with precast concrete round culvert.	Replacement	RFT	18-Mar-20	Work Completed	October	260,000	(113,282)	Resolution R20-04-104 (April 6, 2020)	4,057	142,661	3%	Awaiting invoices
PW-20-0031	Coulter Sideroad and 9th Concession Culvert 102205	Culvert walls and floor have major corrosion and perforations. Concrete pipe or box culvert is recommended as replacement.	Replacement	RFT	18-Mar-20	Work Completed	October	294,800	(95,342)	Resolution R20-04-104 (April 6, 2020)	1,911	197,548	1%	Awaiting Invoices
PW-20-0034	Richmond Drain Bank Stabilization	The existing Municipal drain has been experiencing slumping failure along the north bank causing the edge of gravel adjacent to the 5th Concession Road to displace down the side slopes.	Upgrade	N/A	To Be Determined	Carryforward to 2021		275,000				275,000	0%	Delays due to permitting
PW-20-0044	Queen Street	Storm Sewer improvements along Queen Street, north of the Richmond Drain that fall outside of the scope of the Harrow Streetscape project.	Replacement	RFT	4-Mar-20	Work Completed	August	290,000			269,757	20,243	93%	Cost Savings



2020 Capital Variance (as at August 31, 2020)



Project Number	Project Name	Project Description	Asset Management Status	Type of Tender	Tender Closing Date	Project Status	Anticipated Completion Month	2020 Budget	Post-Budget Approval	Post-Budget Resolution Approval	Actuals as at August 31, 2020	Unspent Budget Amount (\$)	Budget Spent (%)	Director/Manager Comments on Variance
Total - Stormwater Management								5,960,707	10,372		276,951	5,694,127	5%	
Total - Public Works								9,853,544	10,372		1,306,556	8,557,360	13%	
Total - Property Tax Supported								21,460,308	1,480,374		2,407,408	20,533,274	10%	
User Rated Supported														
Division: Drainage														
AR-20-0001	Drainage Costs that are recoverable			N/A	N/A						670,385	(670,385)	100%	
Total - Drainage								-	-		670,385	(670,385)	100%	
Department: Environmental Services														
Division: Water														
WW-19-0009	Queen Street (Phillip Ferris to Concession 3) Main Replacement		Replacement	RFT	4-Mar-20	Work Completed	August	175,097			9,577	165,520	5%	Awaiting Invoices
WW-19-0010	Backflow Prevention and Monitoring Program Wards 1/2		Replacement	N/A	N/A	In Progress	December	6,999				6,999	0%	Awaiting Invoices
WW-19-0011	Backflow Prevention and Monitoring Program Wards 3/4		Replacement	N/A	N/A	In Progress	December	6,999				6,999	0%	Awaiting Invoices
WW-19-0012	Water Rate Study		Replacement	N/A	N/A	In Progress	December	30,000			1,479	28,521	5%	Ongoing work being completed
WW-19-0013	Gordon, Wilson, Fox, Station Street Main Replacement (cfwd WW-18-0009)		Replacement	RFT	4-Mar-20	Work Completed	August	190,536			6,099	184,437	3%	Awaiting Invoices
WW-19-0016	Upgrades to Harrow-Colchester South Water Treatment Plant (cfwd WW-18-0010)		Upgrade	N/A	OCWA	In Progress	December	260,000			80,184	179,816	31%	Awaiting Invoices
WW-19-0017	CWWF Upgrades to Harrow-Colchester South WTP		Replacement	N/A	OCWA	Work Completed	September	326,833			332,585	(5,752)	102%	Project completed
WW-20-0001	Equipment Contingency for Wards 1 and 2 Distribution and Transmission (50%)	Replacement of equipment, maintenance issues, design investigations with respect to the water distribution systems.	Upgrade	RFQ	To be Determined	In Progress	December	8,500				8,500	0%	Contingency used as needed
WW-20-0002	Equipment Contingency for Wards 3 and 4 Distribution and Transmission (50%)	Replacement of equipment, maintenance issues, design investigations with respect to the water distribution systems.	Upgrade	RFQ	To be Determined	In Progress	December	8,500				8,500	0%	Contingency used as needed
WW-20-0003	Harrow Colchester South Water Treatment Plant Contingency for Wards 3 and 4	Equipment, process, design considerations and facility replacements and improvements for the Harrow Colchester South Water Treatment Plant.	Upgrade	N/A	OCWA	In Progress	December	165,000			8,407	156,593	5%	Contingency used as needed
WW-20-0004	Gordon, Wilson, Station Street Phase 1 (Construction)	The watermain is at the end of its life expectancy and warrants replacement. Would look to pave in the following year.	Replacement	RFT	4-Mar-20	Work Completed	August	850,000			390,959	459,041	46%	Awaiting Invoices
WW-20-0006	Backflow Prevention and Monitoring Program Wards 1/2 Maintenance	To help ensure the delivery of safe and clean drinking water to our residents, the Town of Essex has introduced a program which regulates how property owners connect to the Town's water supply. Ensuring the installation of backflow prevention devices can prevent the possible contamination of the Town's drinking water system.	Upgrade	N/A	N/A	In Progress	December	5,000			1,068	3,932	21%	Awaiting Invoices
WW-20-0007	Backflow Prevention and Monitoring Program Wards 3/4 Maintenance	To help ensure the delivery of safe and clean drinking water to our residents, the Town of Essex has introduced a program which regulates how property owners connect to the Town's water supply. Ensuring the installation of backflow prevention devices can prevent the possible contamination of the Town's drinking water system.	Replacement	N/A	N/A	In Progress	December	5,000			1,068	3,932	21%	Awaiting Invoices



2020 Capital Variance (as at August 31, 2020)



Project Number	Project Name	Project Description	Asset Management Status	Type of Tender	Tender Closing Date	Project Status	Anticipated Completion Month	2020 Budget	Post-Budget Approval	Post-Budget Resolution Approval	Actuals as at August 31, 2020	Unspent Budget Amount (\$)	Budget Spent (%)	Director/Manager Comments on Variance
WW-20-0008	Water Rate Financial Plan	This study extends off of those studies, updating the analysis for current capital and operating forecasts, costing for lifecycle cost requirements, current consumption and customer profiles. The results of this analysis provide updated water and wastewater base charges and volume rates for customers within the Town of Essex.	Upgrade	N/A	N/A	In Progress	December	7,000			1,479	5,521	21%	Work Ongoing
WW-20-0009	Pickup Truck Unit #607 Replacement	Truck is at useful life expectancy and requires replacement.	Replacement	RFT	1-Apr-20	In Progress	December	45,000			39,823	5,177	88%	Awaiting Invoices
WW-20-0010	OWCA Capital Recommendations	OCWA recommended capital improvements to Harrow Colchester South Water Treatment Plant.	Upgrade	N/A	OCWA	In Progress	December	540,000				540,000	0%	Awaiting Invoices
WW-20-0012	Irwin Watermain (Ward 1)	The watermain is at the end of its life expectancy and warrants replacement but will only be replaced in conjunction with road reconstruction.	Replacement	N/A	N/A	Not Started		335,000				335,000	0%	Should be included in CP-20-0014
WW-20-0013	Victor Watermain (ward 1)	The watermain is at the end of its life expectancy and warrants replacement. Would look to pave in the following year.	Replacement	RFT	N/A	Carryforward to 2021		140,000				140,000	0%	To be completed in conjunction with road work
WW-20-0014	Queen Watermain (Ward 4)	The watermain is at the end of its life expectancy and warrants replacement.	Replacement	RFT	4-Mar-20	Work Completed	August	340,000			267,914	72,086	79%	Awaiting Invoices
Total - Water						-	-	3,445,464	-		1,140,643	2,304,821	33%	
Division: Sanitary Sewer														
SS-19-0004	Treatment - Ward 4 Cell Treatment		Replacement	N/A	N/A	Carryforward to 2021		500,000			-	500,000	0%	Delayed due to COVID
SS-19-0008	Sanitary Sewer Masterplan Ward 3		Replacement	N/A	N/A	Carryforward to 2021		92,399			12,881	79,518	14%	Ongoing
SS-19-0009	Grit Blower Replacement at Pollution Control Plant (cfwd SS-18-0008)		Replacement	N/A	OCWA	Work Completed	September	10,000				10,000	0%	Awaiting Invoices
SS-19-0011	Upgrades to Ward 4 Lagoons and Pump Station (cfwd SS-18-0009)		Upgrade	N/A	OCWA	Work Completed	September	115,000				115,000	0%	Completed with CWWF
SS-19-0012	Harrow Sanitary Optimization Study (cfwd SS-18-0010)		New	N/A	N/A	Carryforward to 2021		80,282			34,402	45,880	43%	Ongoing
SS-19-0013	Treatment - Ward 4 Cell Treatment (cfwd SS-18-0017/SS-17-0007)		Replacement	N/A	N/A	Carryforward to 2021		500,000				500,000	0%	To be completed in 2021
SS-19-0014	CWWF Funding Projects		Replacement	N/A	OCWA	Work Completed	September	8,219				8,219	0%	Complete
SS-19-0015	CWWF Funding Projects, Upgrades to Ward 3 Lagoons and Pump Station (cfwd SS-18-0007)		Replacement	N/A	OCWA	Work Completed	September	45,898			13,836	32,062	30%	Complete
SS-19-0016	CWWF Upgrades to Harrow Lagoon and Pump Station (cfwd SS-18-0016)		Replacement	N/A	OCWA	Work Completed	September	45,417			46,092	(675)	101%	Complete
SS-20-0001	Treatment - Ward 1 Contingency	Equipment, process, facility replacements and improvements for the Essex Pollution Control Plant and North East Lagoons treatment facilities.	Upgrade	RFQ	To be Determined	In Progress	December	70,000				70,000	0%	Contingency used as needed
SS-20-0002	Treatment - Ward 3 Contingency	Equipment, process, facility replacements and improvements for the Colchester Lagoons treatment facility.	Upgrade	RFQ	To be Determined	In Progress	December	40,000			9,663	30,338	24%	Contingency used as needed
SS-20-0003	Treatment - Ward 4 Contingency	Equipment, process, facility replacements and improvements for the Harrow Sewage Works treatment facility.	Upgrade	RFQ	To be Determined	In Progress	December	40,000			5,374	34,626	13%	Contingency used as needed
SS-20-0004	Collection and Conveyance - Ward 1	Replacement of equipment, maintenance issues, design investigations with respect to the Essex Pollution Control Plant and North East Lagoon collection and conveyance systems.	Replacement	RFQ	To be Determined	In Progress	December	30,000				30,000	0%	Contingency used as needed

2020 Capital Variance (as at August 31, 2020)



Project Number	Project Name	Project Description	Asset Management Status	Type of Tender	Tender Closing Date	Project Status	Anticipated Completion Month	2020 Budget	Post-Budget Approval	Post-Budget Resolution Approval	Actuals as at August 31, 2020	Unspent Budget Amount (\$)	Budget Spent (%)	Director/Manager Comments on Variance
SS-20-0005	Collection and Conveyance - Ward 3	Replacement of equipment, maintenance issues, design investigations with respect to the Colchester Lagoon collection and conveyance system.	Replacement	RFQ	To be Determined	In Progress	December	32,500				32,500	0%	Contingency used as needed
SS-20-0006	Collection and Conveyance - Ward 4	Replacement of equipment, maintenance issues, design investigations with respect to the Harrow Lagoon collection and conveyance system.	Replacement	RFQ	To be Determined	In Progress	December	26,500				26,500	0%	Contingency used as needed
SS-20-0007	OWCA Capital Recommendations - Ward 1	OCWA recommended capital improvements to the Essex Pollution Control Plant and North East Lagoons.	Upgrade	N/A	OCWA	In Progress	December	75,000				75,000	0%	Ongoing Projects
SS-20-0008	OWCA Capital Recommendations - Ward 3	OCWA recommended capital improvements to the Colchester Lagoons.	Upgrade	N/A	OCWA	In Progress	December	262,000				262,000	0%	Ongoing Projects
SS-20-0009	OWCA Capital Recommendations - Ward 4	OCWA recommended capital improvements to the Harrow Lagoons.	Upgrade	N/A	OCWA	In Progress	December	750,000				750,000	0%	Ongoing Projects
Total - Sanitary Sewer								2,723,216	-		122,247	2,600,970	4%	
Total - Environmental Services								6,168,681	-		1,262,890	4,905,791	20%	
Total - User Rate Supported								6,168,681	-	-	1,262,890	4,905,791	20%	
TOTAL - Property Tax and User Rate Supported								27,628,988	1,480,374		4,340,683	24,768,679	15%	